



NEWS SUMMARY

GENERAL

Dispute to hit Ulster jails

Industrial action by prison officers involved in a dispute over meal-break payments is to be extended to eight Northern Ireland jails.

The decision was taken after the men's union had failed to persuade the Home Secretary to recall the committee of inquiry into the Prison Service. Page 12

Civil Service unions are planning protest meetings following the Government's decision to suspend the comparability-based agreement covering all 550,000 white collar civil servants. Back Page

E. Germany to curb travel

Travel between East Germany and neighbouring Poland is to be severely restricted in an attempt by the Germans to keep out "counter-revolutionary" and anti-Socialist influences in Poland represented by the new Polish trade union movement.

In Gdansk, the Polish Deputy Premier met union leaders who are threatening strikes against the political charter imposed on their movement. Page 2

Setback for Bill

Government plans to force local authorities to absorb profits from money-making undertakings into town hall funds were defeated in the Lords. Parliament Page 12

Foil goes ahead

Moves by Labour's Left wing to delay the election of a new party leader were heavily defeated. The first ballot will start today. Parliament Page

New Shah

Iran's deposed royal household, in exile in Cairo, said the late Shah's eldest son would be proclaimed the new Shah on Friday, his 20th birthday. Unhurried Majlis Page 5

Tekere claim

Edgar Tekere, the Zimbabwe Minister charged with the murder of a white farmer, said one of his bodyguards committed the killing in self-defence. Zimbabwe's recovery, Page 3

'Romans' decision

The Director of Public Prosecutions has decided against taking legal action against the controversial stage play 'The Romans in Britain', but Mrs. Mary Whitehouse said her National Viewers' and Listeners' Association might apply for consent to bring a private prosecution.

Threat to prices

Dearer petrol, alcoholic drinks, and phone and postal charges are proposed in an economic package expected to be approved by the Italian Cabinet. Page 2

Stick 'em up

Armed raiders escaped from a Blackpool jeweller's with gold and diamonds worth about £10,000 after daubing a "super-glue" on the hands of two shop assistants and sticking them together behind their backs.

Briefly ...

Four policemen and a police woman were killed in a Belfast road accident.

Ladbrokes made ITN the 5-2 favourites to win the national breakfast time Independent Television contract.

Police opened fire on anti-immigrant demonstrators in north-east India. Page 20; Lex. Back Page

BUSINESS

Euro\$ rate up 1 point; \$ firm

THREE-MONTH Eurodollar rate rose a full percentage point in 48 hours. Straight



dollar bonds shed about 11 points. Page 25

DOLLAR rose to a six-month high against the D-Mark, finishing at DM 1.8930 (DM 1.8795). Its trade-weighted index rose to 85.4 (85.1). Page 23

STERLING lost 15 points to close at \$2.4360. Its index was unchanged at 78.9. Page 23

GOLD fell \$4 in London, to finish at \$631.5. Page 23

EQUITIES indices reaching all-time highs were: FT-Actuaries Oil index, up 2.1 to 994.62; 500-share index, up 0.7 to 319.83; All-Share index, up 0.2 to 302.25; Electricals, up 0.8 to 438.62. The FT 30-share index slipped 0.6 to 495.5. Page 20

GILTS were drab, losing 0.18 to close at 71.53. Page 30

WALL STREET was 2.13 up at 933.87 near the close. Page 23

STANDARD AND POOR'S downgraded Ford Motor Company's main debt from AA to A and its subordinated debt from A to BBB, the second rating reduction this year.

ROBERT FLEMING, City merchant bank, was admitted as a member of the Accepting Houses Committee. Page 7

UNANIMOUS EEC vote for compulsory curbs on steel output, is likely tomorrow, after new proposals to overcome Bonn's objections to the scheme. Back Page

IATA asked Trade Secretary John Nott to let the British Airports Authority borrow on the open market to pay for airport developments. Back Page

WHITBREAD, the brewing group, was trying to save an \$18m (£7m) deal to acquire just over half of Sogrape, Portuguese maker of Mateus Rose and Vinho Verde wines. Back Page

XEROX, U.S. copier maker, and its UK affiliate Rank Xerox filed an \$84m (£34.8m) suit against Iran in New York, alleging expropriation of a company. Back Page

U.S. STEEL'S third-quarter profits fell 61 per cent to \$32.8m (£13.79m) from \$88.5m. Net profits for the first nine months dropped 16 per cent to \$31.45m.

AMAX, U.S. diversified natural resources group, earned \$381.7m (£156.69m) in the first nine months, \$16.7m more than the record result for all of 1979. Page 22

TOZER KEMSLY and Millbourn (Holdings) international trading and finance group, reports first-half pre-tax profits down at £4.57m (£26.98m), but is maintaining the net interim dividend. Page 20; Lex. Back Page

CHIEF PRICE CHANGES YESTERDAY (Prices in pence unless otherwise indicated)

	RISES	FALLS
Avon Rubber	93 + 6	
BNIC	174 + 10	
Barclays Bank	470 + 10	
Bejam	116 + 5	
British Car Auction	75 + 3	
Campani	68 + 5	
Comet television	123 + 10	
Central Dresses	78 + 6	
Cruc Electronics	90 + 10	
Currys	277 + 11	
Dixons Photographic	142 + 7	
GUS A	482 + 10	
Horizon Travel	370 + 12	
London United	210 + 17	
Matthews (B)	250 + 20	
Mining Supplies	135 + 5	
OK Bazaar	810 + 80	
PK Peck	152 + 6	
Prince of Wales	460 - 10	
Hotels	73 + 6	Kitchener Mining 345 - 25

Gulf war brings prospect of mounting oil costs

BY SUE CAMERON IN LONDON AND LESLIE DE QUILLACQ, IN KUWAIT

CONSUMING COUNTRIES are faced with the prospect of higher oil import bills and a possible mounting of prices as a result of the shortfall in supplies resulting from the Iraqi-Iranian war.

This became clear yesterday as Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, began talks in London with the four big U.S. companies operating Saudi Arabia's oilfields.

Discussions centred on distribution of increased output of at least 500,000 barrels a day above the 9.5m b/d originally set for the last quarter of 1980 before the Gulf conflict halted 4m b/d of exports from Iraq and Iran.

Saudi Arabia wants to charge \$32 for her incremental supplies of Arabian Light, compared with the official selling price of \$30 set for the last quarter of 1980.

At the same time, Kuwait is understood to be demanding a \$5-a-barrel premium on extra production because of the war.

On the spot market, prices have started to rise sharply, especially for naphtha and heavy fuel oil.

The Saudi decision could be seen as a step toward realignment of crude prices that the

price structure. The rise of spot market prices for crude and products is also likely to stimulate the producers' demand for higher receipts.

Oil company experts fear that the premium charged for extra supplies might encourage higher prices throughout the industry.

The increased output are Brazil, Turkey, France, Japan, Italy, Yugoslavia, Greece and Morocco.

Kuwait is prepared to raise its production by 1.75m b/d, above the official ceiling of 1.5m b/d, or about 400,000-450,000 b/d more than the rate for the second and third quarters of 1980.

The UAE is increasing offshore output by 50,000 b/d exclusively for the French market, while Qatar is to contribute 20,000 b/d.

At least part of Kuwait's extra crude is believed to be on offer at a \$5 premium above its official selling price of \$31.50 for its relatively heavy, sulphurous crude.

A significant proportion of Kuwait oil committed under contracts concluded in the spring is still b/d, she may still be sufficient to pump at the rate of 10.5m b/d sustained in the first two weeks of October if required to make up the deficit on the market.

Efforts to co-ordinate increased supplies for countries hit by the war are also being made by Sheikh Ali Jaber al Ali al Sabah, marketing chief of the Kuwait Petroleum Corporation, and Ramzi Salman, his Iraqi counterpart.

States to receive a share of

organisation of Petroleum Exporting Countries' conference in Vienna last month failed to achieve. But the effect would be to upset the element of stability achieved since June.

The growing shortfall in supplies since the war started is unlikely to be covered by increased exports from Saudi Arabia, Kuwait, the United Arab Emirates and Qatar.

Increased demand pressures will make it easier for the North African and North Sea producers to maintain big differentials that have been a major obstacle preventing OPEC's agreeing on a unified

price structure.

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EUROPEAN NEWS

Italy set to raise petrol, postal and drink prices

BY RUPERT CORNWELL IN ROME

THE ITALIAN Government is expected to increase the price of petrol by up to 11 per cent as part of an economic package designed to achieve a substantial cut in domestic consumption.

The price may rise by as much £80 (3.5p) per litre from its present price of £700 (32p) a litre. Other public charges, including telephone and postal charges, alcohol duties and a host of value-added tax rates will also be increased.

The Cabinet is expected to approve the package immediately after the upper house of Parliament, the Senate, passes a vote of confidence in the new Government.

The need for moves to dampen the domestic economy, which is still relatively buoyant, has if anything been heightened in the weeks since the last government of Signor Francesco Cossiga fell on September 27.

Despite emergency moves then to shore up the lira, including a jump in bank rate to 16.5 per cent, external pressures on the economy have been intensified by subsequent foreign exchange market developments.

In the past month the dollar has risen against the lira by around 8 per cent (to almost £800), meaning that the cost of key imported raw materials, especially oil, has become even



Sig. Cossiga: Price rises follow his fall.

guaranteeing little extra edge for Italian exports.

While emphasising yesterday that £780 per litre would be no more than a reasonable price for petrol, Sig. Giovanni Theodoli, head of Italy's oil company association, stressed that no special cause for alarm existed in the short term on the supply front.

Despite the Iran-Iraq war, which has led to the loss of around 17 per cent of Italy's normal oil supplies, Sig. Theodoli made it clear that high stocks and a diversified sources of supply meant that the country should encounter little immediate difficulty in gaining the oil it needed.

Sig. Theodoli also had soothing words on the latest scandal to shake the country, involving alleged tax fraud by oil industry operators in northern Italy, particularly the Veneto region, with the supposed connivance of leading local politicians.

Only small scale concerns were involved, he said. His remarks coincided with a flat denial from Sig. Antonio Bisaglia, the Industry Minister who is also Veneto-based leader of the influential "Doroteo" faction of the Christian Democrat party. He said he had not been involved in any way with the alleged irregularities.

At the same time the weakness of the Deutsche mark has undermined the relative competitiveness of the lira both within the EEC and in important third country export markets.

These developments have made an early formal devaluation of the lira extremely unlikely, as such a move would only add to import costs while

French to aid textile industry

By Terry Dodsworth in Paris

THE FRENCH authorities are to draw up aid plans for the country's hard-pressed textile industry in the next three months, aimed at pumping public funds into a large-scale reorganisation and modernisation programme.

Talks have begun with textile manufacturers on the methods to be employed, following mounting unemployment in the industry.

The industry has been hit by a fall in domestic consumption, a decline in French competitiveness overseas, and a rise in cheap imports.

The French authorities are aiming at European action to halt the rapid growth in the sale of U.S. artificial fibre products in Europe, based on cheap feedstocks. But in the rest of the industry, where most of the present redundancy is hiding, the emphasis will be on giving the industry a more competitive structure.

The Government has two main instruments available to

achieve its aim of restraining the decline in the industry's 950,000 labour force by between 3 and 4 per cent up to

1985. One of these is a system of grants and aids for developing strategic industries known as CODIS. The other is the CIDSE system of financial aids for helping investment at their next Council

Polish Minister flies to Gdansk talks

WARSAW — Mr. Mieczyslaw Jagielski, Poland's Deputy Prime Minister, flew to Gdansk yesterday for urgent talks with free trade union leaders to head off threats of new strikes.

The official Interpress agency said Mr. Jagielski met leaders of the Solidarity union in the Lenin Shipyard to discuss complaints that a political cordon was imposed on the movement when it was legalised by a Warsaw court last Friday.

The Lenin Shipyard was the

headquarters of the labour revolt in northern Poland last August and it was there that Mr. Jagielski signed an agreement with Solidarity leaders which led to the creation of the

regional representatives of Solidarity's 6m members have been engaged since Monday morning in heated debates over the tactics they should adopt. They have roundly condemned

the action of the court, which legalised the union but unilaterally wrote clauses into its statutes binding it to recognising the supremacy of Communism and curtailing the right to strike.

Moderated, including Mr. Walesa himself, were reported to have come under strong pressure from militants to call an immediate strike to force the authorities to reverse the court's action.

Reuter

Leslie Coffit adds from Berlin: The official unions of Eastern Europe have begun a two-day conference in East Berlin at which they will discuss how to prevent the rise of inde-

pendent unions similar to those in Poland. The conference was arranged at short notice by the Soviet Union, East Germany and Czechoslovakia, the three Communist countries which feel most threatened by the independent Polish unions.

A delegation of the official Polish Central Council of Trade Unions is taking part and has described the steps it has taken to try to regain the confidence of workers.

A main topic will be the role of the official unions in helping carry out the Communist party's economic and political decisions and in "strengthening the Socialist community of states."

Brussels to draw up fish quota proposals

BY JOHN WYLES IN LUXEMBOURG

EEC FISHERIES Ministers yes-

terday charted a course for the most difficult part of their quest for a common policy—the negotiations on sharing out the fish in Community waters.

While making steady progress

on other aspects of the policy,

the Nine up to now have steered

clear of this issue which could yet wreck their entire effort.

But with the Community's self-

imposed deadline an agreement

by the end of the year looming

large, Ministers yesterday

ordered the Commission to pro-

duce formal quota proposals as

a basis for inevitably hard bar-

gaining at their next Council

on November 17-18.

At the Commission's request they also set up a special working group of senior officials to give the Commission statistical advice and, possibly, political guidance.

At the same time, the Nine maintained recent momentum by reaching broad agreement on the EEC-wide system of log books and catch-reporting that will be necessary to ensure that quotas and conservation rules are being obeyed.

Fearing that its compliance would be more faithful than some other member states, the UK made its agreement condi-

tional on the Commission producing a convincing plan for monitoring fishermen before negotiations are completed.

It was clear from yesterday's discussion that most member states want the Commission's formal quota proposals to be more generous to their fishermen than three sets of "indicative" figures produced by Brussels this year with the aim of forcing the Nine to be more precise about their demands.

Each set of figures has greatly upset Britain's fishing industry by allocating around 31 per cent of the total allowable

catch" to the UK, instead of the 45 per cent the industry demands.

Britain, France, West Germany and several other delegations insisted yesterday that some national quotas could be increased by demanding a sacrifice from Denmark.

Finally, Mr. Walker secured the Commission's agreement that the question of access would be linked to the quota negotiations. The UK wants the 12-mile exclusive limit to be retained together with special preference for its trawlers between 12 and 50 miles.

Diana Smith gives her impressions of Portugal on her return from Brazil

Change for the better in Lisbon

REVOLUTIONS AND Govern-

ments may come and go the

cockpits of Lisbon remain,

heralding the dawn several

hours before sunrise from

thousands of patios, backyards,

rooftops or verandahs.

This noisy, disintegrated

brotherhood has disrupted the

sleep of the Lisboetas for

centuries. But some things

have changed in Portugal in the

two and a half years I have

been away in Brazil.

The political posters still

deck every inch of wall space on

the streets. The faces are the

same—but today they seem

more part of the scenery than

part of life.

In early 1978, the essence of

Lisbon was parading, protesting,

slogan-chanting, striking at the

drop of a catch-phrase, political

rhetoric and economic gloom.

The Socialist Party of Sr.

Mario Soares was in a state of

flux from left to right, in search

of momentary allies to prop its

parliamentary tenure.

Shops had run short of food

and consumer goods. Imports

were fiercely controlled by an

International Monetary Fund

austerity package. The gold

reserves were pledged to cover

the foreign debt, and those

who declined to politick

were either bewildered, re-

signed or cynical about Portu-

gal's chances of economic sur-

vival.

Today, small and medium-

sized shops or large depart-

ment stores are well-stocked.

Restaurants, cheap and cheer-

ful or expensive and elegant,

are enjoying good business, and

their menus have lengthened.

So have the bills. In the cheap

and cheerful, where a three-

course lunch with half a bottle

of wine used to cost about Esc 150 (£1.20), the bill now

comes to Esc 350 (£3.00).

Productivity deals

But minimum wages have

risen from Esc 6,000 (£50)

a month in early 1978 to Esc 9,000

(£74.50) a month now. With tax-

and pension concessions, pur-

chasing power has increased

considerably.

Coming from Brazil, where

natural resources abound but

are not yet properly used, and

where more than half the popu-

lation is lucky to earn the

national minimum of Cr 4,000

(£33) a month—while inflation

rampaged at over 100 per cent

a year—Portugal is an interest-

ing contrast. It is no mean

feat, in these days of oil crises

and unstable international

economies, to reduce inflation

from 25 per cent to 19 per cent

a year as the Soares

Government did in December.

A friend, struggling to pacify

her insomniac son with warm

milk, ear plugs and toffees, said:

"I voted for the Alliance, but

if they don't stop this racket I

shall think again in December."

Foreign investment surge as stability returns

Foreign investment in Portugal has trebled in the short space of two years, from Esc 2bn (£16m) in 1978 to Esc 6bn (£48m) at the end of last month.

Foreign business, especially from the EEC countries, are looking increasingly for Portuguese partners in joint ventures and a diligent labour force prepared to learn new skills.

The Government has established priorities for investment in basic industries—mechanical, electrical and chemicals—and a new growth area, food processing.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum.

EUROPEAN NEWS

Spain heading for £2.25bn current account deficit

BY ROBERT GRAHAM IN MADRID

SPAIN'S BALANCE of payments is moving further into deficit than originally anticipated and at the year end will be over £2.25bn. This conclusion was reached here after newly released payments figures for the first seven months of 1980 showed a current account deficit of \$3.9bn.

Throughout the year the anticipated size of the balance of payments deficit has grown. At first Spain was expected to end the year with a \$2.5bn deficit on current account. By April this had changed to \$3.5bn and by the onset of the summer the estimate was being raised to \$4.5bn.

Officials say the basic reason for the change has been the increased cost of energy imports. However, the decline in the value of the peseta against the dollar, the main trading currency, and delays in payments for exports are also

believed to have played a part in raising the deficit. At the same time tourism receipts have been disappointing, even though there was an improvement in July.

The sharp deterioration in Spain's payments position can be measured against the small \$1.65bn deficit in the January-July period last year. The trend is thought unlikely to stabilise in the immediate future.

Trade figures for the first eight months—including August—show a 128 per cent increase, with a peseta deficit of Pta 593bn (\$88bn).

The main uncertainty now concerns energy.

Reserves peaked in August at \$13.2bn and in September dropped back to \$12.9bn. The \$317m drop was not so substantial as the \$600m drop in March, but the reserves are unlikely to climb back to the \$13bn mark, their level at the end of 1979.

Over 11,000 arrested since Turkish coup

BY METIN MUNIR IN ANKARA

THE MILITARY authorities in Turkey have arrested some 11,500 people since the army seized power in a bloodless coup last month in an attempt to prevent civil war. This was revealed yesterday by General Haydar Saltik, secretary general of the five-member military leadership, at a news conference for foreign correspondents.

Gen. Saltik said 6,000 people were under arrest, 3,900 were in detention while their cases were being examined, and 746 had been sentenced by martial law courts.

Apart from a large number of suspected terrorists, those detained are believed to include hundreds of trade unionists. The entire union leadership and many members of two extreme right-wing parties are also in jail.

Gen. Saltik reiterated that a constituent assembly would be established to draw up a new constitution and laws but refused to give a timetable for the restoration of democracy.

"Our aim right now is to uproot terror and mend the economy," he said.

He also revealed that Mr. Suleyman Demirel, the ousted Prime Minister, and Mr. Bulent Ecevit, the main opposition



Mr. Demirel: back to politics eventually.

leader, would be allowed to resume their political careers once the ban on politics was lifted.

On Monday, Gen. Kenan Evren, the chief of staff who became head of state after the coup, and his colleagues gave themselves absolute powers to run the country.

Haughey meets employers

DUBLIN — Mr. Charles Haughey, the Irish Prime Minister, yesterday met employers leaders who are angry about a new national wages plan which gives a total of 16 per cent pay increases over 15 months. The agreement was overwhelmingly approved last week by the Irish trade unions.

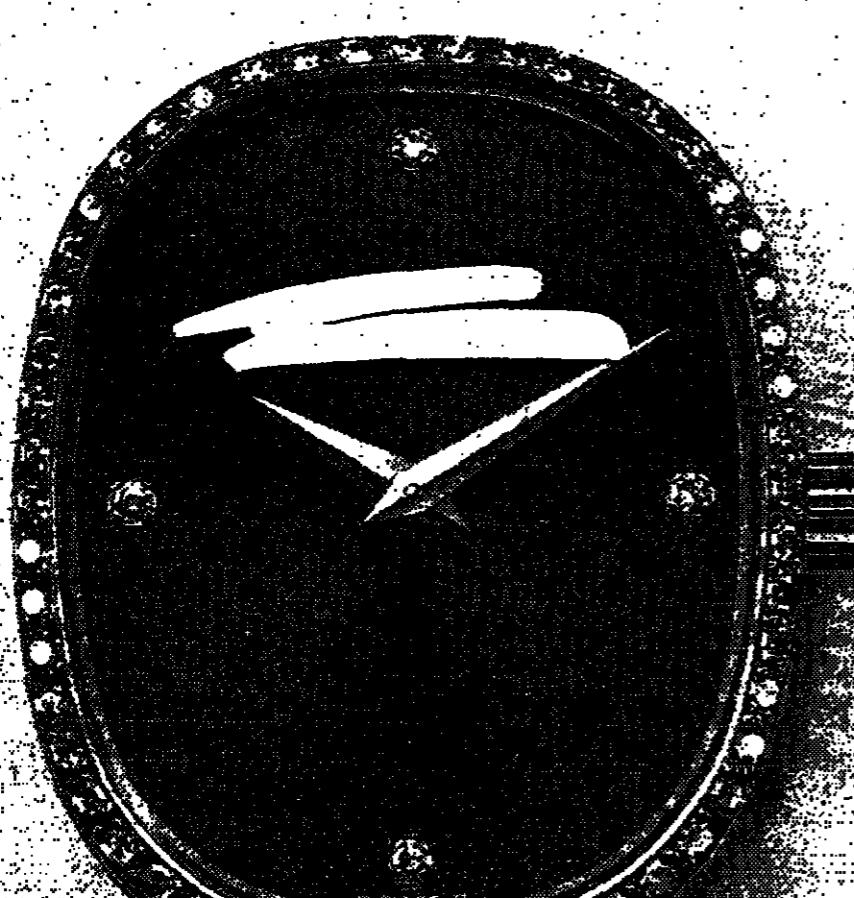
The Federated Union of Employers, who have doubts about the plan, are angry at Mr.

Haughey's personal intervention in negotiations and they believe the cost of the deal will hit exports.

For Mr. Haughey, winning all-round acceptance is vital. Next week he faces his first by-election since becoming government leader almost a year ago.

After hearing from the Prime Minister the employers will make their final decision on the pay plan tomorrow.

Agencies



Mugabe's first six months have gone better than expected write Tony Hawkins and Michael Holman

Zimbabwe recovering but unease remains

WHEN the grey-haired, slightly stooping gentleman entered the VIP lounge at Salisbury Airport he was cordially greeted by the senior Government officials waiting to meet a visiting Mozambique delegation.

He explained that he was flying to South Africa for a few days before setting off to the United States, where he felt he would be uniquely placed to persuade the Right-wing lobby of Senators and Congressmen that Zimbabwe deserved more aid than it was getting.

Before catching his plane, Ian Douglas Smith was introduced to the incredulous Mozambique visitors, whose country was regularly pounded by Rhodesian bombers until last December's Lancaster House settlement which ended the seven-year war.

The former Prime Minister is now a back-bench MP, one of 20 in the 100-seat Parliament. While occasionally critical of Mr. Robert Mugabe's Government, he has advised his fellow 200,000 whites to stay on. Among them are some key figures in the new administration.

The former Head of Intelligence under Mr. Smith holds his job, and is said to be much valued by the Prime Minister. The operator of a sanctions-busting fleet of aircraft is Air Zimbabwe's official cargo carrier.

Ian Smith's press officer is in Mr. Mugabe's office, while the recently appointed Permanent Secretary in the Ministry of Information is an ex-District Commissioner. A senior Treasury official who master-minded economic policy in the UDI years is as influential as ever. Zimbabwe's first Budget was described by one diplomat as "somewhat to the right of Geoffrey Howe."

Government Ministers, angry and puzzled by some gloomy foreign press reports portraying Zimbabwe as a country on the verge of chaos, cite these examples and wonder out loud whether there is a precedent for such collaboration between former enemies. Although 14 people have died and perhaps 300 have been injured in political violence since independence, the figures are small compared with the loss of 25,000 in the war.

There are other post-independence statistics which get less attention than the sporadic violence—a legacy of a war which left 100,000 unregistered firearms in circulation. When the present Government came to power, for example, about 800,000 black children were at schools. The figure today is 1.3m and most of the schools which had closed by the end of the war have reopened.

The economy is also doing better than expected—but there are grounds for unease about Zimbabwe's future.

Landless peasants and returning refugees expect to be given land. There is a shortage of skilled workers, which has been exacerbated by the high level of white emigration. And transport links are slow and unreliable.

But one fundamental issue eclipses all others: two guerrilla armies remain, and their political masters pursue an often bitter rivalry.

When the ZANU-PF (Zimbabwe African National Union—Patriotic Front) Party won 57 of the 80 black seats in last February's General Election, Mr. Mugabe established a broad-based Cabinet, appointing two whites and four members from the Patriotic Front (PF), including Party President Joshua Nkomo. The Prime Minister's constant theme has been "reconciliation," both in the registration of voters. The plea is unlikely to be heeded by the Government, but Mr. Nkomo's warning that the PF "cannot stand idly" does not augur well.

In the early 1960s, when tensions came to a head, rival supporters used petrol bombs and cudgels. Today sophisticated rifles and mortars are in the hands of about 35,000 guerrillas, roughly one-third ZIPRA (Zimbabwe People's Revolutionary Army), loyal to Mr. Nkomo, and two-thirds ZANLA (Zimbabwe African National Liberation Army), followers of Mr. Mugabe. Most remain bored and frustrated, the remote assembly places selected in the ceasefire.

Many observers fear that unless these men are either disarmed or integrated into one army there is a potential for violent clashes. But it appears that the guerrillas will neither surrender their weapons nor work on the land. "Operation seed"—soldiers employed in economic development—has effectively failed.

In spite of official protestations to the contrary, there are many question marks surrounding efforts to integrate the two armies. The National Army, trained by 130 British officers, is only 2,500-strong and many observers believe the political divisions between ZIPRA and ZANLA have only been papered over.

The key question in the months ahead will be whether the National Army can prove itself. It will have to work alongside a police force whose

morale is low—about 40 per cent of the white members are said to have resigned. Yet these two forces will have to cope with a party rivalry exacerbated by next month's local elections.

Speaking in his home town of Suawayo recently, Mr. Nkomo demanded the postponement of the poll, alleging widespread intimidation and irregularities in the registration of voters. The plea is unlikely to be heeded by the Government, but Mr. Nkomo's warning that the PF "cannot stand idly" does not augur well.

Economic policy remains a blurred area. But as the new Government appoints its own men to top positions in the economic ministries—this has already happened in the strategically vital Ministry of

third quarter estimates suggest real growth of at least 6 per cent—the first since 1974. The main thrust is coming from manufacturing, where output has increased 14 per cent in volume this year with growth of more than 25 per cent in furniture and transport equipment and more than 20 per cent in drink and tobacco.

Agriculture is also doing better than expected. Earlier this year it was forecast that the volume of production would fall this year, for the second successive year, because of drought and ward-disruption. But the maize crop has turned out to be a good 100,000 tonnes larger than expected.

Auction prices for tobacco have picked up since July, partly in response to the Government's decision to guarantee about \$285m.

Tobacco production is being cut by 40 per cent in the present growing season. But this will be more than offset by increased land under maize, in particular, and other crops giving a 10 per cent rise in the total area under crops in 1981/82.

In the first seven months of the year, mining output was showing growth of more than 50 per cent and the target for the year of \$2420m should be reached in spite of weaker base metal prices. With gold and silver accounting for one-third of production value, the industry is well-placed to weather the worst of the recession.

Exports grew 36 per cent in the first half of the year, mainly as a result of a 22 per cent improvement in the volume of trade, with export prices benefiting less than 9 per cent from the removal of sanctions. Imports, which are strictly controlled, have been allowed to increase 55 per cent this year—30 per cent in volume—and this rapid import growth rate is expected to continue for at least the next 18 months.

Because the economy was recovering from the worst

effects of recession and the war well before the ceasefire was called—the upturn started in 1978—it has not taken long to run up against a variety of constraints. Most serious of these—in the medium-term—is probably the lack of skilled manpower, specifically the acute shortage of blue collar and technical workers.

A more pressing immediate problem is the transport bottleneck. The railway-wagon turnaround time between Salisbury and the South African port of Durban is as much as 40 days. This primarily reflects congestion on the South African system.

The balance of payments position is strong by contemporary Third World standards, with a forecast deficit this year of about \$885m. There has been little private foreign investment committed since independence (less than \$10m), but it is early days yet.

Official estimates put the aid pledged for the next two or three years at \$220m—more than half of it British.

The skilled labour constraint is likely to tighten progressively in the next few years, reflecting the high level of white emigration. In the first eight months of this year, 10,600 people (virtually all white) emigrated and the total for the year is being forecast at about 18,000 with a substantial outflow at the end of the school year in December.

In one key category—the 5,500 white farmers—morale is holding up well, with increased plantings of most crops (except tobacco). Sales of agricultural machinery are booming.

Given the tensions of the past and the inherited difficulties, the first 180 days under the pragmatic Mr. Mugabe have gone far better than many people expected. The six months ahead hold challenges which will demand the best from both the Prime Minister and Mr. Nkomo.

Hugh Rountledge
Next six months will demand best of Mr. Mugabe (right) and Mr. Nkomo (left).

Land remains a fundamental issue in the country's politics. Near Umtali 4,800 acres of what had been white farmland was bought by the Government earlier this year. It was to be resettled by 417 families. But by the time the 14,000 applications had been processed, 500 squatters had occupied the land with the acquiescence of local ZANU-PF officials.

Whether there will be a hasty landgrab or orderly settlement will largely depend on the capacity of ZANU-PF to exercise its authority at the grass roots.

Six months into office ZANU-PF looks increasingly less like

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AMERICAN NEWS

Mondale produces vintage performance in the constituency vineyards

THERE IS a joke told by the small band of travelling Press touring the country with a candidate for political office. It is a variation of the well-known American Express TV commercial, and begins with a may saying: "Hello, you may not know me, but I'm Walter Mondale, Vice-President of the United States..."

Mr. Mondale and his Republican counterpart, Mr. George Bush, are the footsoldiers in a Presidential campaign dominated to an exceptional degree by the heads of the party tickets. They have been joined as chief surrogates by two other illustrious names, Senator Edward Kennedy for President Carter and former President Gerald Ford for Mr. Ronald Reagan. Both are unaccustomed recently to labouring in the political vineyards for some body else.

All four have defined roles to fill. Mr. Mondale is Mr. Carter's lifeline to the traditional Democratic Party, especially organised labour, which has never taken Mr. ago, Senator Robert Dole ful-



THE SURROGATES: Mr. Kennedy, Mr. Mondale, Mr. Ford and Mr. Bush.

Carter to its heart. Mr. Kennedy is the same to its liberal and minority constituencies. Both Mr. Bush and Mr. Ford are appealing to moderate Republicans and independent voters, particularly in the key industrial states, where Mr. Reagan's conservatism creates unease.

In any close race, the performance of the surrogates can assume significance. Four years ago, Senator Robert Dole ful-

filled his designated role as presidential candidate in 1984. He tells audiences, "what Colonel Sanders is to the American chicken." He makes much of the thought of endless nights in anonymous hotels, he seems content with the present grind—and also with the role he has performed in the last four years.

It helps that Mr. Mondale has a nice line in humour in what has generally been an unfunny campaign. "Ronald Reagan is

still spoken of as a potential hatchet man of the Ford campaign too enthusiastically. So savage was he in the televised debate with Mr. Mondale that the Republican ticket was harmed by the spectre of Robert Dole just a heartbeat away from the Presidency.

Neither Mr. Mondale nor Mr. Bush inspire such fears. The Vice President remains one of the most popular and respected politicians in the country and is

tells the American worker, "he renounced Presidential ambitions because he could not face the thought of endless nights in anonymous hotels, he seems content with the present grind—and also with the role he has performed in the last four years."

Mr. Bush has had a slightly more difficult row to hoe. He

was marginally embarrassed in August when a reference by Mr. Reagan about formally reopening relations with Taiwan caused problems on Mr. Bush's mission to Peking. Because he was Mr. Reagan's last primary opponent, some of his earlier vigorous criticisms of his running mate came back at him—such as his description of Mr. Reagan's tax cut and balanced budget proposals as "voodoo economics."

Moreover, the slight suspicion still persists that Mr. Reagan does not really trust Mr. Bush, who was, after all, his second choice after the Detroit deal with Mr. Ford had fallen through.

But Mr. Bush is an undeniably enthusiastic and articulate campaigner, working the suburban markets, often side by side with Mr. Ford and occasionally with Mr. Reagan, and apparently hoping that if his labours are successful, he will be rewarded with some substantive role in the foreign policy field, which he feels his credentials warrant.

Mr. Ford has long experience in the rubber chicken dinner circuit. What is notable this year is the extreme bitterness of the campaign, which apparently feels towards Mr. Carter, his conqueror four years ago.

It is his many grievances against the President, much more than the warmth of his endorsement of Mr. Reagan, that has been the salient feature of his campaigning. But he too hopes that his effort will be rewarded. If Mr. Reagan wins, he should be able to influence the composition of a new Administration by ensuring the induction of the mainstream Republicans whom he knows, at the expense of the right-wing ideologues whom he fears.

Whether Mr. Ford's list includes the name of Dr. Henry Kissinger is not known. But the former Secretary of State has emerged as a fifth horseman on the campaign trail, on Mr. Reagan's behalf—not, perhaps, as visible as the other four, but tending the legitimacy of his opinions to the Republican candidate whose foreign policy views appeared to be so much at variance with Dr. Kissinger's.

Cynics say that Mr. Kissinger wants his old job back. But then everybody, at this time of the year, is wondering about employment when the election is over.

Polls show candidates neck and neck

BY OUR U.S. EDITOR IN WASHINGTON

THE PENULTIMATE round of public opinion polls, while confirming that President Jimmy Carter has had recent momentum on his side, points to no clear winner in next week's U.S. Presidential election.

The latest Gallup survey, taken last weekend, gives Mr. Carter 45 per cent, Mr. Ronald Reagan 42 per cent and Mr. John Anderson, the independent, 8 per cent with the balance undecided. Gallup's previous poll, taken on October 10-12, gave Mr. Reagan a 45-42 lead.

On the other hand, the Louis Harris canvas, done for ABC news, still finds Mr. Reagan with the same three point lead he enjoyed two weeks before.

Its numbers are also 45-42, with Mr. Anderson at 10 per cent, compared with 42 to 39 to 12. An NBC-Associated Press poll gives Mr. Reagan a bigger lead—42 per cent to 36 per cent—although this is smaller by a couple of points from the last poll.

Three other national surveys in the past week by Newsweek, Time and the New York Times, have all given the President a one-point lead, an improvement on his previous deficit.

In every instance, the spread between the two is statistically insignificant and well within the standard 3-4 point margin for error.

The latest state polls merely underline the closeness of the race. Three which came out

this week from the west coast point to a glimmer of hope for the President in what was assumed hopeless territory.

A survey taken in California, the biggest state, gave Mr. Reagan a 35 to 33 lead over Mr. Carter, only half the margin of two weeks earlier. Other polls in the state have shown an appreciable narrowing of the gap.

In neighbouring Oregon, a Portland newspaper gave Mr. Carter a two-point lead, while in Washington the Seattle Times found Mr. Reagan seven points up, four points less than hitherto. Mr. Carter may yet put a west coast trip on his schedule at the weekend if his own polls suggest it would be

profitable. Mr. Reagan may even return home earlier than anticipated to shore up his base.

In Michigan, where unemployment is the highest in the nation, the Detroit News found Mr. Reagan still ahead by seven points, even though Mr. Carter's strategists have said the state was eminently winnable. In Illinois, Mr. Carter, according to the Chicago Sun-Times straw poll, is holding on to a five-point lead.

One intriguing possibility implicit in the polls is that the candidate who receives the most votes nationwide may not end up in the White House. This is a fate more likely to afflict Mr. Carter than Mr. Reagan, because the Republican appears

to command greater regional strength. If this were to happen—and it has since the election of 1988 when Benjamin Harrison beat Grover Cleveland though winning 90,000 fewer votes in the country—then undoubtedly a hue and cry would follow for electoral reform.

Allen is an obvious candidate for the national security slot in a Reagan White House. Mr. Reagan is not short of other experts to turn to.

A National Security Adviser does not have to be confirmed or approved by Congress. But legislators may want to be satisfied about Mr. Allen's purity, and Mr. Reagan himself might want to avoid a repeat of the Bert Lance affair that scarred the start of the Carter Administration.

The report by the newspaper, no supporter of the Carter Administration, could blight Mr. Allen's chances of climbing further up the political ladder. Though Mr.

Reagan adviser under fire

BY DAVID BUCHAN IN WASHINGTON

THE SUITABILITY of Mr. Richard Allen, the chief Reagan foreign policy aide during the election campaign, for the post of National Security Adviser in a possible Reagan Administration has come under fresh scrutiny.

Yesterday's Wall Street Journal raised several possible past conflicts of interest between Mr. Allen's business activities and his Governmental service in the Nixon Administration.

The report by the newspaper, no supporter of the Carter Administration, could blight Mr. Allen's chances of climbing further up the political ladder. Though Mr.

on a retainer from the Nissan company, the Japanese corporation which sells Datsun cars in the U.S.

The closing stages of an intensely fought Presidential campaign inevitably give rise to a number of politically motivated charges. Yesterday the Senate Panel investigating Mr. Billy Carter's links with Libya took secret evidence concerning a recent Press article alleging that the President's brother met several leaders of the Palestine Liberation Organisation, including Mr. Yasser Arafat, while in Libya and that he received \$50,000 more from Libya than he disclosed.

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Union to give up control of U.S. bank

By Our Washington Correspondent

FEDERAL OFFICIALS have reached a formal settlement with the United Mine Workers, ending the union's 30-year control of the National Bank of Washington.

The agreement runs against a general trend towards more union involvement in business, exemplified by the seat which Mr. Douglas Fraser, president of the Auto Workers Union, holds on the Chrysler company board. But it follows widespread allegations of bad lending.

The Commission based its decision on the principle that the competitive process would not be served by blocking aggressive and innovative companies, even if they built up a monopoly, because this would discourage efficiency.

The ruling arose out of a bitter two-year-old case in which Du Pont, the largest U.S. chemical company, was accused of holding a monopoly in the market for titanium dioxide, a white pigment widely used in paints and other products. Du Pont's market share was said to be 40 per cent, and FTC staff

alleged that this discouraged competition and threatened to keep out foreign entrants.

A year ago, an FTC administrative law judge held that Du Pont had built up its share on the basis of new technology which it had developed itself, and he dismissed the charge.

The full Commission has now upheld this ruling on the grounds that Du Pont acted in a way that was consistent with its own technological capability and market opportunities.

The ruling is something of a blow for the anti-trust lobby which has often argued that sheer size can provide grounds for monopoly actions. Significantly, the man who brought the Du Pont charge in the first place, Mr. Alfred Dougherty, director of the Bureau of Competition, resigned recently because he said he was being frustrated in his efforts to bring anti-trust charges.

Chemical company wins anti-trust case

BY DAVID LASCELLES IN NEW YORK

THE Federal Trade Commission (FTC) has determined that a company which develops new technology and, through it, acquires a large market share, need not be vulnerable to monopoly charges. The ruling has important implications for anti-trust law.

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Jamaica releases letter of protest to IMF

BY CANUTE JAMES IN KINGSTON

THE Jamaican Government has released a letter sent to M. Jacques de Larosiere, managing director of the International Monetary Fund (IMF), protesting at meetings between officers of the Fund and Mr. Edward Seaga, leader of the Parliamentarian opposition in Jamaica.

The meeting took place in Washington in June. The Government of Trinidad and Tobago also convened its concern at the meeting to the IMF.

A statement from the office of Dr. Eric Williams, the Prime Minister of Trinidad and Tobago, said the Fund had apologized to the Jamaican Government, but Mr. Hugh Small, the Jamaican Finance Minister, said no apology had been received.

Jamaica and the IMF ended discussions in March on new assistance to the island, after the Government said the Fund's conditions were unrealistic.

The letter from Mr. Small to M. de Larosiere said the talks with Mr. Seaga constituted "interference in the political

life" of Jamaica. The protest was emphatic, said Mr. Small, "because the election manifesto which has been published by the Jamaica Labour Party, which is led by Mr. Seaga, includes figures about the financing of our foreign exchange gap which must have been developed as the result of either negotiations or discussions between Mr. Seaga and the Fund, and the opposition party in Jamaica has made their ability to obtain the foreign exchange to close the gap a major plank in their election platform."

Mr. Small said he had been in contact with Mr. Walter Robichek of the fund's Latin American and Caribbean division, who said "he had discussions with Mr. Seaga on the basis that there had been continuing consultations between the fund and various people and institutions in Jamaica during the currency of the stand-by and extended fund facility arrangement."

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SDR use 'will increase stability'

WASHINGTON — The increased use of the International Monetary Fund's Special Drawing Rights will increase the stability of the international monetary system, Mr. Fred Bergsten, Assistant U.S. Treasury Secretary, said yesterday.

In a speech prepared for delivery to the Centre for International Business in Dallas, Texas, Mr. Bergsten said the SDR "provides an alternative to the widespread international use of their currencies to retreat into controls and other devices to protect themselves from the operation of the exchange markets."

Although the U.S. dollar remains the world's primary reserve asset, other currencies such as the Deutsche Mark, the

Japanese yen and the Swiss franc are winning increasing use as reserve currencies, he noted.

The move toward a multiple currency reserve system could create problems, he said. "The danger is that key currency countries could be pressed by virtue of widespread international use of their currencies to retreat into controls and other devices to protect themselves from the operation of the exchange markets."

To avoid this, "we should seek consciously to promote the use of the SDR as an alternative to the use of national reserves currencies," Mr. Bergsten said. The IMF is currently reviewing a number of possible steps to increase the attractiveness of the SDR. These steps include the possibility of increasing the interest rate on SDRs as well as studies to expand private sector use of SDR-denominated assets and liabilities.

• U.S. machine tool orders rose 67 per cent in September to \$474.5m from the depressed August figure of \$324.5m, the National Machine Tool Builders' association said. Orders, however, were down \$1 per cent from the \$345.5m a year ago.

OVERSEAS NEWS

Split over South African economy

BY QUENTIN PEEL IN JOHANNESBURG

THE SOUTH AFRICAN economy, now growing at an annual rate of 8.2 per cent largely became the gold boom, is in danger of over-heating, and money supply is expanding far too rapidly. Dr T. W. de Jongh, the Governor of the Reserve Bank, warned yesterday.

The Governor spelt out a bleak picture of accelerating price index rising at an annual rate of 18.8 per cent in the third quarter, compared with only 8.6 per cent in the first.

He forecast that the Government would have to withdraw a large amount of money from circulation, and "sterilise" it in its stabilisation fund at the Reserve Bank.

Dr. Jongh's concern about money supply, delivered yesterday to the National Finance Corporation in Pretoria, mirrors that expressed previously by his designated successor, Dr. Gerhard de Kock, but his tone was considerably gloomier.

There now appears to be a clear division in the ranks of the Government's economic advisers over just how long the present upswing will last.

Mr. Owen Horwood, the Minister of Finance, is publicly confident that the current account of the balance of payments will remain in surplus throughout 1981, even at a considerably lower gold price.

But senior officials at the Reserve Bank say privately that the present huge surplus, running at an annual rate of more than R3bn (£1.6bn), will sharply.

Zambian Air Force chief held under Kaunda order

BY MICHAEL HOLMAN IN LUSAKA

THE COMMANDER OF the Zambian Air Force, Maj.-Gen. Christopher Kabwe, who was suspended shortly after his promotion to the post earlier this month, is being held under a Presidential detention order. Government officials confirmed yesterday.

President Kenneth Kaunda alleged on Monday that three military officers, whom he declined to name, were implicated in an attempt to overthrow the Government. Maj. Gen. Kabwe, who was arrested on October 9, had been charged together with his deputy, Colonel Kaluba Mbewe, with receiving stolen

property.

But a bail application was refused on Monday when the prosecutor revealed that the men were being detained under a presidential order.

The country's two state-controlled daily newspapers yesterday carried extensive reports of President Kaunda's allegations of a South African-backed plot.

The local press has so far published the names of four prominent citizens allegedly involved, but Dr. Kaunda refused to list the alleged plotters, saying that this would prejudice court proceedings.

India bid for petrodollars

BY K. K. SHARMA IN NEW DELHI

THE INDIAN Government yesterday announced a series of concessions designed to attract petrodollar investment to key industries in the country. It expects that priority areas such as fertilisers, cement and petrochemicals will benefit. Investment is also to be encouraged in hotels.

The concessions dilute the policy on foreign investment which has so far been limited to encouraging transfer of technology not available indigenously, or to promote

export-oriented production.

Oil-exporting countries with surplus investible funds will be allowed to make investment proposals which need not be linked with transfer of technology if they provide up to 40 per cent of the equity in the project.

The Government hopes that the projects invested in will provide for sufficient production to enable exports either to OPEC countries or to the industrialised countries of the West.

S. Lebanon headwaters seized by Israelis

BY ISHAM HIZZI IN BEIRUT

CONCERN IS mounting in Beirut over reports that Israel has seized land and water resources in Southern Lebanon.

The Lebanese Government has asked for an emergency meeting of the United Nations-sponsored Lebanese-Israeli Arbitration Commission but the Israeli response so far has been negative.

Mr. Halim Fayyad, Governor of Southern Lebanon, has received information that the Israelis have established control over the headwaters of the al-Wazzani River, a tributary of the Jordan River, the leading deity Al-Nahar reported.

The source of al-Wazzani is located about six miles south of Marjayoun within the enclave controlled by the Israeli-backed Christian militias.

According to the newspaper, Israeli troops have built a road linking the region with Israeli territory and established military outposts there.

The Lebanese Government had sent a note to the UN Security Council complaining that the Israelis had seized land in the area of Adelissa village, Southern Lebanon.

The Israelis were reported to have fenced off the area and mined it. Adelissa is about a mile north of the Israeli border.

The reported seizure of the al-Wazzani tributary, if true, would confirm speculation about Israeli ambitions for water resources in Southern Lebanon.

Tel Aviv in initiative on nuclear curbs

BY DAVID LENNON IN TEL AVIV

ISRAEL HAS launched a new initiative at the UN on nuclear arms control for the Middle East, designed to improve the country's image despite its refusal to sign the nuclear Non-Proliferation Treaty.

The key element in the proposal is that the Middle East nations should meet together to work out a contractual agreement with effective controls to keep the region free of nuclear weapons.

Given that all the Arab States in the region, except Egypt, have no dealings with Israel, such a conference cannot be held.

An Israeli Foreign Ministry official agreed yesterday that the meeting was impossible at this time, but said that Israel was talking about such a development after the establishment of relations with its neighbours.

Consistent reports abroad that Israel has nuclear weapons have been regularly denied here, but these denials have sounded weak in the face of Israel's refusal to sign the 1970 Non-Proliferation Treaty, or to permit international inspection of its atomic facilities.

The Foreign Ministry official denied that the new Israeli proposal was prompted by the fear that the Arab states—particularly Iraq—would soon acquire nuclear weapons.

PHOTOGRAPH BY AP/WIDEWORLD

WORLD TRADE NEWS

UK sales to Germany rise despite strong pound

BY JONATHAN CARR IN BONN

BRITISH sales to West Germany are growing faster than its imports from there, despite the strength of sterling, which this year is making it harder for exporters to remain price competitive.

The result is that in the first eight months, the UK's trade deficit with Germany was cut to DM 725m (£158m) from DM 2.95bn in the same period of last year.

Figures issued by the Federal Statistical Office in Wiesbaden show that from January to August, Britain exported goods to Germany worth DM 14.8bn (£3.22bn)—an increase of 36.7 per cent.

German exports to Britain were worth DM 15.5bn, a rise of 12.6 per cent on January-August 1979.

It is clear that the sharp increase in the oil price has been

a major factor in the rate of increase of British exports by value. Germany's crude petroleum imports from Britain in the first eight months were worth DM 4.4bn against only DM 1.98bn a year earlier.

To that extent the UK's general success on the German market is a reflection of the general worsening of Germany's terms of trade this year.

German import prices have been rising much faster than its export prices, bringing a marked cut in the overall visible trade surplus.

Nonetheless, even if crude petroleum is excluded, British exports in the first eight months still increased by 17.9 per cent, accounting for 3.3 per cent of German imports against 5.2 per cent a year earlier.

Germany's share of Britain's imports over the same period totalled 6.7 per cent, unchanged from 1979. This is despite the fact that between the start of this year and the end of August the Deutsche mark fell by about 10 per cent against the pound.

A statistical breakdown by export product for the first eight months is not yet available, but one for the period January-July shows that Britain raised its share of wholly manufactured goods imported by Germany to 6.4 per cent from 6.3 per cent a year earlier, and its share of industrial semi-manufactured goods to 4.3 per cent from 4.1 per cent.

British exports to Germany which showed a particularly marked rate of increase included photo-chemical products (up by 93 per cent), mechanical power units (up by 52 per cent) and pumps and compressed-air machines (up by 42 per cent).

Canadians set for big LNG sale to Japan

By Martin Keeley in Calgary

DOMINION PETROLEUM, the Canadian independent oil company, has signed Canada's largest ever non-U.S. export deal for natural gas with a consortium of Japanese companies.

The letter of intent for the 20-year agreement calls for export of 400m cubic feet of liquefied natural gas (LNG) daily with first deliveries planned for 1985. The agreement, subject to approval of federal and provincial government agencies in Canada, would not only bring in some over \$1bn a year based on a world price of \$6.85 per 1,000 cubic feet, it would also alleviate a massive surplus of natural gas in Western Canada.

Mr. BILL Richards, the

Dome president, says the volume represents between 5 and 10 per cent of Japan's natural gas needs.

"The whole contract is a tremendous deal for Canada. As it provides the country with a ready and reliable market for its surplus natural gas and opens the door to similar LNG deals with other countries," he said.

The agreement, which represents the equivalent of 20 per cent of Canadian export commitments to the U.S.—Canada's largest export market for natural gas—is with consortium consisting of Nissho-Iwai corporation, Chiba Electric, Kyushu Electric, Osaka Gas and Toho Gas.

The gas would be sold through the provincially-owned British Columbia Petroleum Corporation. The agency is responsible for marketing the province's gas.

The plant is to be built on the Limay River of Central Argentina by Hidronor, of Buenos Aires, for operation by 1988. John Wicks writes from Zurich. The so-called Pedra del Agua project will include a dam 120 metres high and some 800 metres broad and six Francis turbines of more than 300 mW capacity each. Initial project work before the issue of tender specifications is to be carried out by Motor-Columbus Ingenierunternehmung of Baden, Switzerland, in co-operation with local and foreign partners.

Technology this could be just the right time and place for the new car or even the "people's car." It would be a fitting mausoleum to Sanjay Gandhi," commented one well-known Indian economist.

Aspects that Renault was preparing to phase out its model 4 production and would be anxious to sell the technology would fit in with this scene. The specifications of the original model 4 would seem to fit well with tough Indian specifications.

Industrialists in Bombay and Delhi remain quietly sceptical about the whole venture. The quest for the new Indian car is something of a Holy Grail: it has been going on for a long time and the search for a car which will suit both India's bumpy roads and the wallets of Indians may prove as elusive.

Dr. Charanjit Chahana, the Minister of Industry, freshly back from Paris, talked of a minimum of 100,000 cars to make the project viable. He mentioned prospects of export cars.

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On the surface it is an attractive proposition. The vast 300-acre site owned by the late Mr. Sanjay Gandhi's Maruti company has just been nationalised and would be a good location with a new plant and new tech-

not large enough. Currently, fewer than 50,000 cars a year are sold, demand which the existing companies, Hindustan Motors, a Birla company turning out the Morris Oxford model of the mid-1950s, and Premier Automobiles, making an old version of the Fiat, are capable of meeting.

This is not just a question of market size and modernisation, but one full of the twists and turns of complicated Indian politics. If a foreign company were allowed in with the remnant of building 100,000 modern cars a year, there would be little room for the existing companies. But those companies, especially the Birlas, have a lot of political clout.

The car-making members of the Birlas family have long complained that they wanted to update their technology for their Ambassador car, but costs and problems of foreign exchange and the various red-tape packages of Government permissions necessary for foreign collaboration have prevented them for years.

Against these advantages, there are numerous problems.

One is that the Indian market

their monopoly power, but have always managed to find at least one family member with close ties and good relationships with the ruling politicians.

And, if anything, foreign capital is a dirtier word in the chauvinistic Indian political dictionary than big Indian business.

Another difficult question concerns ownership of the plant. Economists of all sorts of hue have pointed out that the Indian public sector has not got a distinguished track record as far as industrial output or efficiency is concerned.

Any foreign company would think twice about setting up in India without a special deal for management control—unless the company was concerned mostly with the long-term prospects of India and "getting its foot in the door." There is evidence of French political pressure to break into the Indian market. If, for example, Renault and Peugeot do come together, it would be their first joint venture. Any special deal giving a foreign company more than 40 per cent would have to pass the watchdogs of the Foreign Exchange Regulation Act.

Go-ahead for R-R, Japan plan

TOKYO — Rolls-Royce and three Japanese machinery makers have agreed to start manufacturing a test engine for medium-distance jet aircraft early next year.

The agreement was reached at a meeting in Tokyo of executives from Rolls-Royce and Japanese Aero Engine, a joint-venture company comprising the British maker and a Japanese trio of Ishikawajima-Harima Heavy Industries (IHI), Kawasaki Heavy Industries and Mitsubishi Heavy Industries, an IHI official said.

Under the engine development programme called "XJB,"

the Anglo-Japanese company has decided to speed up test production of the RJ500 fuel-efficient, noise-free engine early next year.

The joint company estimates that the new aircraft engine will be mounted on about half of an estimated 1,700 medium-distance jets to be produced throughout the world over the next two decades.

Japanese and British officials also concluded that the joint-produced engine will be targeted for the B737-300, a medium-distance passenger aircraft to be developed by Boeing of the U.S.

Rolls-Royce and Japanese Aero Engine, headquartered last April and has conducted tests on basic designs and components of the new engine.

The Tokyo Government earlier pledged to provide about 75 per cent of the Y140bn (£276m) joint aircraft engine project.

The IHI official said that it was also agreed the joint company will be capitalised at £2,000, 50 per cent owned by Rolls-Royce, 29.9 per cent by IHI, 12.6 per cent by Kawasaki and 7.5 per cent by Mitsubishi.

Pemex considers China drilling

MEXICO CITY — Pemex, Mexico's state oil company, is studying the possibility of exploring for hydrocarbons on the continental shelf off China, Sr. Jorge Diaz Serrano, a Pemex director, said.

He told oil experts from 16 countries at the second Latin American Drilling Congress that Pemex was considering taking risk contracts on the shelf.

Sr. Diaz, who recently visited China, said Pemex was already exploring for oil in Costa Rica

and Nicaragua and was negotiating with the governments of Panama and Cuba.

He said countries must search for hydrocarbons as there are reasons to believe large quantities of reserves remain to be exploited both on land and continental shelves.

Experts from the U.S., West Germany, Spain, the Netherlands, the Soviet Union, Barbados and 11 Latin American countries are attending the Congress, which lasts all week.

Reuter

• A 2,000 mW hydro-electric

plant is to be built on the Limay River of Central Argentina by Hidronor, of Buenos Aires, for operation by 1988. John Wicks writes from Zurich.

The so-called Pedra del Agua project will include a dam 120 metres high and some 800 metres broad and six Francis turbines of more than 300 mW capacity each. Initial project work before the issue of tender specifications is to be carried out by Motor-Columbus Ingenierunternehmung of Baden, Switzerland, in co-operation with local and foreign partners.

Spanish and Austrian capital does not mean the plant will be built on a joint venture basis.

Indonesia announced earlier this month it will finance the plant with its own resources rather than have it built through a joint venture scheme as previously planned.

Foreign loans for the Dumai project will be fully guaranteed by the Indonesian Government, a reversal of an earlier regulation which said Pertamina must seek its own financing for building petrochemical projects.

Greatly increased Government revenue deriving from rising oil prices has made Indonesia confident enough to fully finance the Dumai project which, when finished in 1982, could double refining capacity.

Terms for the proposed loans are still under discussion.

Mr. Harveme said Indonesia would provide between \$350m and \$400m for the plant's construction.

He said the inclusion of

the Belgian Government will provide BFr 450m to build a latex plant at the Karakatau steel complex in Cilegon, West Java.

It will provide a further BFr 8.5m to develop shipyards in Ujungpandang, Padang, Gresik and Bitung.

• West Germany has approved a loan of \$208m (£55.5m) and grants of \$1.4m to finance development projects in West Sumatra.

Agencies

These Bonds having been sold, this announcement appears as a matter of record only.

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BP closes Scottish plant amid anti-dumping row

By SUE CAMERON, CHEMICALS CORRESPONDENT

THE BRITISH Petroleum group yesterday announced the closure of a 230,000 tonnes a year chemical plant at Grangemouth in Scotland amid growing fears that the European Commission is taking a weak line over petrochemical anti-dumping cases against the U.S.

The BP plant to be shut produces orthoxylene and paraxylene. Both are used to make synthetic fibres, pesticides

and pharmaceuticals.

A European Commission investigation into U.S. dumping of ortho and paraxylene is expected to be announced within the next few days.

BP Chemicals, which manages the Grangemouth xylene plant on behalf of BP California, the owners, said yesterday that Europe had been a contributory factor in the decision to shut the plant.

The company said overcapacity in Europe, plus the collapse of many of its exile customers had also led to the decision.

Hopes that the Commission may act to stop the flow of cheap chemicals across the Atlantic were fading fast among chemical industry leaders this week.

Speaking at a Society of Chemical Industry meeting in Zurich last week, Mr. Robert Horton, who becomes managing director of BP Chemicals next week, made a plea to the European Commission to take action against the U.S.

He told Sir Roy Denman, director general of the EEC's external affairs directorate, that the prices being charged by U.S. producers of vinyl acetate

were either dumped or were able to undercut European prices because of Government-controlled oil and gas prices in America.

The closure of the BP plant will not lead to any redundancies. Employees are to be given alternative jobs at other plants on the Grangemouth site.

Post Office monopoly defended

By Elaine Williams

MR. ADAM BUTLER, Industry Minister, yesterday defended the Government's decision to retain the monopoly over most of Britain's postal service.

He said that "the Post Office should provide" not a service at any price, but one giving value for money, efficient, run-reliable, and available across the length and breadth of the land."

Although there will be relaxation of the monopoly, it will affect less than 2 per cent of the Post Office's business.

Mr. Butler said, at a Mail Users Association dinner in London, that if the Post Office service fell below certain standards, the Government would be prepared to "open the doors fully, if necessary to competition."

At present, the Government permits competition in three areas. Private operators will be allowed to carry "time-sensitive" or valuable small mail in competition with the Post Office.

Document exchanges—which carry mainly correspondence between lawyers—will be allowed to carry mail in bulk between cities. And charities will be allowed to deliver Christmas cards.

To keep its redefined monopoly, the Post Office will have to deliver more than 90 per cent of first-class mail a day after posting. In April and May, 86.87 per cent of first-class mail was so delivered.

The Post Office hopes that, when it raises its postal charges in January by 2p to 14p for a first-class letter and 1p to 11p for second-class, more second-class letters will be posted to take the strain off the service.

the anti-dumping case on vinyl acetate are believed to have decided that some U.S. producers are not selling their product in Europe at prices lower than the ex-factory prices they have in America. This relationship in pricing has to be proved to establish that dumping is taking place.

But the European industry claims that if one U.S. producer is dumping products in Europe others will follow. It doubts that one U.S. company would sell its product at vastly different prices to those from its competitors because that would lead to loss of its market share.

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were either dumped or were able to undercut European prices because of Government-controlled oil and gas prices in America.

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BRITAIN'S attempt to get into the mass market for microchips began yesterday in a waterlogged field two miles west of Newport in Gwent.

Standing in the middle of the field in Wellington boots, Dr. Richard Petritz, the American managing director of the National Enterprise Board's subsidiary, Inmos, announced that this was to be the site of British microchip production.

Inmos, conceived more than three years ago by Dr. Petritz together with fellow American Paul Schroeder, and British-born Dr. Iain Barron, has had a long and turbulent political history.

Throughout this summer the Government has been trying to decide whether Inmos should

get its second £25m to build production facilities in the UK. Most of the N.E.B.'s first £25m has gone towards building a pilot production plant in Colorado Springs in the foot-hills of the Rocky Mountains.

The Government finally agreed that Inmos should have its second £25m on condition the site was in South Wales. Inmos had vigorously argued that UK production should be in Bristol, as near as possible to its Bristol headquarters, which employ around 60 scientists and engineers in research and design.

After more than six months' debate, Inmos won its battle for the money but lost the

Trading stamps operation to close

By David Churchill, GREEN SHIELD trading stamps, which were regularly collected by about half of Britain's shoppers only 10 years ago, will almost disappear during the next few months.

Mr. Richard Tompkins, who made one of the largest personal fortunes in Britain from his trading stamp empire, yesterday decided to close down his Green Shield operation.

However, Mr. Peter Rugsley, Green Shield's managing director, is to take over most of the existing 2,500 franchises and launch a new trading stamp called Premier Gold. Unlike Green Shield stamps, which could be redeemed for goods at Argos stores, the Premier Gold stamp will be redeemed only in exchange for goods from stores in the scheme.

Premier Gold stamps will not be redeemable at Argos stores. Green Shield stamps still in circulation will still be redeemed at Argos. Mr. Tompkins sold his Argos discount stores chain to BAT Industries last year for about £30m.

Green Shield stamps will continue for a while to be issued through the 44 hardware shops owned by Mr. Tompkins and trading under the name Goodridge. But once the legal redemption liability for the stamp expires, which could take several years, Green Shield will cease to exist.

The previous best was the £20,000 paid for a Wedgwood Portland vase in 1970. The anonymous private buyer will have to pay an extra 11.5 per cent in premiums and VAT.

An early Staffordshire slipware dish of around 1700 made £12,500 to the same collector and Winifred Williams gave £7,500 for a Chelsea octagonal bowl of 1752-55 decorated with an Aesop Fable. All told, the

Robert Fleming admitted to Accepting Housing Committee

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

ROBERT FLEMING, the City merchant bank, has been admitted to membership of the Accepting Houses Committee, the elite club of London merchant banks.

It is the first new member of the committee since Singer and Friedlander was admitted in 1973, and restores the total membership to 17 banks.

Membership means that bills of exchange drawn on Fleming will be eligible for re-discount at the Bank of England. This means that Fleming's bills will now automatically command the finest rate in the discount market.

The extension of AHC

membership follows a decision of the Fleming management to extend the company's operations beyond the traditional field of fund management into banking with the implementation of the 1979 Banking Act.

Mr. Bill Merton, the Fleming chairman, said yesterday that the motive for this was partly defensive and partly opportunistic.

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Now that Fleming is an accepting house it is applying to the Department of Trade for exemption from publishing true and fair accounts.

Like all other leading London

merchant banks it wants to be able to create secret reserves, and to have the right to smooth results from one year to the next.

In theory all British banks, apart from the clearing banks, are entitled to this privilege. However, it is understood that no new exemptions have been granted by the Trade Department since 1969.

The rules for admission to the AHC are not entirely clear. Recently Antony Gibbs was forced to resign following its acquisition by the Hongkong and Shanghai Banking group, on the grounds that this bank was not British.

More staff laid off at Perkins engine plant

Financial Times Reporter

MORE workers were laid off yesterday at Perkins' Peterborough diesel engine plant. When 450 workers were told to stay at home until November 7 because of the closure of certain assembly tracks. About half of these were already laid off.

Perkins also announced yesterday that the 900 people who are to be made redundant from the 7,000-strong workforce will finish work on November 7.

Debenhams closure
THE DEBENHAMS group plans to close its store at Dudley in the West Midlands after Christmas. Some 28 employees are expected to be made redundant.

'Gloomy' outlook
The volume of work being taken on by chartered quantity surveyors continues to decline and the outlook remains "gloomy," according to the Royal Institution of Chartered Surveyors.

Meal marketing
SUFFOLK County Council has asked the Infoplant public relations company to "market" midday school meals, in an effort to whet pupils' appetites. The number of children eating school meals has fallen 30 per cent following three price increases since September 1979.

Salaries bright
SALARIES and benefits for accountants in the public sector continue to look attractive when compared with equivalent salaries in the private sector—despite the Government's attack on public expenditure according to a survey by Accountancy Personnel, part of the Career Care employment agencies group.

Print inquiry
THE review body, which is considering the future of the British Printing Industries Federation following its serious dispute with the National Graphical Association earlier this year, will begin framing its recommendations within the next two or three weeks.

Inmos urged to get Britain's microchip production line rolling

Jason Crisp visits the new home of the world's most advanced technology

BRITAIN'S attempt to get into the mass market for microchips began yesterday in a waterlogged field two miles west of Newport in Gwent.

Standing in the middle of the field in Wellington boots, Dr. Richard Petritz, the American managing director of the National Enterprise Board's subsidiary, Inmos, announced that this was to be the site of British microchip production.

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The Government finally agreed that Inmos should have its second £25m on condition the site was in South Wales. Inmos had vigorously argued that UK production should be in Bristol, as near as possible to its Bristol headquarters, which employ around 60 scientists and engineers in research and design.

After more than six months' debate, Inmos won its battle for the money but lost the

recent political delays. Mr. Nicholas Edward, Secretary of State for Wales, reinforced the urgency for Inmos to get into micro-production as soon as possible.

He said local companies did not realise the benefits of Inmos coming to South Wales. There would shortly be representations to local companies to find out what they might be able to supply.

Within South Wales there has been considerable conjecture about the siting of the plant which expects eventually to employ 1,000 people.

The main alternative was Cardiff. Ironically, in the light of the

probably more interested in female staff, like other electronics companies.

The first products from the Welsh factory will be the 16 K Static Ram and the 64 K Dynamic Ram—memory chips capable of handling 64,000 individual units of information.

Inmos began sending its main products to computer manufacturers and other users of microchips for "sampling" 10 days ago.

A wide range of companies make microchips in the UK. American and other foreign companies produce mass microchips but are usually as much as three years behind in technology.

Dr. Petritz, speaking at Newport, said up to 80 per cent of Inmos staff might be recruited locally.

including Plessey, Ferranti and GEC also make microchips for the specialist market.

Although the Government has committed £50m of direct investment in Inmos and £35m in guarantees, this investment is still relatively small compared with the U.S. and Japanese.

Last week the European Commission called on the Council of Ministers to provide £50m in grants towards research and development into advance microcircuits in Europe. It acknowledged that it would cost ten times that amount to get into production.

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Mike Howlings, Administration Manager, Norwich Union.

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UK NEWS

North Sea drilling 'could almost double by 1983'

By MARTIN DICKSON, ENERGY CORRESPONDENT

EXPLORATION and test drilling in the UK sector of the North Sea could almost double between now and 1983, provided that enough rigs are available, says a report by stockbrokers Wood, MacKenzie.

It says offshore exploration and test drilling in North West Europe as a whole has shown a substantial increase this year from a relatively low point in 1979 and by 1983 activity could be about 40 per cent above the current level, partly in response to higher oil prices.

European exploration and test drilling could increase from 36 rigs years in 1980 to 51 in 1983. A rig year measures the amount of work done by one rig in a 12-month period.

"Most of the forecast increase is expected to come from the UK sector," says the report. "Many prospects remain to be

appraised and there are also blocks which have not yet seen any drilling. These opportunities would be augmented by acreage offered under the Government's seventh round of North Sea Licensing.

Wood, MacKenzie, whose figures are based on a survey of the intentions of leading North Sea oil companies, estimates that the UK demand for rigs used for exploration and appraisal will rise from 16 rigs years to 30 in 1983.

In the exploration phase "appraisal" or test drilling which follows is to discover the quantity and type of the oil.

The report says the targets for exploitation depend on the already this year certain wells have had to be delayed because of the limited supplies of rigs.

It estimates that total demand for rigs in North West Europe for all types of offshore

Four years to meet demands for gas

Financial Times Reporter

IT COULD be another four years before British Gas can meet all demands for supplies and lift current restrictions on marketing, Mr. George Scott, deputy chairman of North West Gas, said yesterday. He said

measures taken last year, when the industry "could not hope to cope with the enormity of demand from disenchanted oil users," had kept under control a situation which "could have become completely out of hand."

Ruling out any question of a return to the previous free-for-all," Mr. Scott said this meant the industry could still not accept large new loads of over 25,000 therms a year.

He said: "Our planning currently assumes that, while there can be little relaxation of marketing restrictions before 1984-85, we should be home and clear beyond that."

Mr. Scott, who was speaking at an award presentation to north west regional winners of the 1980 Gas Energy Management Competition, said the potential of the Morecambe field, the first of commercial significance off the north west coast, was "much larger than at first thought."

British Gas plans to invest £1bn in developing the field, with first supplies being brought ashore by 1984. The Morecambe field is expected to be delivering 1,200m cubic feet a day by the mid-1980s.

The field will be used primarily to cope with winter surges in demand. It was originally due to be integrated into the UK gas grid in the late 1980s, but it was brought forward to meet seasonal variation in demand.

Estimates of the size of the field, which is around 20 miles off the Lancashire coast, have been upgraded since its discovery from 2.3 trillion (million million) to 5 trillion cubic feet. This compared with total reserves in the North Sea estimated at between 26 and 74 trillion cubic feet.

British Gas is to decide after operational experience whether to take the ultimate daily flow up to 1.8bn cubic feet. Gas from the field will be brought ashore by a single pipeline due for installation in 1982.

North West regional winners of the competition were a Milk Marketing Board dairy near Preston, which has reduced consumption by 18 per cent by installing waste heat recovery equipment, and Lancaster University.

Water Council says charges will rise faster than inflation

HOUSEHOLD WATER charges in England and Wales are likely to increase faster than the rate of inflation next year, Sir Robert Marshall, chairman of the National Water Council, warned yesterday.

He also said that Government spending cuts could make difficult the maintenance of safety and current standards.

The extent of the water price rises will depend on the size of the financial targets which the Government is expected to announce for the water industry in the next few weeks.

They will also reflect the introduction of Current Cost Accounting and the enforcement of Section 30 of the 1973 Water Act, which increases the share of costs borne by domestic customers compared with commerce and industry.

Sir Robert, introducing the Council's annual report, pointed out that charges this year had risen marginally less than the Retail Prices Index, with average household bills of £1 a week for all water services.

But the pressures to reduce costs, manpower and resources could endanger the basic security of supplies. Over the past six years, water authorities had already halved the rate of capital spending in real terms. This included an 11 per cent cut in planned investment for the current year.

Yesterday also saw publication of the annual reports of Thames and Southern Water Authorities and the Water Space Amenity Commission. Thames Water showed a £2.7m surplus in 1979-80 after spending £300m.

Domestic charges this year are an average 23 per cent higher compared with an overall rise in estimated income of 17 per cent.

But a Thames Water spokesman said his charges would not rise as much as those of other authorities since it had already begun equalising the burden between domestic and commercial customers.

The Authority said it was surprised that so few businesses

were taking the option of installing meters since many of them would be saving themselves "hundreds of pounds."

A Coventry factory fighting for survival is using its own pumping equipment to draw water from its own resources into its premises.

But the water charges have risen by 500 per cent in the past five years. Now the matter is being reported to the Monopolies Commission.

It follows an inquiry into the running of the giant Severn Trent Water Authority.

Mr. Keith Rose, the works manager of the firm British Celanese Limited, said yesterday: "It is a ridiculous and massive water bill under the circumstances. We have a water abstraction licence, but it has reached a farcical figure. It costs over £7,000 to pump our own water and over £90,000 for effluent disposal. How does the authority justify this?"

The firm employs about 1,200 people, making vital exports in plastics and acetate yarns.

Average prices at the end of September were 9.8 per cent higher than a year earlier. The last time prices moved ahead at an annual rate below 10 per cent was in early 1978.

A spokesman for the Abbey stated: "The final quarter of 1980 is unlikely to show any major change on the present trend. Although there may be small falls in some regions, it is expected that the national average price will remain fairly stable, or rise only marginally."

The annual increase is likely to be between 6 and 8 per cent, says the society, and will be in single figures. In 1979 house prices rose on average by nearly 30 per cent.

In the third quarter there was a substantial increase in activity at the lower end of the housing market, particularly among first-time buyers, who accounted for 51 per cent of all offers by the society, against 48 per cent in the second quarter.

Abbey said that while the desire for home ownership was still the most important factor, the first-time buyers' market was boosted by people who might prefer to rent but could not because of lack of public or private rented accommodation.

Some house prices down, says Abbey

By Michael Cassell

HOUSE PRICES continue to stagnate and are falling back in some regions, says the Abbey National Building Society.

Abbey said yesterday that the average price of a home in the third quarter was £25,245, a fall of 4 per cent from the previous three months. It was the first time for three years that a quarterly drop in market prices was recorded.

While prices in London and the South East, the West Midlands and Wales dropped marginally, they showed small gains elsewhere. The highest rate of increase, 6.2 per cent, was in Northern Ireland.

Average prices at the end of September were 9.8 per cent higher than a year earlier. The last time prices moved ahead at an annual rate below 10 per cent was in early 1978.

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Taxes may rise as oil income falls

By RAY PERMAN, SCOTTISH CORRESPONDENT

The Government may have to increase personal and corporate taxation in the late 1980s, to compensate for a fall in revenues from North Sea oil, Mr. Alexander Kemp, of Aberdeen University, said yesterday.

Mr. Kemp, co-author of a research monograph on the UK oil tax system, told a Press conference that the Government's total tax take from the North Sea was likely to decline as fields became expensive to develop.

This was partly because of

the tax relief, which could be claimed by oil companies to compensate for capital costs. As fields in more difficult waters were developed, costs would rise and the tax take would fall.

The present tax regime also favoured small fields, particularly during a period when oil prices were rising, and gave marked advantages to operators working on more than one field in the North Sea.

Mr. Kemp said that, in spite of the increase in Petroleum Revenue Tax,

in the last Budget, oil-taxation in the UK remained less than in Norway. The total Government receipts from petroleum and corporation taxes and from royalties was about 83 per cent of gross profits of fields with good returns, and between 60 and 62 per cent on poorer fields with a return of 10 per cent or less.

(*The Impact of the System of Petroleum Taxation in the UK on Oil Operations and Government Revenue*, Fraser of Allander Institute, 100 Montrose St., Glasgow. Price £2.50.)

Some 57 per cent of companies replying said they had given someone specific responsibility for energy issues.

The UK was top of this league with 65 per cent of companies having someone in charge of energy matters.

Across Europe only 23 per cent of the companies reporting had any kind of contingency programme to deal with effects of an energy crisis.

(*Business and the Energy Issue, Management Centre Europe, Lancaster University.

for France and 23 per cent for West Germany.

But only 9 per cent of British companies said profits had been affected to a great extent by the energy crisis, compared to 10 per cent for Europe. A further 68 per cent said profits had been affected to a certain extent and 23 per cent not at all.

The survey was based on 570 answers to 3,000 postal questionnaires sent to senior executives in 10 countries last January.

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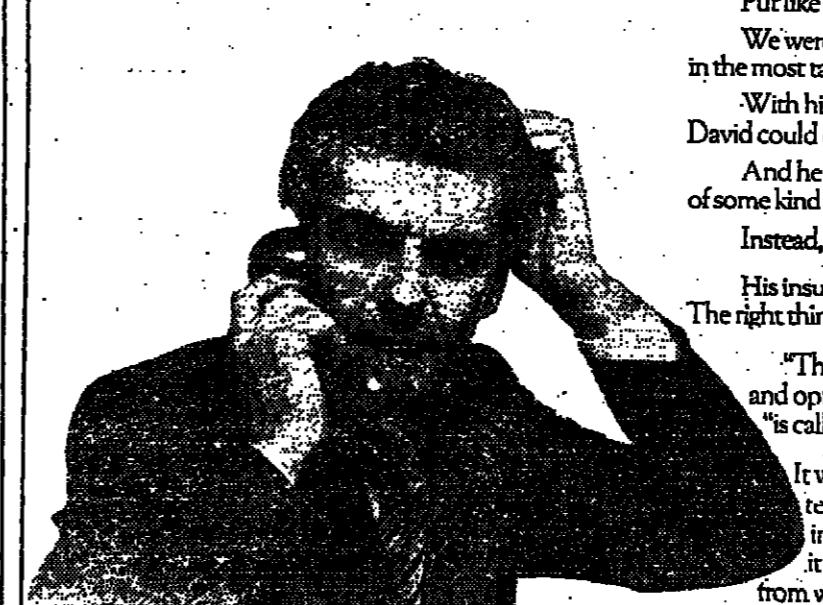
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"Let me get this straight," said David. "You're my adviser. And you're actually advising me against more life insurance?"



Put like that of course, one had to laugh.

We were talking about arranging for future income in the most tax efficient way.

With his own business doing well, David could easily invest £100 a month.

And he had automatically assumed that an endowment policy of some kind was what I would suggest.

Instead, I told him he could do better.

His insurance needs were amply covered. I'd seen to that. The right thing now was to concentrate on high yielding investment.

"The plan with the best combination of advantages and options for someone in your tax bracket," I told him, "is called The Sentinel Tax Free Income Builder."

It will give you all kinds of advantages during the first ten years. It will allow you to double and replace your investment without evidence of health. And best of all, it will allow you to build up a sizable chunk of capital from which you can strip out taxfree income after ten years.

"I see," said David thoughtfully.

"They sound as if they understand me, those Sentinel people."

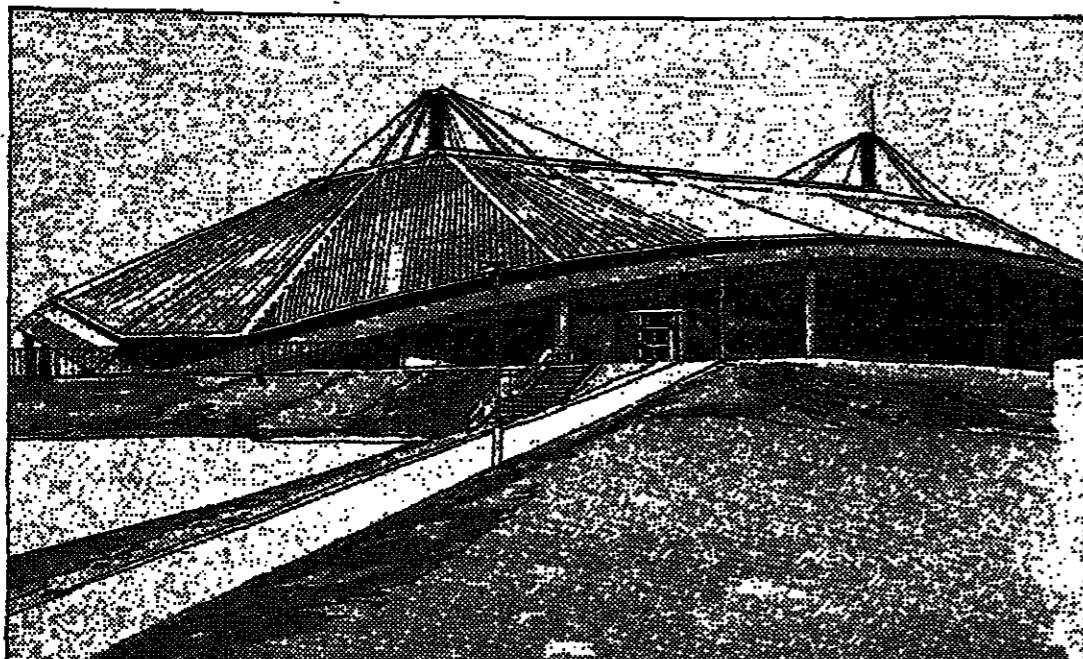
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To the construction industry we're "The first to last."

Korralal, is the most widely used profiled aluminium building sheet in Britain. It is being specified by a growing number of architects because it's rust free and maintenance free. Literally, it's the first profiled sheet to last for years.

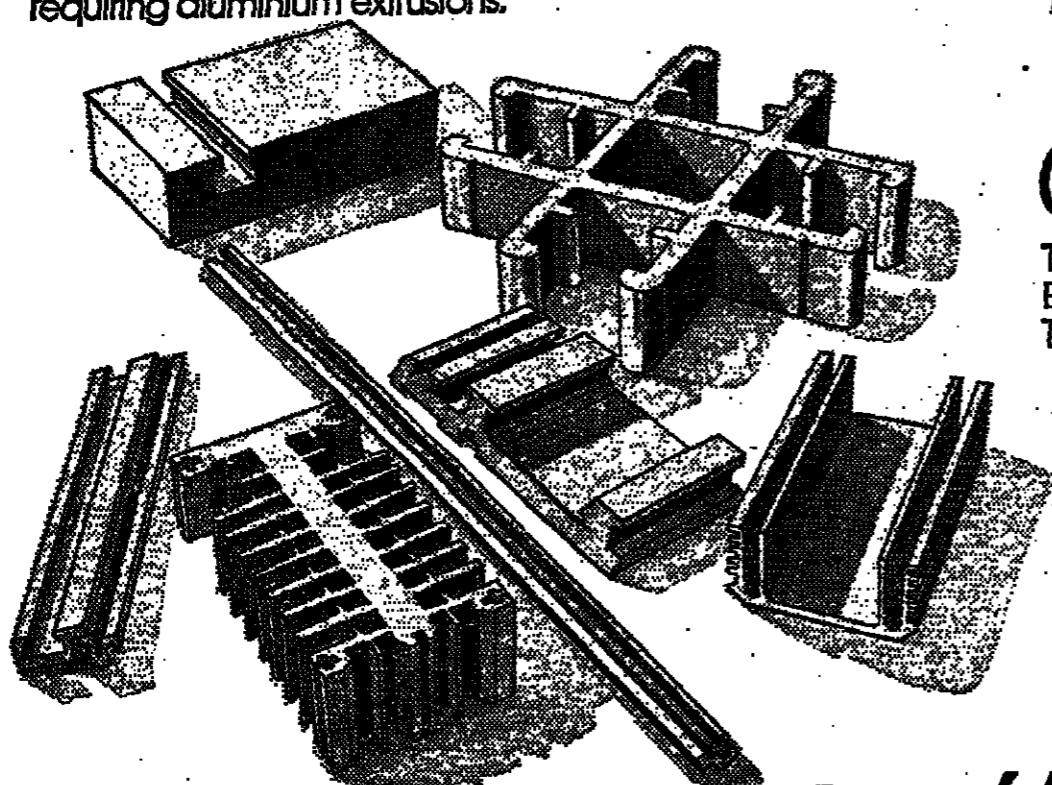
That's why you see Korralal on more and more roofs and walls, such as the Richard Dunn Sports Stadium which was recently completed in Bradford.



To industry, we're the efficient extrusion service.

Since 1968, SAPA has become the fastest growing producer of aluminium extruded profiles in Britain.

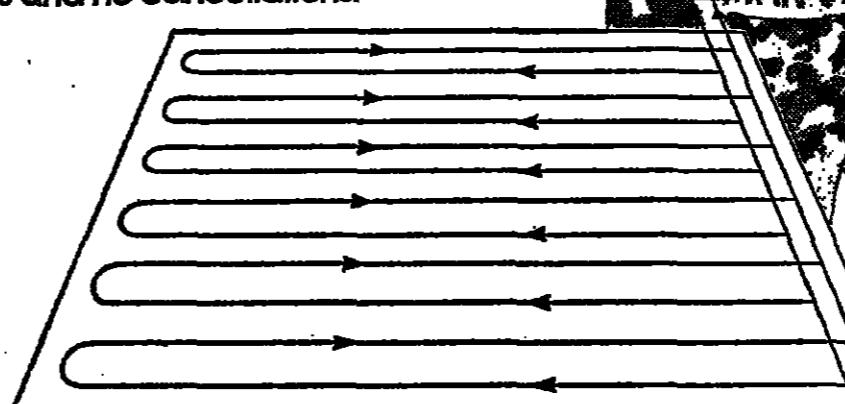
A policy of continued investment and expansion in the UK, backed by personal service, quality and reliability, are contributing to the success of almost every type of business requiring aluminium extrusions.



To Manchester City we are uninterrupted football.

Last winter, the Manchester City club installed the Meltaway system sold by Wirsbo Bruk the Gränges tube centre. The patented, cross-linked hotwater, polyethylene pipes installed below the surface of the ground kept the winter away economically.

Four other famous British clubs will have the same system installed before this winter, promising them better football, less injuries and no cancellations.

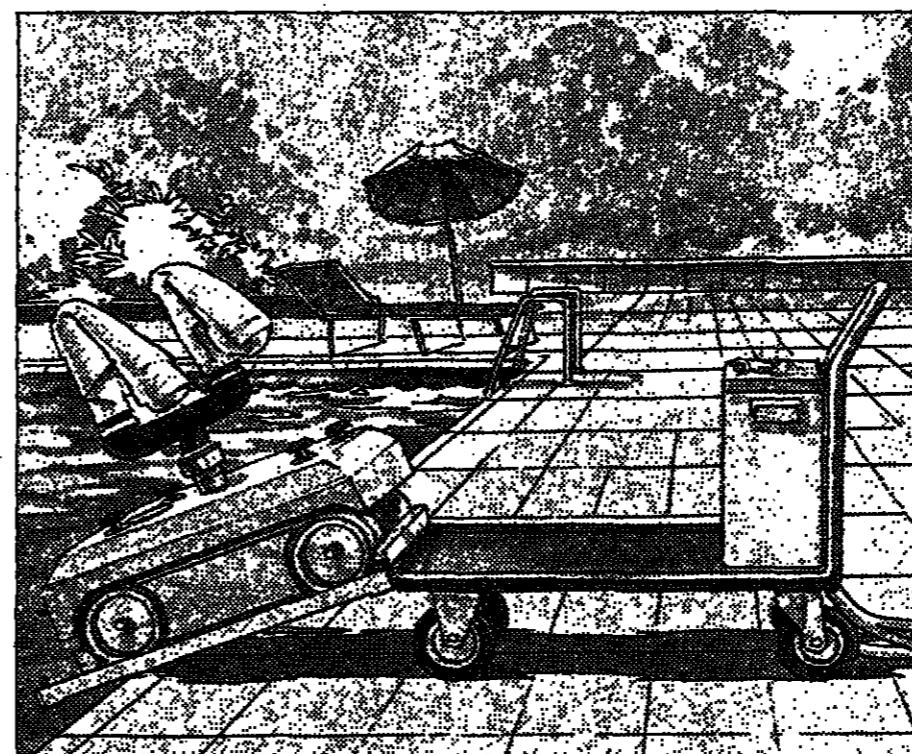


To the British Motor Industry we are the answer to engineering problems.

Gränges supplies over 5,000 different components to the European automotive industries. In fact, one car in ten has a radiator made from Gränges Metallverken's thin copper strip.

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Furthermore, Gränges Alucent supply aluminium sheet and strip to a variety of industrial and consumer markets. Specialities include thin strip for heat exchangers, brazed/clad aluminium for the car industry and patterned material for the transportation market.



To swimmers, we're clean water.

You'll find tens of thousands of submersible pumps from Weda Pump pumping up to 20,000 litres/minute in heavy industry, steelworks, power stations and building sites.

Now our new automatic pool cleaners are making swimming more healthy and pleasant throughout Britain.

Gränges Facts and Figures

Total Sales
Export Sales
Total Assets

£555,800,000
£275,900,000
£650,300,000

1979 Sales in Britain
Gränges Aluminium £9,589,000
SAPA £10,808,000
Gränges Metallverken £3,286,000
Gränges Weda £973,000
Wirsbo Bruk £3,900,000
Others £1,109,000

TOTAL: £29,665,000

GRÄNGES IN BRITAIN

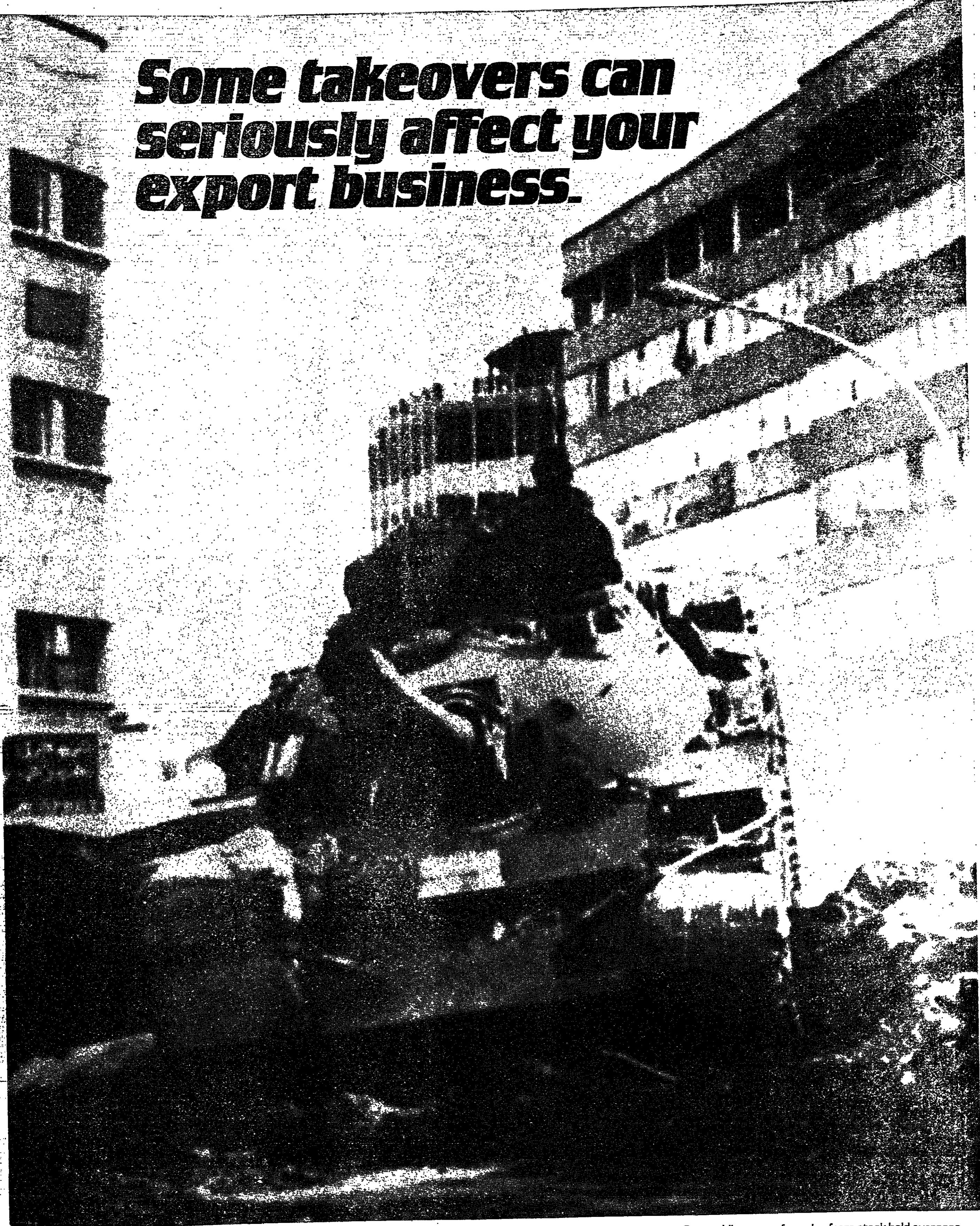
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COMPANY
NOTICES

Some takeovers can seriously affect your export business.



The exporter has to survive in the business world, but he must also live in a wider one. A world where takeovers are negotiated, not by board directors, but by 'peace-keeping forces' and military 'advisors'.

And the havoc they create can only jeopardise an exporter's chances of getting paid.

No-one would argue that the whole world is quite so disaster-prone. Indeed, there are still many overseas markets where British companies are doing very well.

Even so, they must still run the gauntlet of various other risks, from natural disasters and insolvent customers to the collapse of an overseas country's economy.

Last year alone, ECGD reimbursed British exporters to the tune of over £250 million for losses sustained

overseas. (The majority of these losses stemmed from some form of political trouble.)

Yet many British exporters still have their heads firmly in the sand, thinking 'it could never happen to us.'

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ECGD offers the only credit insurance available which covers you for non-payment on exports of goods or services, world-wide, irrespective of whether it's the customer or the country that fails.

But ECGD also benefits the exporter in many other ways. Opening doors to cheap finance, for instance, by giving cover direct to the financing bank.

Or providing cover for sales from stock held overseas, (and for the stock itself). And cover for contracts financed or invoiced in foreign currencies.

But above all, ECGD gives you a feeling of security. The safe knowledge that, should any of your overseas markets be taken over, your company will not be among the casualties.

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UK NEWS - PARLIAMENT and POLITICS

No fall in interest rates yet, says PM

BY IVOR OWEN

PRIVATE SECTOR companies will benefit if the Government succeeds in keeping public expenditure within the totals set for this year and next, the Prime Minister insisted in the Commons yesterday.

Reduced Government borrowing would leave room for more private sector borrowing at a lower interest rate. She stressed: "We cannot bring interest rates down while the demand for loans on the part of both Government and companies together is as high as it is."

Mrs. Thatcher, in her first appearance at the Treasury dispatch box since MPs returned from the summer recess, resolutely defended the Government's economic policy in the face of further outright condemnation from the Opposition and some isolated sniping from the Tory backbenches.

Mr. Denis Healey, Shadow Chancellor, looked on in

Capitulation on the Tory backbenches

By John Hunt, Parliamentary Correspondent

IN YEARS gone by, one of the old-time attendants in the Commons used to cast a jaundiced eye over the Labour defence team and snort contemptuously "Look at 'em. Not a Guards officer amongst 'em!"

As a former sergeant major in the regular army he was voicing the orthodox view that the safety of the realm is only assured by a political party staffed with ex-officers namely the Conservatives.

The present Defence Secretary, Mr. Francis Pym—8th Lancers, twice mentioned in despatches—certainly passes muster on this score. Yesterday however he was said to be in trouble. Barrack room lawyers were suggesting that there was going to be a full-scale Tory rebellion over the leak of reports suggesting further horrendous defence cuts.

Everyone was waiting to see whether the Conservative malcontents would have the courage to live up to the Oxford dictionary definition of rebellion—"open or determined defiance of, or resistance to, any authority or controlling power."

There was an air of expectancy as Mr. Winston Churchill (C. Streatham) rose to the first defence question. Was he going to repeat his recent fire-eating performance on the radio when he angrily denounced further cuts?

Not a bit of it. Instead he turned about and lambasted the Opposition over the "shambles" of the Labour conference when the party came out in favour of unilateral disarmament.

Irritated by the flabby capitulation on the Conservative backbenches, Mr. William Rodgers, Labour's defence spokesman, vainly tried to get the truth about the recent leak.

Evidently Mr. Pym brushed it all aside. Purely a routine matter. The Chancellor was carrying out the normal spending review and trying to achieve Government objectives at lower cost. What could be more reasonable than that?

Conservative MPs cheered with relief when he promised that the Government was absolutely committed to increasing defence spending by 3 per cent annually over the next three years. Presumably they did not hear his qualifying words when he quietly added that at this stage no one could be certain whether there would be an overspend or underspend on this target.

Definitely, it was not an occasion when medals for valour were being handed out. As the bloodless engagement came to an end, one felt that at a word of command from Mr. Pym, the Tories would have formed ranks and obediently marched out of Chamber four abreast.

But them as in the Guards regiments, loyalty and discipline have always been the paramount virtues in the Conservative party.

silence as Mr. Michael Foot, his main rival in the contest to decide who should succeed Mr. James Callaghan as Labour leader, led the onslaught from the Opposition front bench.

Moving in quickly in his role as deputy leader of the Opposition, Mr. Foot challenged the Prime Minister over the "leaked" secret documents which have highlighted the resistance coming from the Minister of Defence to the latest Treasury demands for retrenchment.

Whose side was the Prime Minister on? Was it that of Mr. Francis Pym, Defence Secretary, or that of Mr. John Biffen, Chief Secretary to the Treasury?

"Or do you think that this correspondence should now cease?" Mr. Foot scoffed to Labour laughter and cheers.

The Prime Minister immediately underlined his anger over the disclosure of confidential

Government documents. Whether in defence or other spheres, Government could not be carried on except on the basis of confidence and trust, she snapped.

Matters which are confidential should be kept confidential," Mrs. Thatcher declared.

She stressed that this year's cash limit for defence had already been increased by some £250m through drawing on the contingency reserve.

Mr. Foot pressed her to say if there is to be room within the private sector for the necessary measures which they need to take," she said.

She also told Mr. Winnick: "It is public expenditure will lead to further unemployment.

"If we leave more and more burdens to fall on the private sector that is where unemployment will arise."

Mr. Nicholas Winterton (C. Macclesfield) complained that

public sector spending when Mr. David Winnick (Lab., Walsall North) maintained that further cuts in Government expenditure would deepen the recession and force more people into the dole queues.

The Prime Minister explained that what the Government was trying to do was to hold to the public expenditure totals already published for this year and next.

"We should and must do that which is to be room within the private sector for the necessary measures which they need to take," she said.

She also told Mr. Winnick: "It is public expenditure will lead to further unemployment.

"If we leave more and more burdens to fall on the private sector that is where unemployment will arise."

Mr. Nicholas Winterton (C. Macclesfield) complained that

the private sector was carrying the major brunt of the effects of the Government's economic policy and urged the Prime Minister to look at the system operated in Western Germany to assist industry when interest rates rose above a certain level.

He suggested that some such action was required to ensure that there was some manufacturing base left in Britain when the Government's overall policies—"which I fully support"—were successful.

The Prime Minister answered that it was the total demand for borrowing, partly by the public sector and partly by the private sector, which was keeping up interest rates.

If the Government borrowed less there would be lower interest rates, and a reduction in the proportion which the Government took in public spending would leave a greater part for the private sector.

Govan Shipbuilders on the Clyde that the European shipbuilding industry could be driven out of business within five years unless something was done about Japanese competition.

We have a powerful, determined and ruthless competitor in the Japanese," he said.

British Shipbuilders planned to ask the Government to approach the EEC for help in tackling the problem. He did not rule out the possibility of curbs on Japanese ship imports.

Strikers sacked

• About 450 workers at Lewis Offshore's fabrication yard at Arnish Point, Stornoway, who went on strike on Friday, received dismissal notices in the post yesterday.

Employment at the yard has been cut from 1,500 last year to about 700, and will drop further through voluntary redundancies.

A plan to switch to offshore contracting or ship repair has yielded no orders, and tenders for new merchant ships were also unsuccessful.

Some local workers have been considered to have terminated your employment with Lewis Offshore with immediate effect. Arrangements will be made to have all outstanding particulars to be forwarded to your home."

The 150 sub-contractors ignored a request not to cross the picket lines yesterday and went in to work.

The Panamanian-registered cargo vessel Elst, which has 780 tons of steel for the costly Marathon contract at Arnish

cannot be unloaded because of the strike.

Lewis Branch of the Scottish National Party issued a statement backing the strikers, and asked Mr. Donald Stewart, the party's MP for the Western Isles, to investigate.

Pym rejects £500m cut in defence

BY ELLINOR GOODMAN, LOBBY CORRESPONDENT

MR. FRANCIS PYM, Defence Secretary, made it clear yesterday that he was not prepared to accept anything like the £500m cut in defence spending next year proposed by the Treasury.

He used defence questions yesterday to spell out what he regarded as the Government's commitment. To Tory cheers he said the Government remained "absolutely committed to the NATO level of 3 per cent this year, next year, and the year after."

Mr. Pym acknowledged, however, that although this was the Government's aim, he could not be certain that it would be met exactly because of difficulties in making precise predictions. But the 3 per cent increase was the aim, he stressed, "and that is what we are committed to."

Mr. Pym, who has been

through long and difficult negotiations with the Treasury, also announced that contrary to previous Ministry of Defence estimates, defence spending last year was 3 per cent up on the previous year.

At the same time, he confirmed that the three-month moratorium on defence spending would be relaxed within the next few days, though he made it clear that it would be replaced by an only slightly less tight regime.

Some Tory MPs have been alarmed at reports that the Treasury wanted a £500m cut in planned expenditure for 1981-82, since this could mean that instead of increasing defence spending, expenditure would actually fall next year.

Tory Right-wingers were rather less vocal in their support of the 3 per cent commitment yes-

terday than might have been expected. But Mr. Patrick Cormack (C. Staffordshire S.W.) promised that Mr. Pym would have "our fullest support" in ensuring that defence expenditure was not only maintained but increased.

Mr. William Rodgers, Shadow Defence Secretary, claimed that Mr. Pym's assurances about increased expenditure were "very bland." Labour, he said, had been saying for months that the Government was "living in a dreamland," if it thought its planned levels of defence spending could be sustained in a recession.

The whole defence planning was now in a mess, he claimed. The credibility of the Government as a whole—and I regard to say Mr. Pym's—was at stake.

Mr. Pym insisted that no decisions had yet been taken about any cut, and that the talks

taking place with the Treasury were simply "discussions."

The Government, he repeated, had spent more on defence last year than the year before, was spending more this year than last, and would spend more next year than this.

Just under three months ago, the Ministry of Defence imposed a moratorium on new defence contracts because it was so far over its cash limit. Mr. Pym claimed yesterday that expenditure was under control. He said he would be announcing within the next few days alternative arrangements for refining back defence expenditure.

The moratorium, he said, had been too blunt an instrument. His department was having discussions with industry about some new arrangements which would cause companies less problem. It would, however, he stressed, be a "strict regime."

Left lose bid to put off PLP contest

BY RICHARD EVANS, LOBBY EDITOR

THE CONTEST for the leadership of the Parliamentary Labour Party was launched officially yesterday after an attempt by the Left-wing to postpone the election was resoundingly rejected.

Nominations for Mr. Callaghan's successor were called for immediately the rowdy meeting of the PLP ended and the first ballot will start this evening.

The result will be announced next Tuesday and if, as expected, a second ballot is necessary it will take place from next Tuesday until an electoral college with a wider franchise can be devised, was heavily defeated by 119 votes to 66.

The 90-minute meeting was a rowdy one which showed evidence that the Right is hitting back fiercely in its efforts to maintain the independence of MPs following the mauling at

the party conference.

While Mr. Eric Heffer, a leading member of the National Executive Council, was moving the motion to suspend standing orders he was barracked aggressively by the Right.

Both the leading contenders will be speaking from the Opposition front bench in today's Commons censure attack on the Government over the level of unemployment.

The move by the Left to suspend the standing orders of the PLP, and postpone the leadership election until an electoral college with a wider franchise can be devised, was heavily defeated by 119 votes to 66.

The result will be announced next Tuesday and if, as expected, a second ballot is necessary it will take place from next Tuesday until an electoral college with a wider franchise can be devised, was heavily defeated by 119 votes to 66.

In contrast, Mr. Mike Thomas, MP for Newcastle Central, and a leading member of the Right-

wing Manifesto Group commented: "We are not going to accede to the bludgeoning of the NEC and to the petty blackmail by their supporters in the country. That would be a betrayal of every Labour member of Parliament in the past 80 years—a betrayal of ourselves and a betrayal of the principles of representative Parliamentary democracy."

In a later debate an attempt by the Left to ensure there was an open rather than secret ballot on the leadership was rejected by 129 votes to 52.

The fear of the moderates was that a declared vote for Mr. Heffer could mean trouble with Left-wing activists in their constituencies and the possibility of not being re-elected as candidate at the next election.

The company said the latest problem was caused by the 45 men who seal bodywork

Prison officers step up action as emergency measures debated

BY PAULINE CLARK, LABOUR STAFF

THE CRISIS in the prison service deepened yesterday when union leaders in the prison officers' row over meal-break payments announced they would spread industrial action to prisons in Northern Ireland.

From tomorrow, officers in eight Ulster prisons will be instructed to refuse to accept new inmates in support of embarkation on action which represented a challenge to the integrity of the administration of criminal justice.

MPs preparing for an all-night sitting on the Imprisonment (Temporary Powers) Bill were told that more than 3,500 prisoners were now held in police cells in conditions that were "unsatisfactory in human terms" and often with lower standards of security than the public had a right to expect.

The decision by the POA executive last night followed the union's failure yesterday to persuade Mr. William Whitelaw, Home Secretary, to recall the May committee of inquiry into the prison service to take another look at prison officers' grievances.

Mr. Whitelaw ruled out any further reference to the committee as he attempted to rush through Parliament a series of emergency measures designed to combat industrial action.

He warned that the dispute was putting the public at risk and attacked the union for embarking on action which represented a challenge to the integrity of the administration of criminal justice.

MPs preparing for an all-night sitting on the Imprisonment (Temporary Powers) Bill were told that more than 3,500 prisoners were now held in police cells in conditions that were "unsatisfactory in human terms" and often with lower standards of security than the public had a right to expect.

The POA executive decided however against stepping up action further in England and Wales since it was "quite obvious that our action is being very effective."

THE GOVERNMENT suffered a defeat in the Lords yesterday following a row over plans to force local authorities to absorb profits from their money-making undertakings into town hall coffers.

Lord Hill of Luton (Ind.) successfully moved a change during detailed debate on the Local Government Planning and Land Bill. The Bill would have allowed councils with profits from markets, airports, ferries and other operations to use the money in any way they wished.

Airports would be badly hit by the Government's plans, said Lord Hill.

Under the terms of the Bill as originally drafted, airports would not have been able to use their profits from revenue. The money would have gone back to the council and then the airport would have had to compete for cash along with other services such as education and housing.

In a vote the Government was defeated by 131 to 92, a majority of 39.

Health care services.

Meanwhile, Mr. Albert Spanswick, leader of the Confederation of Health Service Workers' Union, has appealed to his 212,000 membership for more information about empty beds and closed wards in hospitals.

This follows the news that several newly-opened hospitals in Plymouth, Nottingham, Sheffield, Ealing and Newcastle have wards in "mothballs."

She said: "The time has come for the Government to give some positive indication that it is committed to the continuation of a service which is available to all, free at the time of need, and not moving us rapidly to a system of health services dependent upon ability to pay."

"The Staff Side would submit that the seriousness of the situation requires a positive statement on the future of the NHS to be made by Ministers responsible for the provision of

jointly refused to work while discussions were held over new work levels.

The 45 men refused to work normally so we had to suspend them. This forced the 2,500 men in the body and assembly plant to be laid off for half of the day shift.

"We did not want to do this, but had no alternative. We are in the business of producing cars, not going on strike. But the area where the 45 men work is something of a bottleneck.

The company wants the men, members of the Transport and General Workers' Union, to

handle 37 cars an hour, but has agreed to drop the level to 34 while talks go on to see if new equipment is necessary to help speed up production.

The men say the targets are too high, and that they should handle only 24 cars an hour.

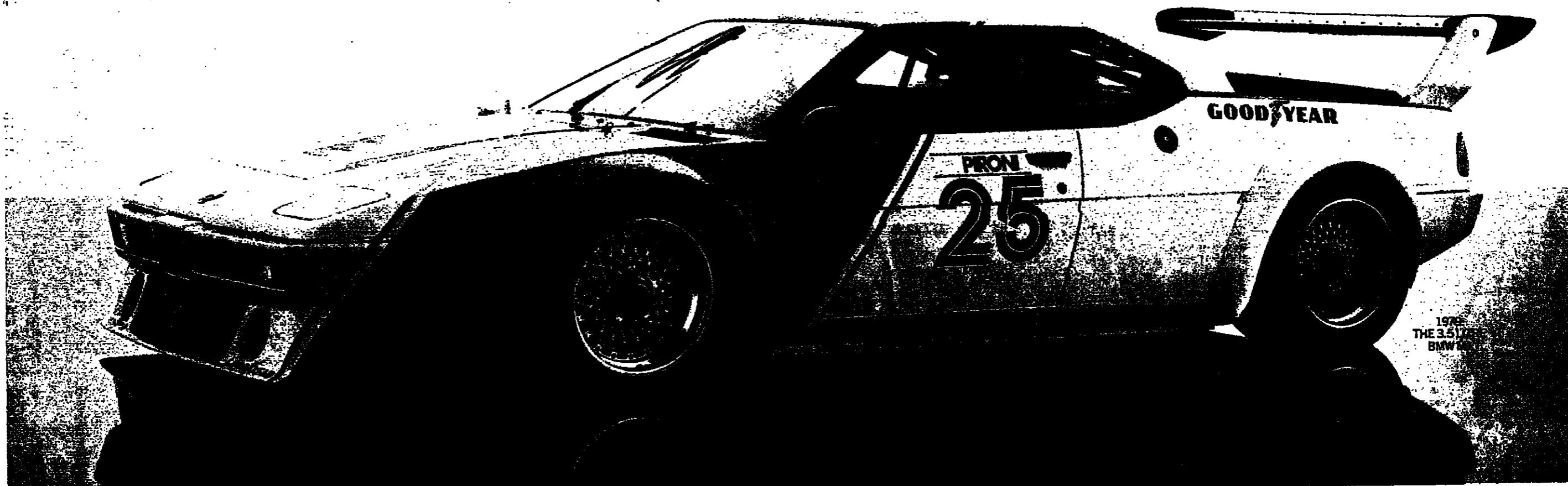
On Monday, the 2,500 men in the body and assembly plant were laid off because 15 men in the fittings section walked out because they didn't want to walk 50 yards of a locker room.

The 45 men in the paint shop were later urged by shop stewards to return to normal working today.

handle 37 cars an hour, but has agreed to drop the level to 34 while talks go on to see if new equipment is necessary to help speed up production.

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BMW'S RACING ENGINE IS NOW AVAILABLE TO A WIDER PUBLIC. BUT NOT MUCH WIDER.

The engine in question has quite a pedigree.

In the CSL coupé it helped BMW win the European Touring Car Championship four years in a row.

It was a performance, however, only really appreciated by racing drivers like Niki Lauda, Jacky Ickx and Hans Stuck, who discovered how, with this engine, they could beat even 5 and 7 litre rivals.

Then, for the M1 racing car, the engine was developed still further. So, ultimately, it could produce 800 bhp from its six cylinders.

It first raced last year in the Pro-Car Championships. But, again, this was a

pleasure restricted to racing drivers like Clay Regazzoni, Nelson Piquet, Jacques Laffite and Alan Jones.

It seemed, however, that it was selfish to restrict such an engine just to the race track.

So a 140 mph road version of the engine was developed for the 635 CSi coupé.

And its high speed performance is now accompanied by a remarkable low speed docility. If asked to, the vehicle will trundle along without protest at 1500 rpm in any gear, and then pull away cleanly and strongly as soon as you open the throttle. But its racing origins clearly show

when the car then is flicked, flat-out in second or third, through S-bends so close and difficult that they demand the very best of car and driver.

The 6 Series Check Control System ensures that the car is able to give exactly that: just press the test button before you drive off and seven key functions of the car are electronically checked.

As for the driver, this BMW's biomechanical design makes the most of his skills.

The driving position, for example, can be optimised by adjusting the seat for height, tilt, reach and rake.

And the controls and instruments are carefully sited to minimise the time gap

between reaction and action.

All in all, rather than being a coupé version of a saloon car, the 635 is very much a car bred directly out of BMW's race track experience. (Witness the fact that a 635 has already won the first rounds of the 1980 European Touring Car Championship at Monza and Vallelunga.)

Alas, it's an experience no more than 595 people in Britain will be able to enjoy in 1980.

Our apologies: but we can't make our 635 CSi any faster.



THE ULTIMATE DRIVING MACHINE

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Class and the British entrepreneur

BRITAIN IS beginning to catch up with North America in the supply of the managerial type of entrepreneur—the man who, instead of creating his own business, finds more satisfaction in getting hold of the reins of an established, large corporation and driving it in new directions. He is an employee, not an owner, and so assumes a different kind of personal risk in the fulfilment of his task than the traditional entrepreneur. But a number of publicly quoted companies are showing better performance because of the injection of energy and talent by the new breed of better-educated professional entrepreneurs.

This thesis is advanced by Nicholas Stacey, chairman of Chesham Amalgamations, in a lecture given yesterday to the faculty of business at McMaster University in Canada. He points out that traditionally the image of the entrepreneur in Britain has been bad.

"Most people want to be rich, but not too many are prepared to take the risks associated with wealth creation. One of the reasons why the working-class and the better-educated immigrant class nurture so great a proportion of entrepreneurs in Britain is that both types start from the bottom of the social pyramid; should they fail, such persons have little to lose in social esteem."

"The exact opposite is true

of the indigenous middle class wherein the social penalties of failure are considerable. Middle-class fear of failure applies particularly to business, a pursuit no-one in his right mind would have chosen but for wanting to make money... The risk of failure in business and the social approbrium attendant upon it have been major causes in holding back young men from starting up on their own in Britain."

Stacey points out that English literature, especially the novel, is unkind to the entrepreneur, mainly for class reasons. Economics textbooks and teachers have until recently disdained mentioning him or analysing his role. No theory has been developed about the entrepreneur to validate his inclusion in secondary school or university syllabuses as a subject worthy of study. But Stacey thinks the scene is beginning to change.

"Corrective changes are taking place in Britain with potentially far-reaching benefit to the image of business and of the entrepreneur. New intellectual notions about freedom, the role of the state, the functions of trade unions are all pointing to trade and industry as desirable pursuits and this is reinstating the role of the entrepreneur."

Geoffrey Owen

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Trading

I have shares in a private company whose only asset is a 50 per cent share in a private trading company. I have asked for the accounts of the trading company and have been refused, but without them the holding company's accounts mean nothing. Can I insist?

Do the emoluments of the directors of a private company have to be shown in a similar manner to those of a public company? What can be done to control what appears to be excessive directors' fees—in this case £15,100 against dividends of £8,900? If the directors also receive fees from the trading company, do they have to declare it?

You would not be entitled to see the accounts of the trading company in your capacity as a shareholder. If you are a director of the holding company you may require to see the accounts of the company which is your company's sole asset. Otherwise you can only use your voting power to prevent the acceptance of the company's accounts at the annual general meeting; but that can only be achieved if there is no chairman's casting vote. The total directors' emoluments should be shown. We doubt if fees of the order which you described could be attacked successfully on the ground that they are excessive. Fees from the trading company should be declared unless there are provisions in the Articles of Association negating the requirement, as there very often are.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

A weight watcher in search of growth

Rhys David reports on a small engineering company struggling to find development capital

WEIGHING UP a growth strategy is never easy, least of all for a small company with no access to ready development capital.

The small businessman's alternatives are few—borrow if he can get anyone to lend or perhaps let in an outside investor at the expense of forfeiting a strategic equity stake.

If the first fails then the second choice becomes increasingly tempting, especially if there is a growing order book on hand. For one Cheshire businessman the decision has not been easy.

But he has decided not to give up any equity of his Sandbach-based company, even if it means revising downwards his long-term projections. The price for outside participation was too high, he says.

Ken Shippens managing director and majority shareholder of Solidate, a company he set up from scratch eight years ago to make heavy electronic weighing machines. His products, which are made from heavy concrete platforms, are used to weigh a variety of products from road tankers to rail trucks, and turned in £1m of sales last year.

Solidate is in many ways an example of the type of new business which the Government hopes will spring up in response to its policies of encouraging entrepreneurial initiative. It also exemplifies, however, the sort of problems many of them will face.

For some time Solidate has been pondering on a problem. Basically, it is a small company that would like to get bigger but which has either found it difficult to obtain the necessary financial support, or that the price for that support was too high.

The problem essentially, Shippens points out, is one of scale. The company's existing staff of 26 are engaged mainly on the design, marketing and servicing of its systems, the parts for which are made to Solidate's specifications by outside contractors.

More business could be handled, he believes, without a commensurate increase in overheads, and Solidate could also undertake a bigger share of its own electronic work. The obstacle, however, has been the lack of sufficient extra working capital on the right terms.

"We have been along to the banks and told them we have a very good order book and need money to finance this work. We have been quoting for contracts worth about £200,000 every month and we are converting about 20 per cent of these into firm orders.

"Their attitude is that if we go bust they will not be able to liquidate a pile of concrete beams and therefore we are a bad risk," says Shippens.

The Industrial and Commercial Finance Corporation—the small firms financing company owned by the big banks and the Bank of England—was also approached in Solidate's search for around £200,000 in new capital, but its terms, which included a 30 per cent equity stake, were considered too steep. At present, Solidate's equity capital is £50,000, of which Shippens owns 99 per cent.

Investigate Sources



Ken Shippens: "The banks' attitude is that if we go bust they will not be able to liquidate a pile of concrete beams; we are therefore a bad risk"

Determined nevertheless to grow to a turnover of £5m over the next five years and at the same time improve on its profit performance—around 6 to 7 per cent net on turnover in the year to end June—Solidate started working with an investment consultant who was asked to investigate other possible sources of funds in the City.

In the event this course, too, was rejected and Solidate has decided to try and grow internally at a somewhat slower rate, releasing funds to do so through the introduction of faster stock turnaround.

"Our load cells, for example, are made for us by a subcontractor and in the early days to get a lower price we were having to buy almost a year's supply. We are now buying 14 weeks ahead. We have also found we can get smaller batches of other items without having to pay higher prices," Shippens claims. The savings the company has been able to introduce throughout the range of products it buys in are expected, together with other smaller changes in practices, to release an estimated £250,000 in working capital.

At the same time receiver earlier this year a new target of growing to a turnover of £4.5m in seven years has been set.

If he is right Shippens expects Solidate to be able to build up its general labour force and do more of its own work. Significantly, its location in the town of Sandbach provides a ready reminder of the importance of its being able to do so: not far from Solidate's single-storey office-workshops, 600 men have recently been made redundant at Foden's, the truck maker which went into

receivership earlier this year and which is now expected to be acquired by the U.S. company PACCAR.

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receivership earlier this year and which is now expected to be acquired by the U.S. company PACCAR.

The impact which Solidate is making in the total weighing market—dominated in the UK by Avery's, recently acquired by GEC—is small; even in the heavy sector where it specializes the company is only getting a minor share of an estimated £30m market. The company has, nevertheless, increased its involvement in sophisticated weighing systems and many of the sales it has made would have gone to imports from the U.S. and Europe.

"We have also done what British companies are always being told to do—namely to buy overseas technology where this met with little success.

In its early days the company was able to draw financially on support from the Swedes who were already earning substantial sums from licensing their weighing technology in the U.S. and elsewhere. The Swedes supplied components manufactured in Sweden to Solidate in the form of a loan and the UK company was able to retain payment received from customers for completed systems until such time as it was able to start paying off the debt.

The first order was placed by Shell which took the risk of buying from a then wholly untested supplier. That contract gave Solidate, which had purposely gone for the most difficult part of the market—weighing equipment sanctioned by Customs and Excise as legal for trading—the reference it needed to go for other orders.

"There were none of us in the company who had ever been present before at a weighbridge verification when the Customs and Excise men came to test and approve the Shell installation," Shippens recalls.

Since then the client list has been impressive, embracing big UK industrial concerns like BSC, ICI, the National Coal Board, Air Products, and various local authorities, including the Greater London Council. Overseas, Solidate has supplied weighing equipment for the aluminium smelter complex being developed in Dubai by British Smelter Constructors, for Hoogovens, the Dutch steel producer, for an iron ore mine in Liberia, and for Hungarian

state railways. A special detour to look at what Solidate could offer was made by the Chinese industrial delegation which visited Britain earlier this year.

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"We have also done what

British companies are always

being told to do—namely to

buy overseas technology where

this has advantages," Shippens argues. The weighbridge engineering technology used by Solidate is acquired under licence from Flinsta, a Swedish research company set up by a former colleague of Shippens. It had developed a device which eliminated some of the problems encountered in the use of load cells, the mechanism now used in modern weighing equipment in place of traditional mechanical arms and levers.

As well as claiming to be more reliable than the older electro-mechanical equipment, the electronics systems have other advantages. An instant digital read-out is available and even more important the weighing equipment can be linked up with computers programmed to keep records and to handle stock control, ordering, billing or other functions. The electronics at the Liberian iron ore mine, for example, use the weighing data to balance the discharge of ore into rail cars so that bogies are not overloaded. At BSC's stainless works at Panteg in South Wales microprocessor control is similarly employed to ensure correct weights of scrap are fed into furnaces, cutting down on the wastage of expensive raw materials.

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Britain's foreign aid policy

BY DAVID MARSH

A year ago, when Britain's monetary experiment was still a subject for awe and acclaim around the world, Sir Geoffrey Howe received rather a rousing reception on his international debut at the 1979 IMF meeting in Belgrade.

After 12 months in which money supply, public spending, nationalised industry prices and unemployment have all risen in the region of 20 to 40 per cent, the Chancellor may perhaps have expected that the back-slapping admirers would be thinner on the ground at his second IMF performance in Washington last month.

Pasting

All the same, Sir Geoffrey may not have been fully prepared for the pasting he received, both in Washington and at the preceding Commonwealth finance ministers' session in Bermuda, over Britain's miserly foreign aid policy.

With the Treasury spending axe plinting ever more brightly, a 'turn-on aid' is about as likely as a move to give the Palestinian Liberation Organisation observer status at Mrs Thatcher's next Downing Street tri-in on monetary control.

But the Government should at least recognise that complaints from poorer countries and the World Bank have given an added edge to a new factor that has only recently come to light. This is the emergence of oil-rich Britain as the only major developed country running a current account surplus this year.

In Washington, Sir Geoffrey was quick to refute criticism with the argument that foreign aid could not escape general spending cuts.

Mr Neil Marten, the Overseas Development Minister, was in similar vein earlier this month during a visit to Lusaka. For the many Zambian maize farmers who were all getting terribly worried about Britain's money supply, Mr Marten had these reassuring words: 'Our first job is to get on top of inflation in the UK.'

Pointing out that Britain, like everybody else, has its own domestic problems hardly puts the Scrooge-like aid programme in a friendlier light. The Gov-

ernment plans to cut foreign aid spending by 14 per cent in real terms between 1979/80 and 1983/84, compared with a planned cut of only 4 per cent interest for small gardens in this seasonal topic?

If their owners are imaginative, there is much to be done. All leaves colour, not only the leaves on park trees. For half the year I look with mixed feelings at a fuzz of thin green leaves and acid green flower on a native form of spurge which runs all over a flight of steps.

It came from a nursery whose owners had no time to check its origins. It has spread ferociously and most of the year, visitors wonder why anyone bothers with it. In October, everyone wants a piece, it turns a superb orange like the leaves on a poplar. You can see it as clearly as a stream of flowers running away down the line of steps. It is only six inches high.

Almost any deciduous spurge turns a superb colour in autumn, especially the easy ones called Polychromas, whose mounds of yellow-green flowers in spring ends with a show of pink, yellow

and pale green when the leaves fall. Any small garden should take this family to heart for its second autumn season. True forms of one called Fireglow speak for themselves and sit well among the hardy geraniums, another neglected source of autumn colour. In October, keep your eyes at ground level, not just on the trees. The leaves are just as bright around your feet.

More especially, I wish a greater degree of attention was paid to the colours in climbers at eye level. I stress this, because we all have walls on our houses and these walls are an excellent setting for autumn leaves against the sun.

If the walls are a bright brick, you might hesitate to cover them with the brightest Red Virginia creeper. Otherwise, I hope you will chase up my first choice among quick growing climbers, a vine which a summer visitor described to me this year as rather dull. She would blush, like the vine's autumn leaves (if she could see it now). I refer to the admiral Vitis Coignetiae.

Of all the vines, Virginia creepers and Virginia crawlers, this is far the quickest and more reliable. I presume you know the Virginian crawlers. These aspire to the heights but from their youth they never make it and after trying to stand on their own two feet they refuse

to cling to a wall and start to grow forwards not upwards until they are staked and given close attention. Vitis Coignetiae, however, is horribly robust. It is the vine with rough and rounded leaves which used to turn up on those Edwardian pergolas and their thick piers of brick, built like the Empire to last.

It can be trained along a wall, and kept to a moderate height.

There is no quicker or better climber for a smaller garden.

If only the true form of climbing hydrangea could be set round these eyecoses, and would spread their woody branches into the present shape along the ground, eventually making a small mound. Climbers do not only climb upwards. The hydrangea's first wish is to go horizontal and it ought to be given its head more often. On the flat, it flowers freely, and colours just as brightly in autumn.

Back on the walls, I think first a close relation, then of the easiest of climbers, as suitable autumn companions. The close relation is seldom grown although nurseries like Sherards of Newbury, Berks, will still supply it. The Oak-leaved hydrangea is a fine plant which deserves less of a name for being tender or difficult.

I have learnt to put it against a West or sheltered North wall, where it can enjoy a damp soil mixed with peat and leaf-mould. It dislikes lime but will withstand it. It resists most normal frosts, and grows notably thicker after a year or two.

If you protect it at first, it makes a lovely shrub on a wall, and will throw off its sprays of white flower in high summer. In a clearer year than 1980 its bold oak-shaped leaves colour to a remarkable red and purple, one of the most brilliant in the garden. When happy it suckers

and grows fairly large. A town garden could house it very well in those useful angles where the North and West walls meet. I cannot call it quick or altogether easy, but a mature plant is tough and its colour is well worth a small gamble.

If you dislike risks, stay with my old favourite, the climbing plant called *Celastrus* which will brighten any autumn so long as it is correctly sited. A female or sexual form will cover itself in scarlet seed heads against a fine show of yellow stems and leaves in late October.

This rapid climber races to the top in any unshaded aspect, if it is given its head up sheathing or plastic mesh. The close wall of any house can fit it in but you should try to avoid a male form which will set no seed.

Ask a good nurseryman to give you the likeliest plant, though few will guarantee its gender. On an old tree or over an eyecose, the strong climber is excellent.

However small the garden, you can house some or all of these marvellously coloured shrubs if you put your four house walls to use. Autumn leaves are at their best at eye level and I suggest that town-gardeners look to their walls as seriously as to the avenues and plane trees in their nearby parks. These are ideas with which any space can come to terms.

Putting house walls to work

GARDENS TODAY

BY ROBIN LANE FOX

BEFORE YOU write your yearly pieces on autumn colour, a London gardener writes to complain, will you please remember that few of us have gardens more than 100 ft long and that it is no use telling us to mass spindle trees and horse-chestnuts just for two weeks colour at the end of the season? There is no room for anything so lavish and the suggestion would have to be donated to Richmond Park. Why is there anything of interest for small gardens in this seasonal topic?

More especially, I wish a greater degree of attention was paid to the colours in climbers at eye level. I stress this, because we all have walls on our houses and these walls are an excellent setting for autumn leaves against the sun.

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Crump raiders favoured at Ascot

IT USUALLY pays to scrutinise the credentials of any Neville Crump raiders sent on the long haul south to run at Ascot, and backers will do well to examine his prospects today.

The Middleham trainer, whose chasers are always turned out in the peak of health, saddles Salkeld and Hannah's Song at Ascot today. The last-named is unlikely to start at rewarding odds for the Binfield

Secretary to the Treasury, may have given support to the anti-sue and pro-import controls lobby with his comment recently that the 'challenge to the industrial world from the new economies emerging from the Far East' was one of the three main reasons why UK unemployment was so high.

Trade deficit

Of course competition from the Far East on world markets has grown. But Britain's 1980 trade deficit in manufactured goods with the main developing nations in South East Asia will probably be around the same as last year—little change in real terms from 1977.

The truth of it is that Mrs Thatcher's attempt to play Juno to the bedraggled Paycock of the UK economy has helped make the whole British economic and political debate alarmingly inward-looking. This is not only confined to the Tories. If we don't watch it, the next election could be between the Xenophobe Party and the Little Engagers.

On the subject of Northern racing, Crump had anticipated: making all the running on the final circuit to land Ayre's £16,000 William Hill Scottish National. The ground, after some heavy showers, is sure to suit Salkeld.

In addition to his Ascot challengers, Crump is represented nearer home at Newcastle, where he saddles top-weight Narvik in preference to Salkeld and Irish Tony for the John Eustace Smith Trophy. Bidding for his third victory over the three-mile course, Narvik will go well without, perhaps, giving up to conceding 15 lb to another course and distance winner Arrigle Boy.

On the subject of Northern racing coming south in an attempt to win at Ascot, or on the London park courses, it has been announced that Sea Pigeon, the National Hunt Race Horse of the Year, will return

to Sandown on Saturday in a bid to win the Holston Dial Pairs Hurdle for a second consecutive year.

The champion hurdler defeated Caper's Lad, his solitary opponent, by 12-lengths last year. Despite having only two runners for this pattern race (formerly the Marlow Stakes), the sponsors, Holsten Distributors Limited, have increased their contribution by £1,000. Saturday's race will carry £10,000 added prize money.

ASCOT

1.30 Fool On The Hill
2.00 Salkeld**
2.35 My Foodbroker
3.05 Snowtown Bay**
3.40 Professor Plum
4.10 Neece

NEWCASTLE

2.15 Norton Cavalier
2.45 Arrigle Boy
3.15 Alice*

RACING

BY DOMINIC WIGAN

Juvenile Novices Hurdle, in which Fool On The Hill could cause an upset. But Salkeld may be worth an interest.

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Television

A farewell to arms

by CHRIS DUNKLEY

The effects of the anti-violence lobbyists on American television series in the last couple of years have been pretty obvious. Practically everybody must by now have noticed that in programmes such as *Starsky and Hutch* and BBC's newly imported *Stone* the traditional elements of "personal" violence—fist fights and gunplay especially—have largely been replaced by scenes such as fast car chases, car crashes and explosions of one sort or another.

When scripts call for people to be hurt or killed television directors have been emulating the ancient Greeks and arranging for it to happen out of sight or, if in view of the audience, then as a result of fate rather than human malevolence. Last week's *Stone* was a good example: immediately before the woman in the liquor store holdup was shot dead the lights were turned out. Later the villain got his comeuppance when he crashed his car while fleeing from the police.

Those of us who complained for years that there was much unnecessary "personal" violence on television (and, incidentally, far too little sex of any sort: serious, ribald, erotic) should, I suppose, welcome the change. Yet there is a longer that American action series will simply switch from being tediously repetitive with their "personal" violence to being tediously repetitive with its replacement.

In Britain the approach seems to be rather different. Here also violence has been reduced, mainly because the series in which it appeared have disappeared. Among others, *The Sweeney*, *Target*, and even *Z Cars* have gone, and in their place we have programmes such as *Juliet Bravo* and *The Gentle Touch*, two police series focused on women in which "positive discrimination" seems more important than anything else. Instead of *Target* we get *Shoestring* and although the nation of the disc jockey as freelance scumb is a novel one, it is also limiting and causes an oddly forced feeling in the plots which always have to be shoe-horned into the context of Shoestring's job. It must be admitted, too, that last week's episode still contained unnecessary "personal" violence; there just wasn't any need to show the nuggings.

However that sort of scene is becoming the exception; generally speaking violence has been considerably reduced. Unfortunately the baby seems to have been thrown out with the bathwater. It comes down to a question of what you consider necessary and what unnecessary. In my view *The Sweeney* was a necessarily violent series which proclaimed itself as such in the opening credits and rapidly acquired a reputation for the sheer slick



Kate Nelligan and Hartmut Becker in 'Forgive our Foolish Ways'

Festival Hall

Yury Egorov

by MAX LOPPERT

The Scottish National Orchestra under Alexander Gibson played 19th century German Romantic music on Monday—Weber, Schumann, and the Brains D minor Concerto. The pianist was Yury Egorov, a young Russian now resident in Amsterdam making on this occasion his London debut. On the other side of the Atlantic Mr. Egorov has already won plaudits; no doubt, further South Bank appearances this week in chamber music and recital will test them more rigorously. Despite the omnipresent hazard of orchestral playing at best unreliable and at worst dismally rude and raucous (the brass intonation giving most persistent cause for offence), Mr. Egorov managed to reveal sufficient of an exquisitely tuned poetic sensitivity to explain all the enthusiasm.

Fine-grained piano parts are ideally cast in this concerto. The massive double octaves of the first movement could be

thought lacking in the sheer force of decibels; yet nothing had been shirked in their statement and, in a way, the whole work can become more moving for a degree of physical strain nobly born. By then, in any case the peculiar character of Mr. Egorov's keyboard command had already been indicated—after an orchestral exposition more like an aimless amble at half speed, the soloist's opening sentence immediately keyed up an atmosphere of quiet intensity. The soft playing was not just poised, penetrative, and unfailingly beautiful, it had a quality of musical responsibility forcing one to listen anew to the exact nature of Brahms's invention, and, incidentally, paying in accompanying figuration a compliment of attentiveness to the orchestral playing that was sadly seldom returned. Mr. Egorov merits a speedy return to the Festival Hall—in (let us hope) circumstances less unworthy of his obvious gifts.

St. John's, Smith Square

Vermeer Quartet

This group's technical polish, integration of ensemble and performing authority place it comfortably within the first rank of string quartets. At their BBC Lunchtime Concert at St. John's, Smith Square to be repeated on Radio 3 on Tuesday night at 7.00 pm) the Vermeer played Quartets by Bartok and Haydn. The pleasure of hearing the music delivered with so few obstacles allowed one to concentrate on the quality of the interpretations and the details of the composers' invention.

This Quartet is clearly a group of equals. Bernard Zaslav's viola and Pierre Menard's second violin are every bit as rich and even in tone quality as Shmuel Ashkenasi's first violin. The overall sonority is excellently focused by Marc Johnson's resonant cello. The many long lines played in octave unison by the first and second violins in Bartok's Second String Quartet were perfectly unanimous in colour as well as intonation. Similarly, when Johnson's bow dug deeply into the cello strings during that work's excitable central Allegro,

the other players were easily able to match the force of his attack.

Some of the liabilities of unanimity were revealed during the concluding Lento. Here steady vibrato and consistent tone tended to negate Bartok's desolate atmosphere. Other quartets, notably the Vegh and Juilliard, have found a greater range of timbre and made more of this movement by virtue of their less even bowing. One felt that the Vermeer were unwilling to take a chance and risk compromising their overall polish for the sake of a more intense rerepresentation of the music.

Haydn's Quartet in G major, Op. 76 No. 1 was thrown off with a suitably lighter tone and more relaxed attack. I hope the Minuet was born of its full compliment of repeats only because of the restrictions of the lunchtime format. Only in a few patches of the Finale was the Vermeer's intonation the least bit questionable, and indeed the reservations mentioned above are minor compared to the totality of this exceptional ensemble's achievement.

RICHARD JOSEPH

Covent Garden

Le Nozze di Figaro

by ANDREW CLEMENTS

In July next year the Royal Opera is mounting a Mozart festival. The centrepiece of those celebrations will be a new production of *Don Giovanni*, but in preparation for the event the two other Da Ponte operas are to be dusted down during the winter. *Cosi fan tutte* will be revived next January, and currently John Copley's 1971 staging of *Le Nozze di Figaro* is being aired.

The first performance on Monday was patchy, vocally and dramatically, though it was difficult to pinpoint the precise areas of dissatisfaction. Copley's production is sturdy and serviceable rather than perceptive, and the tawdry splendour of its settings now have an added tarnish. For this revival some of the more heavily populated scenes (notably the close of the third act) betray unrhined, uncarrying preparation; Colin Davis's

direction, after a sprightly overture which promises a good deal, becomes strangely lethargic and unengaged.

What conviction there is springs largely from Helen Donath's neat, quick-witted Susanna, her first at Covent Garden, and Thomas Allen's familiar Count. Geraint Evans's Figaro is unfortunately all too familiar by now. The strutting mannerisms are grooved to the point of caricature; recitative is dashed off with a sense of weary routine and the arias given an all-purpose brashness. It is an off-the-peg characterisation, designed to fit easily into any number of production styles.

Miss Donath looks and moves rather better than she sang in the first two acts at least. The generally imperfectly imbalanced ensembles did not help her find the measure of the house, though her contribu-

tions to the final act were finer grained. Mr. Allen continues to do as a singing actor on every occasion I see him. His attempt to provide a carefully detailed Almaviva, with a coherent set of gestures and poses stands out in the company of too many monochrome performances, and his singing of "Vedro mentir o sospir" was by a large measure the most rewarding musical event of the opera.

After her many distinguished performances of Mozart in the concert hall, Margaret Marshall is a disappointing Countess. She looks consistently beautiful and moves easily, but on Monday evening she sounded underpowered—curious in a singer whose voice has easily filled equally large arenas in the past. "Porgi amor" got the second act off to a lukewarm start from which it could not

THE ARTS

Opéra de Paris

Dardanus

by RONALD CRICHTON

is still posted missing from the war and falling in love with a German PoW sent to help her. Kate Nelligan exhibits her usual, uncanny sympathy for the human feel of a period, just as she did in *Plenty* at the National Theatre.

Forgive Our Foolish Ways, which is full of the appealing, and now utterly dead, notion of Britain's new dawn in 1946 is what I used to think of as Hovis drama: the sort which comes up looking good even when you look it pretty thin, and which reminds you of those beautifully dressed period ads for Hovis bread. Now I think of it as steam train drama: it chugs gently along and there is always at least one sequence shot lovingly and longingly at one of Britain's (apparently growing) number of privately run steam train systems.

To Serve Them All My Days is another BBC steam train drama which looks as though it might well have been specially written for television by Reg Gedney but is actually adapted from a book by R. F. Delderfield whose literary type stories make very satisfactory television as did Galsworthy's. It may seem a back-handed compliment but for a television critic the danger in *To Serve Them All My Days* is its seductive success in drawing one back week after week for a quarter of a year to spend 50 minutes wallowing in nostalgic Edwardiana when one should be watching something else. It is decidedly moreish.

But it still doesn't satisfy the hankering which so many of us clearly feel for programmes involving violent activity. No more do the single plays which are reappearing with the regularity—and too often the damp gloominess—of autumn showers now that the evenings are drawing in. It was hard to believe that the repellently sour and bitter little work *Rain On The Roof* was written by the same man who last week gave us *Blade On The Feather* (Dennis Potter).

It was harder still to sit through to the end of the first of a new "Play For Today" season called *Pasmere* since it told the entirely unconvincing story of how a deeply unsympathetic man left his equally unappealing wife for no reason, stayed away for no reason, and returned for no reason.

It takes a wilfully blind snobishness to argue that in such depressingly morose works as *Pasmere* and *Rain On The Roof* some fine, valuable and creative tradition is being preserved simply because they are "single plays" whereas *The Sweeney* is beyond the pale because it is a series and depicts violent action. Give me *The Sweeney* every time.

The French engage infrequently and, it seems, rather unwillingly with the big Rameau One sense something like respect against a great composer who refuses to be categorised neatly, whose stage works are hard to adapt to modern theatre practice. *Dardanus*, chosen as the first new production of the Lefort era at the Opera (and the fact that it was chosen is a good sign, hadn't been staged

Part for about 200 years. Not long ago I attended a concert performance of the work for the French Radio of the

dismal mediocrities that

rank the audience grew thin,

and thinner. The Opera's

Dardanus is a good deal better than that, but Rameau is not done full justice.

history. Alterations were made

to be fully developed. Some dances are just marched through, in brutal contradiction of the intensely physical feel of the music. The real dancing, when it comes (the choreographer is Norbert Schmiedek) is barefoot, nondescript, energetically performed. One of the evening's pleasures is an enormous dragon in the form of an asymmetrical, inflatable balloon which to the great amusement of the audience engulfed poor Dardanus while he was slaying it. There is too much noise both on stage and behind closed curtains (why not use Rameau's ready-made interludes?). Lavelli's trade marks—long white drapes, enclosed spaces or "cages," gloves for the principals—reappear obsessively. But in spite of attendant irritations the main faults lie not with the production but with the musical performance.

One way and another there has been a failure to reanimate

a score which has dramatical weaknesses but is full to overflowing of vigorous, expressive, noble and brilliant music. Leppard uses two continuo groups each with harpsichord, cello and bass. The result is a heavy bottom line and a ponderous gait for the declamatory pages on which in Rameau so much depends. He also uses a small organ, adding incongruous colour not only to recitatives but to the final rejoicings. The strings of the main orchestra played tidily, but in spite of the conductor's urgings, unenthusiastically. The woodwind, though strengthened (four oboes, four bassoons) were buried in the big pit. The characteristic exhilarating tang of Rameau's scoring was sadly absent.

Dardanus had a complicated

soon after the first performance in 1739. Then the librettist Le Clerc de la Bruere and the composer largely rewrote the third, fourth and fifth acts, thereby

sacrificing some fine pages—

there had been complaints of

"too much music," and Rameau's

copious invention was certainly

working full-time. The present

edition has been made by Ray

mond Leppard, who conducts

the revival. He has taken up the

suggestion of Rameau's bio-

grapher Girdlestone that a prac-

tical confabulation of the two ver-

sions might be made. Accord-

ingly, in the fourth act we have

the famous prison scene of 1744

with some of the dream music of

1739. But much is cut, includ-

ing the prologue and a lot of

the ballet music—and that at

the Opera, with a large and

eminent dance company ready

to hand!

Jorge Lavelli produces, in designs by his usual scenic collaborator, Max Biggens. Their solutions are radical, but they continue a striking if not always appropriate spectacle. Visual pleasure is not scorned. (Indeed, with the partial exception of *Idomeneo* a few years back, I find that it is usually the visual side of their productions that stays in the mind.) For *Dardanus* they use a great box set of black studded with tiny lights, occupying the whole width and much of the depth of the stage. The huge space is employed to the utmost. Cohorts of chorus or dancers advance from the far back or appear through swivelling side-panels functioning like Baroque wings. At various moments dancers and even singers are raised high on ropes. The effect, in admirable lighting, is not merely decorative but contains the germ of an idea for a modern equivalent of 18th-century divertissement.

Unfortunately there is not enough ballet left for the idea

Georges Gautier

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After her many distinguished performances of Mozart in the concert hall

FINANCIAL TIMES

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Wednesday October 29 1980

Getting value for money

Mr. Francis Pym, the Defence Secretary, has chosen to play down the recent leaks which point to serious tensions between the Treasury and the Defence Ministry, with the assertion that what have been taking place are merely routine discussions, and that no defence cut are imminent. This is less than forthright. The government may be irritated by the disclosure of unauthorised documents, but the House of Commons is entitled to be treated more seriously than this.

Britain needs a strong defence effort, in its own interests and in those of the Atlantic Alliance as a whole. The Soviet Union has been unremitting in the build-up of its own forces over a number of years, at every level and in every element, and the military balance in Europe has shifted significantly against NATO. It cannot be allowed to shift any further, and in the absence of effective arms control or disarmament negotiations, Britain and the other NATO countries must strengthen their own defence capability.

But it would be a great mistake for the services or the Defence Ministry to assume that, where defence spending is concerned, and in contrast with all other categories of the national budget, money is no object.

Routine

The Government's overall objective must be to restore some health to the economy as a whole, for without a soundly based economy, there can be no durable defence strategy. Since the Government is attempting to reduce the total size of the borrowing requirement, it would be surprising if defence spending did not also come under scrutiny. The economic difficulties facing the Government cannot conceivably be described as "routine," and it would be alarming if the Defence Ministry were only subject to routine scrutiny.

Mr. Pym maintains that the Government intends to stick by its NATO pledge to increase defence spending by three per cent in real terms "this year, next year, and the year after." The trouble with this commitment is that an increase of three per cent on the defence budget is no guarantee of a three per cent improvement in defence capability. Of course, such an improvement is impossible to quantify in this way, which gives value for money.

An open crisis in steel

MAXIMUM OUTPUT quotas are about to be imposed upon steelmakers in the European Community, because a voluntary agreement reached in the hope of shoring up prices had become a farce. From the third quarter of 1979 to the second of 1980, not one of the major producing countries on the Continent adhered to the quotas forming part of the Eurofer voluntary cartel. The British figures are hopelessly distorted by the prolonged strike early this year, but do look closer to target than those of the competitors of the British Steel Corporation.

The increasing disintegration of Eurofer has become obvious in recent months. The European Coal and Steel Community is, therefore, proposing to impose quotas on producers, pleading the existence of a "manifest crisis," as provided for by the ECSC treaty. Leaving legal definitions aside, the crisis which the industry is undergoing is, indeed, manifest. Aggregate losses this year are expected to come to something between \$3bn and \$5bn this year; in Britain rationalisation and a planned reduction of capacity is expected to reduce the labour force of BSC by some 25,000. In the Community as a whole, the number of steel workers has fallen by 145,000 since 1975.

Structural

These are figures which point to the existence of a crisis which is not merely cyclical, even though under the impact of the world-wide economic recession steel prices have fallen by more than 15 per cent since the summer. The crisis is structural and the policies of the Community and of the Governments will be judged by whether they facilitate the necessary adjustments or not. The Germans seized upon this point in arguing against a mandatory regime, claiming that their industry had already cut back and was in danger of being penalised by the manner in which quotas were to be fixed.

It is true that the German steel industry has reduced its crude steel capacity by about 10m tonnes pa since 1976. On the other hand it is hard to see

and the expenditure committee was chosen as the best method of indicating a yardstick by which comparability of effort by the members of NATO pledge to increase defence spending by three per cent in real terms "this year, next year, and the year after." The trouble with this commitment is that an increase of three per cent on the defence budget is no guarantee of a three per cent improvement in defence capability.

But there are at least three reasons why we must have more sophisticated criteria for assessing improvements in Britain's defence capabilities. The first is that it is very difficult to believe that the UK can in fact afford a three per cent real increase, year in and year out indefinitely, in a period when the growth of the economy is likely to be either negative or sluggish, and when the claims on social expenditure will be on the increase.

The second reason is that defence spending offers every conceivable temptation for extravagance, and it may well be possible to improve military effectiveness without making corresponding increases in the bottom-line cost. Naturally, it is very hard to foresee the development costs of high technology projects, but the way the Defence Ministry has gone along with a ten-fold increase in the costs of the Stingray torpedo is deeply disturbing. Moreover, the Americans are finding that the merits of ultra-high technology may have been oversold, both in operational terms, and in terms of the time and cost of maintenance and repair. Simple equipment is not always worse, and may offer a better trade-off between quality and quantity.

Waste

Finally, quite apart from any question of equipment costs, the vast defence establishment almost certainly hides a corresponding amount of waste and extravagance. Over the past 10 years, the staff of the Defence Ministry has declined by 20,000, but it remains exceedingly difficult to understand why, with 240,000 employees, it should account for more than a third of all the Government's civil servants; yet when defence cuts are mentioned, they always seem to affect the battlefield end of the defence machine, never the swollen bureaucracy at the centre. Britain does need a strong, and if possible enhanced, defence capability, but above all it needs a defence capability which gives value for money.

why Bonn pleaded for the maintenance of a voluntary regime that had patently broken down —unless the purpose was to undermine the idea of production quotas altogether.

In this context it would be wrong to underestimate the objections on principle of the German economics ministry to dirigisme in most of its manifestations. But there is reason to suppose that the delaying moves of Count Otto von Lambsdorff, the German Minister of Economics, were also tactically inspired. He does, for instance, seem to have won concessions for the smaller German producers of special steel, judging by yesterday's news from Brussels.

Two main factors make the entire problem especially difficult to cope with: the European steel industry, and especially that of the ECSC, has been the loser in a secular process greatly accelerated in recent years, which has caused steel industries to spring up in previously unindustrialised countries.

Diversity

The second problem is the diversity of the steel industries within the Nine. In Belgium steel is private, often out of date, but politically important; in Britain it is state owned and underwritten by the State, with poor productivity, but engaged on an heroic effort to rationalise. In Germany it is private, largely, but not entirely unsubsidised, and has traditional ownership links with manufacturing which have largely stood it in good stead.

But a simple rule applies in each case: inefficient production is a waste of resources which no society can afford over an extended period. What the Nine and the European Commission are about to agree must not overlook that rule. Production quotas must be used to create an environment in which an orderly restructuring of the industry is facilitated: they must not be a blood transfusion for the moribund. They must be limited in time and they must not be allowed to drag the Community into an external trade war.

Bug bears

Ah, the problems of security in the corporate finance departments of a merchant bank. After details of "secret

After details of "secret

NIGHTFALL transforms many parts of Kingston, the capital of Jamaica, into a ghost town. The only movement is that of heavily armed patrols of soldiers and policemen and equally heavily armed gangs who roam the depressed areas of the city, dressed in military fatigues, kicking and shooting doors to homes and murdering the occupants in their beds.

Some victims of this violence—which has grown worse in the run-up to tomorrow's general election—disappear for good. But the bodies of most are found days later bound, gagged, and labelled either "Socialist" (a supporter of the ruling People's National Party) or "Labourite" (an adherent of the Jamaica Labour Party).

This constant killing overshadows an election whose central issue is whether either party can halt the downward spiral in the island's economy.

Jamaica's 900,000 voters will be voting at a time when registered unemployment has jumped to 31.5 per cent, when the GNP has fallen by 16 per cent over the past six years and when a chronic lack of foreign exchange threatens a severe shortage of imported food, machinery, spare parts, drugs and fuel.

But the election has implications that stretch beyond Jamaica. The island—hit hard by the rise in the oil price—has become something of a test case in the developing world. A three-year relationship with the International Monetary Fund came to an abrupt end in March when Mr. Michael Manley, the Prime Minister, broke off negotiations about fresh IMF aid.

Mr. Manley has blamed the Fund for making a difficult situation worse over the past three years and has reacted angrily to reports that Mr. Edward Seaga, the Opposition leader, held talks with the IMF in Washington in June. Other developing countries are watching closely to see how this bitter argument is resolved.

Washington and Havana are also taking a close interest in the outcome. With the installation of left-wing governments in Nicaragua and Grenada, there has been concern in Washington that Mr. Manley's policies will make Jamaica another Caribbean centre which will fail to command which will fall to Communism.

The Jamaican Prime Minister insists, however, that his relations with Cuba are based on the geographical proximity of both islands—separated by 90 miles of the Caribbean sea—on the fact that hundreds of thousands of Jamaicans live and work in Cuba, and that within the context of his Government's non-aligned foreign policy, it has been quite in order for his Government to have relations with Washington and Havana.

But Mr. Seaga and some more hawkish elements in Washington have charged that Mr. Manley intends to turn Jamaica into another Cuba, and has been adopting a policy of "creeping Communism" which threatens the Jamaican economy and the country's traditional friendly relations with the U.S. The Labour Party has been traditionally anti-Communist and pro-American—to the extent that the party's emblem is the Liberty Bell, including the crack Labour Party officials have indicated that under a Seaga administration, Cuban diplomats would not be welcome.

An attempt in March by Mr.

Hugh Small, the Finance Minister, to persuade commercial banking consortia to reschedule \$450m of debts was rejected by the banks, which granted only a temporary agreement to roll over principal repayments on 874 per cent of the debt, subject to monthly review.

Interest payments on the total debt and principal repayment on the other 124 per cent, the banks said, would continue. The problem for a re-elected Manley administration, however, is that the commercial banks have said they will consider no further rescheduling or new loans, until the island has in place an agreement with the IMF.

Having stated that he will be having nothing to do with the IMF, Mr. Manley, if returned to office, could be forced to live on a trickle of loans from friendly governments—Venezuela, Mexico, Canada, the Netherlands and the Scandinavian countries—certainly no real cure to the economic stagnation which afflicts Jamaica.

Mr. Manley's anger with the IMF has been building up for the past three years. But it came to a head when the Fund asked the Prime Minister to cut \$160m (US\$ 55m)—by a further budget—already reduced by \$850m. The Jamaican leader argued that this was a recipe for his political suicide as it would mean the dismissal

of 11,000 Government workers at a time when unemployment was already causing serious social problems.

If he replaces Mr. Manley as Prime Minister, Mr. Seaga's dilemma will be slightly different, but equally challenging. There is very little basis on which he can assume that recent Third World pressure for changes in the IMF's operations in poor countries will make conditions for loans any easier.

The factors which scared Mr. Manley away from the Fund could still affect Mr. Seaga—serious budgetary cuts and consequent increase in unemployment combined with a programme for a wage freeze and uncontrolled prices.

The industry is concerned, however, at the threat from the political violence which has been sweeping the island. "This could be a long and dreary winter," said one official of the Jamaica Tourist Board.

"We will not be intimidated by terrorists," the Prime Minister said, explaining: "If we are to postpone the election those who are bent on violence will ensure that we will never again have an election in Jamaica."

The Prime Minister, however, is alive to the danger of the island's democracy from violence. He has said the situation is a threat to the democratic process, but adds that he is hopeful that tomorrow's election will be peaceful.

But in the back of his mind, as with many Jamaicans, must be the possibility that Jamaican democracy will fall victim to the roving packs of gunmen who have given no indications that they will be laying down arms after the election.

In such a situation of fear and instability, programmes for economic recovery by the victorious party would never get off the ground.

THE JAMAICAN ELECTION

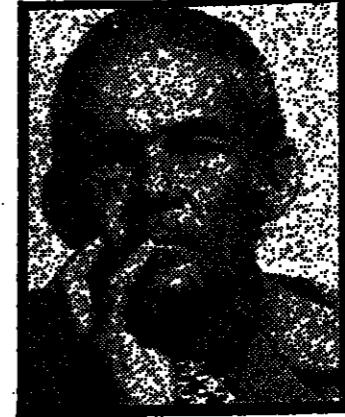


Jamaica: the reality and the fantasy.

A violent climax to a critical campaign



Canute James reports from Kingston on the problems facing Jamaica, which goes to the polls tomorrow. Unemployment on the island is running at 31.5 per cent, the GNP has fallen by 16 per cent over the past six years and there is a chronic lack of foreign exchange. In an atmosphere of violence and counter-accusations, the Jamaica Labour Party, led by Mr. Edward Seaga (left) is challenging the People's National Party, whose leader is Mr. Michael Manley (right).



Mr. Manley has admitted that his Government, which took office in 1972 and which was returned in 1976, has made errors. The economic state of the country, he says, is not healthy—inflation in the 12 months to May was running at 26.4 per cent—but he adds that it could have been worse were it not for the policies pursued by his party. The Prime Minister blames the island's economic straits on increases in oil prices, world inflation, and the failure of Jamaica to obtain better prices for its exports.

But Mr. Seaga, a former Finance Minister, claims that Jamaica's economic "debacle" is a consequence first of Mr. Manley's Socialist policies which have driven away investors, and second of general incompetence in the management of the economy.

The Opposition leader sees Jamaica's economic salvation in going flat out to woo American investors, making use of what he describes as the island's greatest natural economic asset, its proximity to the U.S. He has said, hope for Jamaica in adopting a "Puerto Rican model" of economic development.

Mr. Manley has said one of the priorities of his Government, if returned to office, will be an attempt to obtain rescheduling of payments on about US\$750m of the island's US\$1.3bn external debt.

As it is... the Jamaican economy currently rests on three pillars: bauxite and alumina, tourism and export agriculture. The economic problems facing the Government would have been worse were it not for moderate increases this year in earnings from bauxite and tourism.

own way. Ministerial backbones are stiffened by the fishermen's presence, they say, although some are starting to despair of Walker's vertebrae.

Out of the red

Toronto businessman, Wallace Edwards, has successfully completed what must surely be one of the most dogged debt-collecting operation ever.

From Russia, if not exactly with affection, he has finally received, in bundles of Canadian \$1 notes, settlement of his \$36,000 claim for a 13-year-old unpaid bill.

Initial attempts to secure the money were hampered by Canadian Government officials who, he says, seemed far from eager to challenge the Soviet claims to diplomatic immunity.

"It was the principle not the money that concerned me," he says—and in pursuit of both he tried, among other things, to mount the skates of a visiting Soviet ice-hockey team and to get a local court order for the seizure of a Russian airliner.

Persistence paid off fast week. A Toronto court ordered Sheriff Joseph Brunner to arrest a Soviet freighter, berthed in the city's docks, and hold it until the bill and the interest were paid.

Just in case, Edwards also took action to freeze the bank accounts of the Russian embassy in Ottawa. The Russians surrendered and Edwards got his money, together with the case of vodka and a pound of caviare he had demanded for the celebration.

Hindsight

Much interest, I hear, focused on one Tom Dyer, the first speaker at a Periodical Publishers' Association meeting in London yesterday.

Group business economist with the Thomson Organisation, Dyer spoke on: "How to forecast intelligently."

Observer

Bauxite and alumina production are projected this year to increase 8 per cent, and the island's earnings from the industry should reach \$268m.

Leaders of both parties also know that their best intentions for economic recovery could be thwarted by the frequent bouts of violence which have been sweeping the island. Since the beginning of October, there have been 57 deaths attributed by the police to political motives, including that of Mr. Roy McGinn, a junior Minister for National Security who was shot after police intervened in a party political fracas just outside Kingston.

Both Mr. Manley and Mr. Seaga have consistently denied that the armed gangs are connected with them. Following a record 125 murders in July, the political leaders issued two joint statements condemning the violence, and said that party members found to be involved would be expelled and handed over to the police. At the same time the police and the army were brought under a joint command and given powers to search homes, offices and vehicles, and detain suspicious persons. The death toll subsequently fell for a period.

In this atmosphere there may be a marked reluctance to vote tomorrow. The security forces voted on Saturday so that they could be free on Election Day, but Jamaicans are not convinced that it will pass without incident.

The island's hard-pressed security forces of about 4,000 have found it difficult to come to grips with the gunmen and they are still not clear about the origin of the guns and ammunition.

Whoever is supplying them has access to money and guns and can get them into the island undetected," said a senior police officer. The gangsters' stock in trade are American M-1 and M16 rifles.

There is, however, a growing feeling among the police that the entry of the guns is linked to the illegal ganja (marijuana) trade between the island and the U.S. Light aircraft, based in Florida, land on improvised airstrips or lightly used highways, and grab their cargoes of marijuana. In return the police believe arms and ammunition are unloaded.

Mr. Seaga has accused the PNP of being behind the violence, charging that Mr. Manley was seeking an excuse to postpone the election. Mr. Manley, who has called the election a year before it is constitutionally due, says he has no intention of postponing it.

"We will not be intimidated by terrorists," the Prime Minister said, explaining: "If we are to postpone the election those who are bent on violence will ensure that we will never again have an election in Jamaica."

The Prime Minister, however, is alive to the danger of the island's democracy from violence. He has said the situation is a threat to the democratic process, but adds that he is hopeful that tomorrow's election will be peaceful.

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In such a situation of fear and instability, programmes for economic recovery by the victorious party would never get off the ground.

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FINANCIAL TIMES SURVEY

Wednesday October 29 1980

Japanese Industry

Traditional heavy industries are giving way to a new generation of products which use integrated circuits as a raw material. Already there are signs that these industries will outstrip those of the West, but at the same time the far-reaching changes in the economy they will create will present new opportunities for Western exporters.



Skilled workers ensure the quality of Japan's varied products

Economy takes a new turn

By Charles Smith
Far East Editor

JAPAN IS a country which has traditionally suffered from problems with its image in the West. Its people have sometimes been dismissed as mindless automation, working endless shifts in substandard conditions for inadequate pay so that the national balance of payments can benefit. Yet Japan has also been portrayed as the picturesque land of cherry blossoms and Mount Fuji.

The purpose of this Survey is not to comment on either of these well-known images but to present a new one: that of a Japan that is undergoing extremely rapid change in ways that could be of great significance to the West. The speed of change is not related to GNP growth rates, which have now slowed substantially and will

almost certainly never regain the levels of the 1960s. Instead it is a matter of some far-reaching structural shifts in economy and, more broadly, in the whole of Japanese society.

The structural shift that is under way in Japan's economy has three basic aspects. One is that the heavy industries that sustained the nation's economic growth in the 1960s and early 1970s are losing much of their dynamism and in a few cases even ceasing to be viable at all, thanks to changes in materials and energy costs or to disappearance world markets.

Major industries such as shipbuilding and petrochemicals have had to be drastically shrunk during the past three to five years as the international conditions surrounding them have turned unfavourable and further scrapping of capacity in these and other areas may become unavoidable before long.

Japan's achievement in this field (no less than 35 per cent of shipbuilding capacity, for example, has been dismantled in the past three years) appears remarkable enough in itself. But it would naturally have been of little value (and might not even have been possible) if Japanese industry had not had somewhere else to go—which is where the next aspect of structural change comes into the picture.

The second point about Japan's development—and the one which takes up most of the

space in this survey—is that a host of "new industries" have made their debut during the past five to eight years and, in the process, have taken over from the old heavy industries as the main force behind the growth of Japan's manufacturing economy.

Saturation

To say that all the growth industries of today's Japan are "new" is of course, to oversimplify. The Japanese industry which is currently most in the West, its motor industry traces its origins back to the early 1960s and even before and can in some ways be regarded as a contemporary of the older generation of heavy industries.

But Japan's motor industry already appears to be experiencing some limits to its expansion in the domestic market

(registrations have been down every month but one since the start of 1980 amid gathering signs of market saturation) and some motor men are ready to admit that, even in overseas markets, the industry may now be very near the end of its steep growth curve.

The industries which will take over from motors (and are already taking over from steel and shipbuilding as the spearhead of Japanese industrial growth) are a more numerous and heterogeneous group than the old staple industries and in no case promise to become

heading—or is meant to be heading—over the next decade. They are "knowledge intensive" rather than materials intensive, in the sense that research and development expenditure in almost all the new fields has been and will continue to be heavy, and they have tended to be grouped around a new "basic raw material": the integrated Circuit ICs, of which Japan is now the second largest producer in the world (following the U.S.),

promise to play a central role in supporting the growth of Japan's economy over the next decade roughly similar to that played by steel in the 1960s. Because the industry occupies this crucial position it can be expected that Japan's development effort in ICs will be even more determined, and even more strongly backed by research funds than its efforts in other new fields.

The emergence of Japan's new industries has two important implications for its trading partners, neither of which has

yet become fully apparent in the West. The first point is that, as an indispensable precondition for structural change, Japan has been obliged to turn itself into a country with the highest technological standards—not only in production systems where the Japanese have always been strong but also in the development of new products.

The second point is that if the Japanese "new industry" revolution goes according to plan trade relations with Western nations may begin to look very different from the way they look today. Japan has explicitly stated its desire to avoid trade frictions with the West by selling to Europe and the U.S. products which Western industry does not make (and perhaps never will make) rather than items which compete directly with those being turned out by Western industry.

It has already begun to succeed in this endeavour, for example, with the video tape recorders which now earn more foreign exchange for Japanese exporters of electronics than colour television sets. But the number of "unique" Japanese products which appear in the West could grow substantially in the future.

If Japan's structural reforms go according to plan, in future Western industrial nations may increasingly find themselves in a position where their first priority in bilateral trade

and economic relations is to catch up with or learn from the Japanese, not to confront them into a head-on competition as has recently been the case. The fact that this situation is already beginning to make its appearance is indicated by the emergence of a favourable balance on Japan's "new technology" trade (i.e., on the amounts of money which flow in and out of the country in payments for newly negotiated, as opposed to long-running, technology agreements).

Opportunities

However, it would be wrong to suggest that the only significance of changes currently under way in Japan for the West is that Western industry should start trying to learn some new lessons. Greater productivity and diversity in the Japanese economy (and in consumer tastes) could create major new marketing opportunities for Western exporters, provided they are willing to recognise them.

The Japanese themselves are fond of pointing out that, despite all the prosperity of today and despite the new horizons that are currently unfolding for their country, disaster could still strike. Japan's economy is more dependent on imported energy than that of any Western nation and much of Japan's vital manufacturing capacity is located in earthquake zones. Japan could receive a series of "jolts" from either of these sources that would set back its growth considerably at any time over the next few years. But for the time being, it seems that living dangerously (as Japan undoubtedly does) is one more stimulus to the nation's dynamism and imagination.

products seemed to reach saturation) and the pace is still being maintained.

Japan's growing stress on services (which are, by nature, labour intensive compared to industry) has only been possible because of sharply higher productivity levels in manufacturing industry. It can, as such, be seen as a "luxury" earned by industrial progress, but it happens to be a luxury which can hold out benefits for trading partners.

U.S. fast-food chains and retailing chains were major beneficiaries of the service growth that took place in Japan during the 1970s. In the '80s, as Japanese tastes grow more varied and sophisticated, new opportunities could appear for European exporters.

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In recent years, Mitsui has not only been shipping European products such as steel, nonferrous metals, machinery, chemicals, textiles, food-stuffs, etc., to Japan but has also been exporting these goods to third countries.

Mitsui has concluded tie-ups with many European enterprises, forming joint ventures and capital participation ventures. It's all in line with a Mitsui program to expand distribution networks for European products in the Japanese market.

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A new promotional centre

To further large-scale project development, mainly in Africa and the Middle East, Mitsui has established a promotional centre within Mitsui & Co. Europe Ltd. in London. The centre attests to the importance that Mitsui places on the development of projects using Europe as a base of operations.

Promotion of international friendship

In addition to normal business operations, Mitsui is involved in many activities to promote international friendship. These include helping the Summer School Training Program through AIESEC, coordinating the reception of EC trainees into Japan, and making an effort to bring Europeans to Japan for study programmes. All are being done with the goal of furthering mutual understanding.

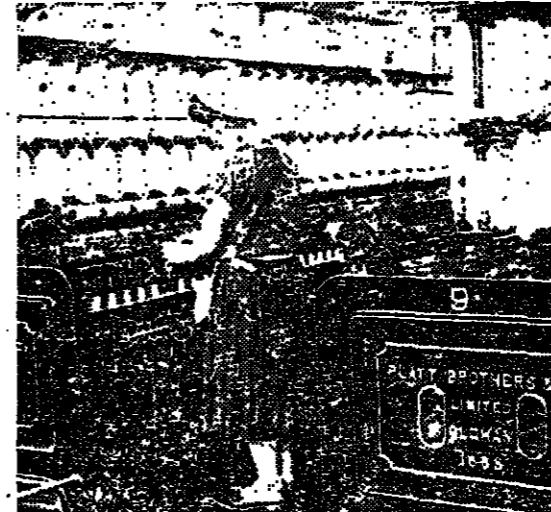
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Mitsui's worldwide network spans 142 principal cities throughout the world, and its European-based activities are extensive. Mitsui provides closely integrated services, including export, import, domestic and offshore trade, trade financing, technology, energy and resources development, industrial development, etc. When you want immediate, effective action, come to Mitsui.



How it all began

One hundred years ago, the principal business of Mitsui's London office was importing and marketing Japanese rice in England. We were also active in exporting English textile goods to Japan. In fact, England helped start Japan's first modern cotton spinning industry.



In 1883, Mitsui imported 16 Pratt Co. mule jenny machines and delivered them to an Osaka spinning company. Three years later, Mitsui contracted to supply 85% of the spinning jenny machines that were imported by 20 large spinning factories in Japan.

Birth of a centennial project

This is very likely the first instance of a Japanese company celebrating a centennial in England, and Mitsui has spent the last two years looking for an appropriate way to express its gratitude.

Ten thousand Japanese elm trees for Great Britain

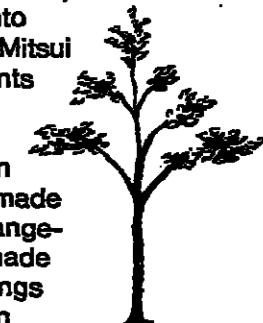
Dutch elm disease has been devastating the elm trees in Great Britain. The Forestry Agency of England estimates that of the 22 million elm trees, about 20 million or 90% of them have died from Dutch elm disease.

Research also shows that a Japanese strain of elm has been found to be the most hardy in resisting Dutch elm disease.

If Japanese elms could restore the elm cover in Great Britain, it would serve as a permanent token of Anglo-Japanese friendship and become an excellent undertaking befitting a centennial project.

With this in mind, each and every member of the Mitsui organization has united as one to help turn this concept into reality. As a result, Mitsui is planning shipments of 10,000 elm saplings to England from Japan and Canada to be made this November. Arrangements have been made to plant these saplings in public grounds in England, Wales and Scotland. It's our way of celebrating the centennial of the Mitsui London office and saying

"Thank You."



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JAPANESE INDUSTRY II

Huge advances made in a matter of months

Technology

CHARLES SMITH

AN OUTSIDER, without the time to watch Japanese technology develop, risks feeling like a modern-day Big Van Winkle, walking to find the world has changed after a brief nap. The evidence of change over just the past few months, in some cases, has been breathtaking.

Two examples: A mere 12 months ago visits to manufacturers of industrial robots yielded cups of tea but only vague impressions of just where the industry was headed. The same trip now produces a huge flood of information, and the prospect of Japanese robots soon making robots.

A more impressive development came earlier this year when Nippon Telephone and Telegraph (NTT), the telephone monopoly, unveiled a laboratory model of a super-size 256 K bit microchip, two generations ahead of the present models (which Japan now dominates). "Before I arrived (in Japan) this year," admits an electronics specialist attached to a European embassy in Tokyo, "I hadn't even heard of NTT's work."

Key area

Over the past decade Japan, without much fuss, has pushed itself into the most advanced areas of technology. This is particularly true in the area of electronics, microchips and computers, an area which most observers feel holds the key to future industrial growth in the world. "We Europeans can gradually catch up (in electronics)," a senior executive at Philips, the Dutch electronics giant, says privately, "but the Japanese very clearly will continue to be the leaders."

The Japanese have produced only three Nobel prize winners for science since the end of the war (the same number that the U.S. had this year alone). What the Japanese Government and industry has done, however, is to establish its priorities in technology very carefully over the past three decades. More importantly, despite some painful failures on the way, the Japanese have patiently organized and worked to meet their goals.

Just after World War Two, starving Japan urgently worked for higher yields from rice. In the 1950s technology imports were the basis of economic recovery. The following decade depended on new technology to move Japan into the age of high growth. This meant mass production technology in steel (based on foreign developed techniques), home appliances, electronic goods, etc.

Industrial success brought pollution, which required a new generation of technology to control it. The energy crises of the 1970s produced a whole new set of challenges, most of which are being met with stunning success. Japan now creates more real economic growth with less energy consumption than any other major industrialised nation.

With each new turn, the Japanese have shown that sensible application of a limited financial resources and close co-ordination between government and private industry produces results. The Japanese Government itself contributes proportionately much less to research and development than the governments of any of the other major industrial countries. The government scientist attached to a European embassy in Tokyo, "I hadn't even heard of NTT's work."

What is important is where the Japanese Government spends money. High on the list have been energy and nuclear power, computers and semiconductors (and now software), and aircraft. A surprising amount of money, however, is funnelled into projects to help Japanese industry manufacture better machinery and production systems, develop new materials needed for producing high technology goods, and even build better housing.

(The latter effort, in all deference to the EEC's report last year on Japan, could produce the first computerised "rabbit hutch" in the world.) MITI runs 16 national laboratories which spin off patents for private sector use. It subsidises the formation of private

sector research associations, presently 31 in number, to work in specialised technology areas. The VLSI project was one such grouping, consisting of Nippon Electric Company, Toshiba, Fujitsu, Hitachi and Mitsubishi Electric. The Government provided a Y30bn subsidy for the Y72bn three-year programme. (MITI subsidies are in the form of interest-free loans, which will be paid back if the companies make a profit.) These associations would clearly violate anti-trust laws in countries like the U.S.

MITI has also been authorised to spend money in certain areas in which it feels Japan has to advance, but where private interest is low, this year's budget included a Y355m item devoted to developing the "super computer" (the so-called Josephson junction). After MITI found that IBM had about 200 people working on such ideas while Japan had a total of only 50.

May not work

Many scientists are doubtful that the super computer (which in theory requires operation of switching devices at the fantastically low temperature of liquid helium) will ever be a reality, but Japan is preparing to spend about Y30bn over the next five or six years to find out. Meanwhile, work on other "super" systems is advancing.

Japan is certainly not immune to the failure of nationally inspired projects. In the 1960s, a MITI idea to band the computer industry into one IBM competitive grouping failed under the sheer force of competition among the companies themselves. Its early attempt to bring Japan into commercial aircraft production, the YS-11, was finally dropped in 1972 after 182 aircraft were produced, at a loss of about Y25bn because of a failure to market the aircraft. (A subject treated elsewhere in this survey.)

The fear of failure, however, has not paralysed advances. On the contrary, in the somewhat related areas of space and satellite development Japan has emerged very strongly. Meanwhile, the aircraft industry is being promoted now on the basis of international co-operation; a very sensible approach for an industry liable to unpredictable international market trends.

This positive approach to technology is beginning to pay

off in trade with the rest of the world. Since the mid 1970s the rate of increase in exporting technology has exceeded that of imports (although the balance of payments in technology is still very much in the red). In the fiscal year which ended in March, Japan's technology exports were up 30 per cent (to \$342m) while imports were up only 6 per cent (\$1.26bn). This pushed the export/import ratio up five points to 37.1 per cent. The U.S. accounted for 50 per cent of the cases of "class A" technology imports, France 11.7 per cent, West Germany 10.6 per cent and the UK 7.7 per cent.

More revealing of Japan's present strength is that the balance of "new" technology trade (excluding the technology Japan imported long ago and is still paying for) turned to surplus in 1972.

It was possible just one year ago (when the first "New Industries" survey was published) to say some Japanese feared that technology could be a weakness in Japan's future development. This was based on factors such as the low level of official support for basic research. The chances of the individual scientist creating a new idea in some university laboratory are much lower in Japan than in the West, where such events are promoted by a purer approach to science.

Japan has taken a very different approach and made it work equally well. The quality of the technological advance is, at least partly, the result of an unabashed concern for the quality of products at all levels in industry. Moreover, the Japanese believe that they have to keep advancing in order to meet the challenges of the new energy crises to come. The sense of urgency is certainly much greater than it is in Europe and the U.S.

There are limits to what the Japanese can achieve. IBM, with its enormous resources, will most likely continue to dominate the world-wide computer industry despite Japanese success in promoting the state of their technology. It is also unclear whether the Japanese will be able to match technological advances with marketplace profits. What can be said, however, is that judging from past and present performance, the Japanese have been able to recognise their weaknesses and made some of them disappear.

RESTRUCTURING JAPANESE INDUSTRY

How the Cuts were made

Industry	Capacity cut (%)	Scraping deadline	Freezing period until
Electric furnace steel	14	March 1979	March 1981
Aluminum refining	32	March 1980	June 1983
Nylon filament	19	January 1979	March 1981
Polyester filament	10	January 1979	March 1981
Shipbuilding	35	March 1980	June 1983
Ammonia	26	June 1979	June 1983
Urea	45	June 1979	June 1983
Cotton spinning	6	October 1979	June 1983

Some industries forced to shrink to survive

Structure

CHARLES SMITH

OVER COMPETITIVE Japanese exports have been blamed for many of the structural problems confronting industry in the West (although Japanese exporters always deny responsibility). That being so, it is ironic to have to report that many Japanese industries face structural problems of their own.

The huge Japanese textile industry, which was the country's largest export earner until the early 1960s, is plagued today by high wage costs and by competition from "New Industrial Countries" (NICs), such as Taiwan, Korea and Hong Kong. The shipbuilding industry is confronted both by competition from the NICs and by the problem of world-wide excess capacity. Industries, such as aluminium and artificial fibres, are hampered by materials or fuel costs that are much higher than those of the same industries in more richly endowed countries.

These industries, and others like them (the list includes chemical fertilisers, electric furnace steel making, and non-ferrous metals) have had to be "shrunk" in the past few years to conform to the hard facts of international competition or domestic operating costs. The means by which the shrinkage lay-off in any of the major industries which underwent restructuring. There were no compulsory lay-offs in any of the major industries which underwent restructuring. However, since the total value of loans extended under the programme was only about twice the value of the state-financed guarantee fund (Y20bn as against Y10bn) a substantial safety net exists for companies which fail to regain viability, even after completing capacity cuts.

The actual amounts of capacity to be scrapped under the Law ranged, as the accompanying table shows, from a maximum of 45 per cent of total production capacity in the urea fertiliser industry (hit by the growth of indigenous production capacity in Japan's traditional Asian markets) to 10 per cent in the polyester filament industry. The industry in which the most dramatic slimming process has occurred over the past four years is, however, shipbuilding.

The process was made dramatic by the huge reduction in employment which accompanied the scrapping of shipbuilding facilities and by the problems posed by the existence in the industry of large and diversified companies

which were not only partially dependent on shipbuilding and small companies with no other lines of activity.

The rundown of shipbuilding employment, which began even before the enactment of the Depressed Industries Law, took the industry's total labour force at a peak of 280,000 workers in December 1974 to 120,000 at the end of last year. The reductions were planned so as to protect "lifetime" or permanent employees of the shipyards so far as possible: in other words some tens of thousands of temporary or part-time workers felt the first impact of the shrinkage programme.

The industry's boast is that not a single permanent employee of any shipbuilder that survived the reducing process was forced to quit his job. But jobs were lost through the bankruptcies of the 37 medium-sized shipyards that did not survive and some of the bigger yards instituted "voluntary retirement programmes" in which some thousands of older workers were "encouraged" to participate. Transfers of workers from the shipbuilding division to other less hard-hit divisions of diversified heavy industry companies also helped to reduce total numbers.

The 35 per cent across the board capacity cut that was set as an overall target for the shipbuilding industry was distributed in such a way as to bear heavily on small companies and on larger and more diversified enterprises. Thus companies with over 1m gross tons of building capacity (the big seven shipbuilders) undertook to cut 40 per cent of their capacity while the 21 smallest companies in the industry cut 15 per cent of total capacity.

A special Association for the Stabilisation of the Shipbuilding Industry, financed partly by the stronger members of the industry, was established to acquire and eventually resell land owned by some of the weakest and smallest companies. The device recalls the establishment of a special fund to acquire surplus equities when the Tokyo stock market was in trouble in the early '60s.

The "special law" of 1978 set deadlines ranging between January 1979 and March 1980 for the completion of facility scrapping programmes. Pro-

gramme officials say the deadlines were met or almost met in every case and that the former depressed industries are now enjoying the benefits of having been shrunk down to size. The 32 per cent cut in Japan's aluminium refining capacity is claimed to have had a directly beneficial effect on the international price level of aluminium which in turn helped to boost the profitability of what is left of the industry in Japan.

The drastic thinning out of shipbuilding capacity may also have done its bit to produce a turnaround in the world ship market, although most Japanese shipbuilders appear still large to be breaking even. Even in deeply depressed industries such as chemical fertilisers, conditions appear to have looked up somewhat since the scrapping programme was carried out.

But this is not to say that the problems of such industries have been solved. In chemical fertilisers, spinning and shipbuilding Japan has to learn to live with highly competitive New Industrial Countries. As aluminium and artificial fibre it is faced with the equal unchangeable facts of excess materials and/or fuel costs.

Little growth
Almost certainly, therefore, there will have to be further rounds of equipment scrapping in several of the industries designated by the 1978 law, while in other sectors (such as fibres) there will be little future growth. For some key materials industries such as aluminium survival may ultimately depend on national security considerations, rather than on the ability to compete.

Japan's methods of scrapping outdated industrial capacity seem to deserve study by the West in that they have neither involved massive open-ended government subsidies of dying industries nor the wholesale creation of unemployment. The Japanese approach however, presupposes a closer working relationship between Government and Industry and more willingness on the part of individual companies to stick together in an emergency than is to be found in most Western countries. That being the case, it may prove exceedingly hard to imitate.

JAPANESE INDUSTRY III

Subcontractors provide an economic safety net

Small-scale Industry

RICHARD HANSON

JAPAN probably holds the world record for the ratio of "shacho," or company presidents, per capita: one out of every six working males, according to a very rough calculation. This reflects the vast number of small- and medium-sized enterprises which hold the Japanese economy together.

The role that small companies play in the Japanese economy would appear to give proof to E. F. Schumacher's contention in the 1960s that, in business, "small is beautiful." Japan has allowed small- and medium-sized businesses a more dominant position in the post-war economy than any of the other major industrial countries.

About three-quarters of the national workforce (or roughly 35m people) work for companies of less than 300 employees, more than twice the comparable figure in Britain. Ninety-nine per cent of all business in Japan fall into the small- and medium-size category, though the average "shacho" looks over only 5-6 people.

The idea that small companies represent an asset to the country, rather than an impediment to fast growth, is relatively new in Japan. From the Meiji restoration in 1868 to the end of the Pacific war, Japan successfully built large industries. Japan was still a largely agricultural land, and the city-based small entrepreneur led a precarious existence with little help from the government.

Small businesses came into their own, however, in the post-war economic boom. Supported by the Ministry of International Trade and Industry (which formed a Small and Medium Enterprise Agency in 1949), a maze of subcontractors and small manufacturers engaged to serve as the foundation for growth in large industries.

Over the past two decades, MITI has streamlined its efforts to help small businesses prosper (the MITI definition in the manufacturing sector is: less than 300 employees or less

To a far greater degree than

than yen 100m in capital), the laws now provide for tax deferrals to encourage modernisation, consulting services, and a very important exemption to the antimonopoly law which allows small companies "voluntarily" to band together in co-operatives and guilds. Government-sponsored financial institutions and private credit guarantee associations were established; tax breaks on corporate income below Yen allowed. This year the Government opened a special small business college.

Official interest in fostering the smaller half of the economy shows no sign of waning. The latest official study was given the very positive title of "Rediscovering Small and Medium Size Enterprises in Japan."

The amount of attention paid to small business reflects in part political clout of that vast army of company presidents, as is the case with farmers, small businessmen tend to be conservative and help ensure that the ruling Liberal Democratic Party remains in power, they in turn are protected.

Vulnerable

The system, however, is much more than a political convenience. The evidence in the manufacturing sector is that the smaller companies have contributed strongly to the overall efficiency and flexibility of the economy, this is despite small companies having lower levels of productivity than big companies, and being highly vulnerable to bankruptcies and sudden shifts in larger economy.

One measure of the resiliency of this half of the economy, however, can be found in the company "birth/death" statistics. For every three small companies which fail, 3.5 are established.

Reflecting the general trend of the Japanese economy, more small companies are being created in the service sector than in manufacturing. But while employment in the manufacturing sector declines, the share of small companies manufacturing output has been increasing. There are two basic categories in which small manufacturers fall: independent producers and subcontractors—the latter are the more important.

To a far greater degree than

in the U.S. and Europe, large companies depend on supplies from outside subcontractors. Toyota Motor Company is perhaps the best example, having about 140 direct suppliers (many of which are partly owned) below which there are about 40,000 subcontractors.

A diagram of how Toyota assembles its cars and trucks would look like a huge pyramid, with a relatively simple assembly operation on the top drawing its parts from the bottom levels. The quality standards which Toyota establishes for its final product means that each level of subcontractor must assure that the parts it receives below it maintains a high degree of quality. Toyota itself can thus operate smoothly with very small on-site inventories of parts, thus reducing costs. At peak demand periods, Toyota can subcontract out the assembly of entire cars to its affiliates.

On average the big manufacturers have direct dealings with about 180 subcontractors. Toyota's dependence on outsiders for more than 60 per cent of its parts is considered very high, but 12.5 per cent of all manufacturing companies employing over 1,000 workers depend on subcontractors for more than 30 per cent of what goes into their products.

By using subcontractors heavily, Japanese companies can save on their own capital expenses and operate production schedules much more flexibly, although the lower levels of productivity in small operations have tended to push up prices over the past few years. Large companies would find it very difficult to duplicate at lower cost the special equipment and skills of small companies concentrating on a limited range of goods.

The life of a contractor can sometimes be perilous, particularly for those which depend on industries that are cyclical or have become obsolete. This has happened in the shipbuilding and textile industries. Other small industries have virtually disappeared because of competition from other countries with lower wage levels (Christmas lights, toys, etc.). The difficulty in improving productivity meant that large numbers of small companies which depended on exports fell

victim to the rapid appreciation of the yen two years ago. The peak period of bankruptcies in Japan in 1977 and 1978 in part reflected this vulnerability.

The construction industry, which is heavily dependent on small subcontractors, suffers the highest rates of bankruptcies when the economy turns downward.

These companies disappear and reappear almost overnight, particularly when the government changes public works spending plans.

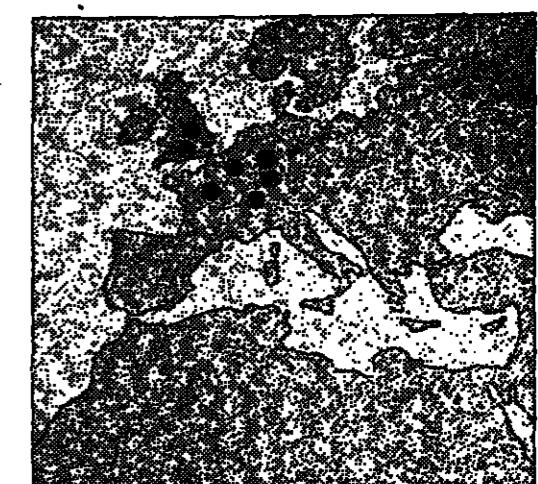
Despite the perils of being a subcontractor for the economy as a whole, the subcontractor's life is not all that difficult. The rewards of being an independent entrepreneur supplying a large company include the freedom to concentrate solely on manufacturing, and not on sales (Japan's huge trading companies grow large performing the sales function for independent companies.) Large companies normally pay their bills on time, and in many cases can offer technical and engineering assistance which a small company would otherwise be unable to afford. The competence of parts suppliers has become even more important as Japan moves further into high technology industries.

Increasing role

The strength of the subcontracting system has clearly influenced Japan's international economic ties. Foreign parts suppliers find themselves unable to penetrate Japanese markets, particularly in the motor industry, conversely, many Japanese companies are reluctant to locate manufacturing plants overseas because they fear local suppliers cannot match the quality of those in Japan.

It appears that the role of small companies will become increasingly important. This is mostly because employment patterns are changing as large industries continue a process of raising productivity through automation.

Smaller companies, particularly in the fast-expanding service sector, serve as major employers of older men and women. As the Japanese population ages rapidly over the next few decades, the proliferation of small business may provide Japan with a ready-made form of social welfare.



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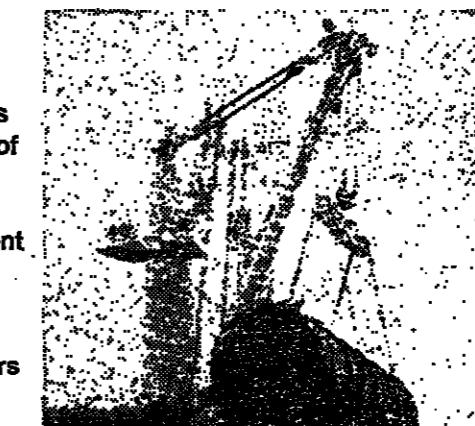
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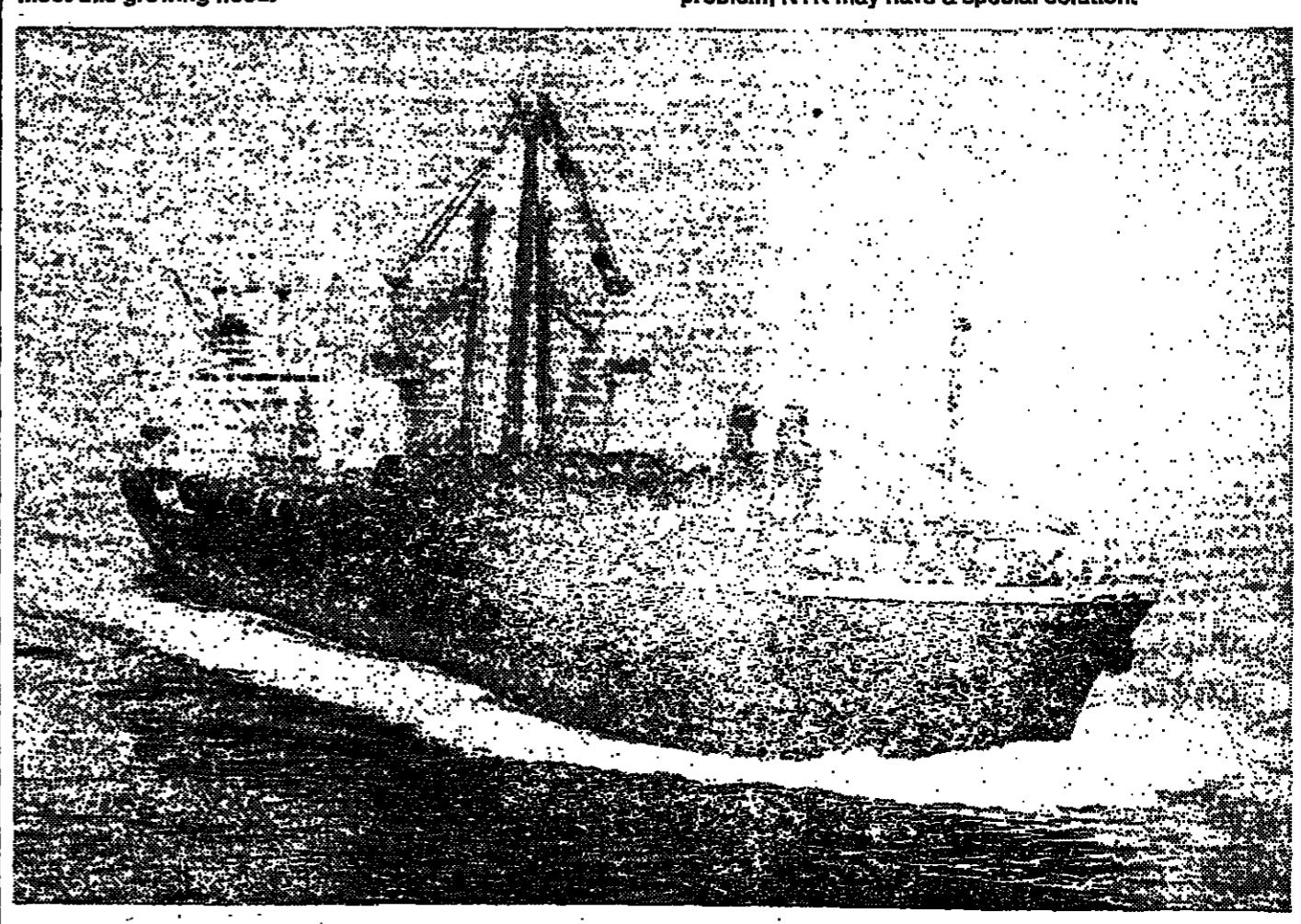
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Sector's growth rate outstrips that of manufacturing industry

Services

CHARLES SMITH

labour force and 58.9 per cent of national income.

Taken all a whole the tertiary sector which resulted from this impact of statements about the sector's overall importance.

But the sector can be broken down further, and it is at this point that the comparisons become more interesting. What emerges at this stage is that "services" recorded one of the most rapid rates of growth within the tertiary sector as a whole, after 1973, increasing their share of employment from 15.7 per cent to 16.9 per cent in 1976 and raising their share

1979, however, a decline in demand for basic items was offset by faster than ever consumption of high-priced items and luxuries.

Cars, furniture and restaurant meals were among the growth sectors of 1979 but, in 1980, demand for cars has slipped back while increasing numbers of non-essential services have been booming.

There seems no reason to doubt that Japan's service sector will continue to grow fairly fast (compared to manufacturing) and that demand within the service sector will shift gradually towards more sophisticated and capital-intensive services and away from "basic" sectors. This trend could have a number of major implications for the Japanese economy, and for Japan's international economic relations.

The first and more obvious point is that the productivity of Japan's economy may be affected by the shift. Service industries are, by nature, more labour intensive than manufacturing industries and thus represent a less efficient means of producing wealth than secondary industry.

This would be bad news for Japan if the country had not already achieved high levels of per capita income, or if the manufacturing industry were not already extremely productive. As it is, it looks as if continuing rapidly increasing rates of labour productivity in industry will be one means by which Japan will pay for the shift towards a more highly developed service sector.

The second point about Japan's expanding service sector relates to its impact on overseas trading partners. During the late 1960s and throughout the 1970s the growth in demand for simple or basic "mass-produced" services created a market in Japan for American fast food chains (McDonald's, Kentucky Fried Chicken etc) which deserves to be recognised as one of the major foreign economic success stories in Japan since the war.

The next stage in the evolution of the service economy could stimulate a demand for more varied types of services (in the fields of hobbies, sports, culture, etc). If this does turn out to be the case the Japan of the '80s could hold out some interesting opportunities for European service exporters (and investors).

of net national product from 14.3 to 15.1 per cent.

Services, in the Japanese context, are still a heterogeneous group including such diverse items as hotels, hospitals, barbers' shops, theatres, pachinko shops, solicitors' offices, racecourses and news syndicates. What all these and many other "industries" appear to have in common,

however, is that demand for them took a sudden jump after the 1973 oil crisis and has yet to level off.

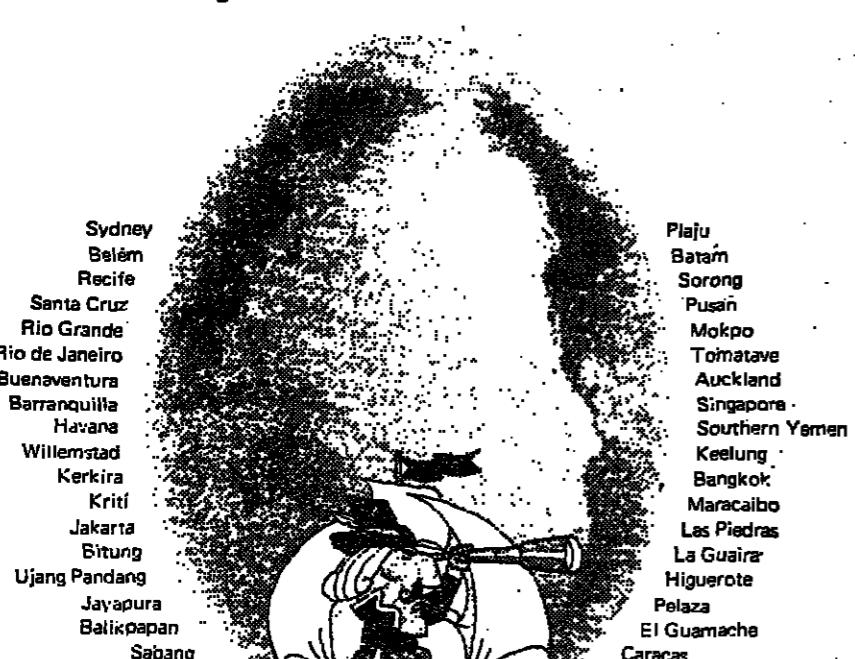
Analysis of the Japanese services sector (who are not yet nearly as numerous or as prestigious as the specialists in the steel or motor industries) have come up with a number of reasons to explain the watershed between the secondary industry and the service sector. The first point is that consumer markets for many of the most popular Japanese mass production goods were nearing saturation by the time of the first oil crisis, with the result that demand tended to flow away from manufactured goods to services.

Analysts have noted that in the aftermath of the 1973 oil crisis an across-the-board decline took place in Japanese consumer demand, affecting everything from luxuries to basic food and clothing. When the second oil crisis struck in

JAPANESE INDUSTRY IV

WHEN COLUMBUS STUMBLED ON AMERICA

They say Columbus discovered America by accident. That he was merely out to find a western route to India. Not possible had he been a sailor of our day. He would have known exactly where he was at all times - and if even a little unsure of his course or safety, he would simply have radioed the nearest coastal station or a passing ship. JRC, among others, would have ensured this. Consider, for example, that approximately 40% of all ocean going vessels today are fitted with JRC radio equipment. Consider also that JRC coastal radio stations are in operation in more than 160 locations throughout the world except Japan. Available from JRC is a whole range of equipment and systems for just about any telecommunications' need, all designed to meet such international standards for maritime telecommunications as RR, CCIR, and SOLAS. And of course, installation, commissioning, supply and training for operators and technicians, on request. For JRC, this all started in 1915 when radio technology was still in its infancy. Far too late, though, to do Chris any good. Just as well - otherwise there might never have been an America.



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Customers pressed to try new goods

Electronics

ALAN FIELD

WITH MARKETS for traditional television and radio products virtually saturated, Japan's manufacturers of consumer electronics have been focusing most of their attention on marketing a wide variety of upgraded and entirely new products. Much of the growth projected for the industry in the decade ahead depends on persuading consumers to purchase still another new generation of products, whose uses and technologies as yet remain a mystery to all but a few of the industry's insiders.

Despite continued recession and inflation, sales of video tape recorders (VTRs) began to take off this year. That product finally established itself as a market staple, surpassing shipments of colour TVs, in value terms, for the first time. Projections foresee continued rapid expansion of sales in the decade ahead.

Production of VTRs, which hit a level of 2.2m units last year, will rise to 3.8m this year and 4.5m next year, most of which will be exported. Exports to European markets will grow at a particularly brisk pace. This year will be the first in which exports to European markets exceed those to the U.S.

By the end of 1980, over 6.5 per cent of Japanese households will have VTRs (the highest saturation rate in the world), a figure that is expected to rise to 10 per cent by the end of 1982. Although European saturation rates are behind this (the highest is West Germany with about 3.3 per cent), sales of VTR units in Europe will continue to grow by a projected annual 33 per cent each in Britain, West Germany, and France. By the end of this year, four times as many Britons, three times as many West Germans and over three times as many Frenchmen will own VTRs as did three years ago.

The sudden growth in VTR sales is attributed, by industry executives, to a number of factors. Among them are major

refinements in technology: slow motion, stop action, longer running times (of up to six hours), lower prices, the greater availability of software, and the world-wide recession itself, which has increased the attractiveness of stay-at-home forms of entertainment.

The Japanese makers continue to reap the lion's share of profits from VTR growth. Ninety per cent of VTRs sold in European markets are either VHS or Betamax systems (only 10 per cent produced are in the Philips format). The major Japanese-designed technologies (VHS and Betamax) completely dominate the markets of the U.S. and Japan.

Protectionist

Rather than build their own VTRs, such major European firms as Thorn, Saba, Thomson, Nordmende and Rank continue to purchase their VTRs from OEM (Original Equipment Manufacturer) producers in Japan. Only Philips will dare to introduce yet another technology of its own, this year.

Given the success of the product, however, the Japanese now foresee the possibility of protectionist reaction. To forestall such a development many are considering the production of VTRs in Europe in joint venture with local manufacturers. But, for the moment, the real competition is more the rival Japanese producers anxious to sign up OEM marketers than between the Japanese and their foreign rivals.

Japanese manufacturers have also been working long hours to provide new faces for old products. At home, that means expanded production of televisions equipped with stereophonic and bilingual capability. This year, most domestic models are adaptable for stereo reception.

The number of models equipped with microcomputers (programming channel selection in advance) has also increased. In Europe and the U.S., sales of large-screen televisions have expanded more than any other item. Industry executives attribute that to one of the key factors behind the rise of the VTR: the high cost of travel (including gasoline)



Amplifier production at the Pioneer factory in Hamamatsu. Eighty per cent of the output is exported

commercial users who can readily afford to have key video tapes processed into discs. If software falls short of expectation, the discs will go the way of the Dodo bird and Quadraphonic.

Three formats

But in this technology (like the Video Disc, but unlike the VTR) the Japanese are bound to face considerable competition from foreign makers. Earlier this year, three radically different formats for marketing the technology have been presented.

But the Japanese are proceeding cautiously, for the problems associated with marketing the new video discs directly parallel those which confronted the industry in the early days of the Video Tape Recorder. Most particularly, manufacturers have failed to agree on a standard technological format. With a wide variety of technologies (ranging from stylus to laser) available, the consumer may simply stay on the sidelines in confusion.

Whether the new devices succeed in the U.S. and are thereafter introduced to Europe and Japan — will ultimately depend as well, on the quality and price of their supporting software. Since video discs, unlike video tape recorders, cannot record television air waves, consumers will be entirely dependent upon pre-recorded materials (with the exception of industrial and

thus, in the months ahead, each hardware disc maker will be trying to sign up as many software manufacturers as possible. Which firms will be engaged in the manufacturing of video discs, and how much they will spend, have yet to be decided.

At the moment, the betting is that the software makers (largely non-Japanese firms) will be footing most of the bill, as they do in the audio industry. In any case, the industry is determined not to repeat the severe shortage of software which ultimately destroyed Quadraphonic sound.

Beyond the audio disc lies yet another potentially enormous market for a new product everyone is instantly expected to find "necessary": the PCM Digital audio. If all goes well, Japanese makers say, conventional analog technology now used to produce and reproduce music will be completely antiquated within one or two decades and replaced by PCM.

The discs, probably smaller than those now in use, will offer not only vastly improved sound quality, but the great advantage of impregnability to dust. Already audio recordings made through PCM technology — although not reproducible on the point — are drawing great response and sales in the classical record market.

Up-to-date technologies help to counter falling sales and profits

Steel

JOHN FUJI

THE STEEL industry, one of the pillars of Japan's remarkable post-war economic growth, faces diminishing profits and declining sales with relative calm.

To make up for these factors, Japanese steel companies have made advances in new technologies providing process yield improvements and energy conservation. Also, they are offering both funding and technology to developing countries while providing assistance in modernisation to many owned facilities.

An executive at Nippon Steel explained that the experience of the 1973-74 oil crisis had prepared them for the recent rise in costs and the fall in demand.

He indicated that despite a drop in shipments to the U.S. as a result of the resumption of the Trigger Price Mechanism, that a rebound later this year in the American economy would enable both the U.S. steelmen and the Japanese to raise prices.

The rapid rise in the value of the Japanese yen in terms of the American dollar, which hurts exports, has been equalised by the cheaper costs of imported materials such as iron ore and coal. Japanese steel exports almost balance the cost of imported materials.

The Japanese steel majors, such as Nippon Steel, Nippon Kokan KK, and Kawasaki Steel Corporation, all reported record sales and current profits for the fiscal year 1979 which ended in March.

However, the steel mills now forecast their current profits will probably be halved in the fiscal year which ends in March 1981, due to a drop in exports, decline in domestic demand and recent rapid rise in the yen-dollar ratio.

In fiscal 1979, domestic shipments of ordinary steel were 16 per cent higher than in the preceding year, largely due to a strong demand from construction, automobile, shipbuilding and machinery sectors.

Exports were actually 4 per cent lower in volume than in the preceding year but the yen value increased. The moderate recovery in U.S. shipments could not offset the decline in exports to the People's Republic of China and troubled Iran.

Paishan mill is 1982.

Nippon Steel provided technical assistance overseas for the USIMINAS steel works in Brazil and the Malawata (Malaysia) operation and the Pohang Iron and Steel works in South Korea, among others.

Nippon Steel said it has concluded technical assistance with 87 companies in 25 countries covering every aspect of steel making from planning and engineering to plant construction and supervision of operations.

Kawasaki Steel is providing funding, technology and facilities for the Tubaron steel mill in Brazil, a three-way joint project with Italy and Brazil's National Steel Corporation. The integrated mill is scheduled to go on-stream in 1982.

There are numerous other international projects. Nippon Kokan and Kobe Steel are joining with Toyo Menka trading company in forming a joint venture with the Egyptian Government for construction of a direct conversion steel mill with annual production of 600,000 to 800,000 tons of blister steel.

The Australian Government is seeking help from Japan for construction of an integrated steel mill with annual capacity of 10m tons in Western Australia. The Philippines are also working with the Japanese on a feasibility study which could lead to an integrated steel mill on Mindanao with proposed capacity of 1m to 1.5m tons.

Although Japanese steel companies generally welcome approaches made to them since their annual output is not expected to increase by more than 3 to 4 per cent, there is some controversy within the companies regarding these new ventures. The engineering divisions welcome the projects as an opportunity to expand their operations while the steel divisions are concerned that they could develop into future competition.

Already, the China Steel Corporation on Taiwan and the Pohang steel mill in South Korea are providing some competition to Japanese steel both at home and abroad. When the Shanghai mill is completed in 1982, it also could be a future source of export steel. So far, the effect both in Japan and overseas have been minimal. Taiwan and South Korea have been busy supplying their own needs. But export quantities are slowly increasing.

Also of significance is the trend for Japanese steel companies to provide technical assistance to foreign mills, many of whom competitors in the international marketplace. Nippon Steel and Aramco have had preliminary discussions for a wide range of exchange. Projects include possible sale of iron ore by Aramco to Nippon Steel and the development of coal reserves in exchange for Japanese technical assistance in upgrading Aramco facilities.

Co-operation

Kawasaki Steel said it had received requests from Bethlehem Steel Corporation and Republic Steel Corporation for technical co-operation in increasing productivity by modernising their facilities.

Kawasaki has also signed a contract with Thyssen AG to provide technology involving operational diagnosis and controls for computer-aided blast furnaces which could significantly reduce both use of energy and operating costs.

Japanese industry sources say that capital investments in the steel sector during 1980 will amount to Y594.1bn down Y46.7bn from 1979. Industry expenditures will be mainly in modernisation of equipment, such as increasing the ratio of continuous casting, energy savings and maintenance and repairs of existing facilities. Expenditures directly or indirectly related to the saving of energy account for more than 50 per cent.

The new U.S. trigger price mechanism has been raised by 12 per cent, but a Kawasaki official said that the step had been anticipated to some extent since it was determined according to cost data supplied by the Japanese.

He cautioned, however, that the addition of the import surge monitoring provision could lead to restrictions of steel trade.

The Japanese said they had been holding back on exports to the U.S. since the previous TPM was discontinued in April of this year.

With the new albeit higher trigger price, the Japanese feel that it could eventually lead to higher export prices. It all depends on the timing of higher prices instituted by American mills, according to a Nippon Steel executive.

In the immediate future, it could cause a decrease in exports but in the long run, it will contribute to the maintenance of order in the international steel market, these sources said.

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JAPANESE INDUSTRY V

Microchips: raw material of the 80s

Semi-conductors

CHARLES SMITH

MICROCHIPS, or to give them their proper name, integrated circuits (ICs), are sometimes spoken of in Japan as the basic raw materials industry of the 1980s in much the same way as steel was the basic industry of the 1950s and 1960s. The parallel between a minute silicon wafer engraved with tens of thousands of transistors and a massive piece of metal may sound far-fetched, but it is not without point.

Joint venture

It was allowed into the country on condition that it set up a joint venture (with Sony) and agreed to limit the growth rate of its Japanese production while simultaneously opening patents to Japanese manufacturers. These conditions, combined with a series of restraints on IC imports that were not completely liberalised until 1974, set the scene for the emergence of an indigenous Japanese industry which now ranks second only to the U.S. in volume of output.

Japan's leading IC manufacturers are diversified electronics producers for whom integrated circuits are only a part of their business—and not by far the greater part, as is the case with the majority of U.S. producers. The top Japanese manufacturer, Nippon Electric Corporation (NEC), began life as a telecommunications specialist and now relies on ICs for about 20 per cent of its turnover, although even this is enough to place NEC second after TI in the world production league table. Other major producers include Hitachi and Toshiba, the two leading heavy electrical companies in Japan, and Fujitsu, the top Japanese computer manufacturers.

Integrated circuits are "knowledge intensive" products requiring a high input of research and expenditure and of capital investment but using relatively small amounts of materials and energy. They can

be manufactured in out-of-the-way places where land is cheap (a major point in over-crowded Japan), unlike the traditional heavy industries which are land-as well energy and materials-intensive.

Despite the fact that Japan is today placing maximum stress on the development of its IC industry, and despite growing American concern about the Japanese challenge in this area, the Japanese were late starters in IC manufacture. Japan woke up to the existence of the integrated circuit when Texas Instruments (then, as now, the world's largest manufacturer) proposed to build an IC plant in Japan in 1968.

Japan remains a large importer of ICs, especially from the U.S. with American-made products accounting for an estimated 20 per cent of total domestic consumption in the first nine months of 1979. But Japanese exports—again mainly to the U.S.—have recently been growing even faster than imports. The IC industry recorded an approximate balance on its global trade in 1979 for the first time in history (even though the strength of domestic Japanese demand in that year resulted in an actual increase in the share of imports in Japan's domestic consumption).



Fujitsu's Facom M-180II computer. Semi-conductor technology keeps down the overall size

Company warms up for an assault on the West

Computers

HAMISH McDONALD

THE SNIDE remarks about the Japanese computer industry and its protective cocoon woven by the Ministry of International Trade and Industry are not heard so much among American and European competitors these days. The Japanese market, although some problem areas remain, has been thrown open to the point where, as one senior American computer executive in Japan describes it, it is "among the most free markets for computers in the world."

In straight competition in Third World countries over the last year, the biggest Japanese manufacturer Fujitsu Ltd. has beaten the U.S. giant, IBM, for two large-scale systems and a host of smaller applications. "We are dealing with a mature rival now," said one IBM marketing specialist.

Those two orders for Fujitsu's big M-200 system were confidence-shattering. One came from Brazil's Banco Brusileiro de Descontos S.A. and the other from the Australian Government's statistics bureau. The predominant feeling in the industry is that Fujitsu's pouring of resources into these two medium-sized markets is just a warm-up for the big assault later this decade on North America and Western Europe.

A long way

Japan's computer industry has come a long way since MITI decided around 1960 that it would be a strategic road to industrial dominance. How the Ministry encouraged the industry followed the classic steps that have given success in other fields, such as steel and cars.

First came the period of severe protection of the domestic market, research and development in government laboratories, purchase of patents from abroad and financial backing. The industry grew behind this fence until, around 1975, it was deemed by MITI to be ready for the world market.

Only then did the protective barriers begin to be lowered. That process is still continuing: tariffs for mainframes, now 9.8 per cent, will fall to 4.9 per

cent by 1987, for peripherals from the present 16.1 per cent to 8 per cent and for integrated circuits from the present 10.1 per cent to 4.2 per cent.

In 1972 the six main Japanese computer makers were grouped into three (Fujitsu with Hitachi, Nippon Electric with Toshiba, and Mitsubishi with Oki), again by "administrative guidance" from MITI, for a five-year plan to produce rivals for the so-called "3.5 generation" machine, equivalent to IBM's 370 series.

From 1976 the industry was pushed off into a new programme, backed by Y290bn (\$112m) in subsidies over four years to produce the fourth generation computer based on very large-scale integrated circuits (VLSI). A second programme, with subsidies of Y23.5bn (\$112m) over five years, is intended to produce operating systems for the new breed.

According to one U.S. computer man in Tokyo: "The Japanese now have competitive, or even slightly better hardware than us. Two months after we had 64K memory, Nippon Electric followed up and said they had it too. Within six months all the other main companies here had said they had 64K memory."

Gearing the hardware on to the market has presented some problems. Where IBM is now bringing in its fourth-generation 4300 model, the Japanese equivalent will not appear until 1985, according to MITI officials. The U.S. companies are taking little comfort in that: they now admit that hardware is not the main battleground. "The industry world wide is seeing more acknowledgement of the importance of software," said one American executive. "We are definitely leading but they are trying very hard to catch up, which they will unless we make a very big effort. Without a doubt this is now the most competitive marketplace in the world."

The Japanese do not dispute their disadvantage in software. A paper published by MITI's Machinery and Information Industries Bureau in August put the lag behind the U.S. software industry at five to 10 years.

The recent successes of Fujitsu and other Japanese makers still gives the Japanese industry only 5.6 per cent of world computer sales, according

to the MITI paper, as opposed to IBM's 58.4 per cent share. But the trend is for strong growth, both in Japan and in the Western Pacific region. In the fiscal year to March, 1980, Fujitsu saw its computer sales rise 7.8 per cent to Y326.8bn (\$1.55bn) while IBM Japan in the calendar year 1979 sold 2.8 per cent more with Y324.2bn (\$1.543m).

Much was made here of Fujitsu overhauling IBM Japan for the first time, although it must be remembered that other IBM subsidiaries cover markets included in the Fujitsu figure, and IBM's business is based almost entirely on leasing and rentals rather than on outright sales.

Leasing venture

For Japanese companies, the finance burden of leasing has been carried by one of the Japanese institutions that so enraged Western competitors. The six Japanese makers run a joint computer leasing venture, Japan Electronic Computer Company, to buy machines outright and with soft credit from the Government's development bank, lease them out to users.

IBM, with its huge internal resources, is not so put out by this as might be expected. An unspoken buy-Japanese policy has operated in Government areas, but it has won big orders from diverse Japanese institutions including the big "city banks" and national daily newspapers such as Nihon Keizai Shimbun and Asahi Shimbun.

Like other foreign computer companies, it has a lot turning on the outcome of the U.S. Government's attempt to force open bidding for the vast telecommunications market of the internal monopoly, Nippon Telephone and Telegraph.

With the short- and medium-term battles likely to be in such software areas as word-processing involving kanji (Chinese ideogram) character-recognition, MITI has turned its sights on the vague outlines of the superfast fifth-generation computer. MITI's data-processing committee recently set up what it calls a "vision subcommittee" to begin marshalling thoughts on the future role and architecture of computers, trends in software, and application of new technologies such as very low temperature superconductivity.

JAPANESE INTEGRATED CIRCUIT PRODUCTION

	1974	1975	1976	1977	1978	1979
Yen bn	126	118	187	208	281	375
m. units	340	328	667	828	1,176	1,750

Source: Ministry of International Trade and Industry.

During the first half of 1980 and increasing automation to keep abreast with the competition.

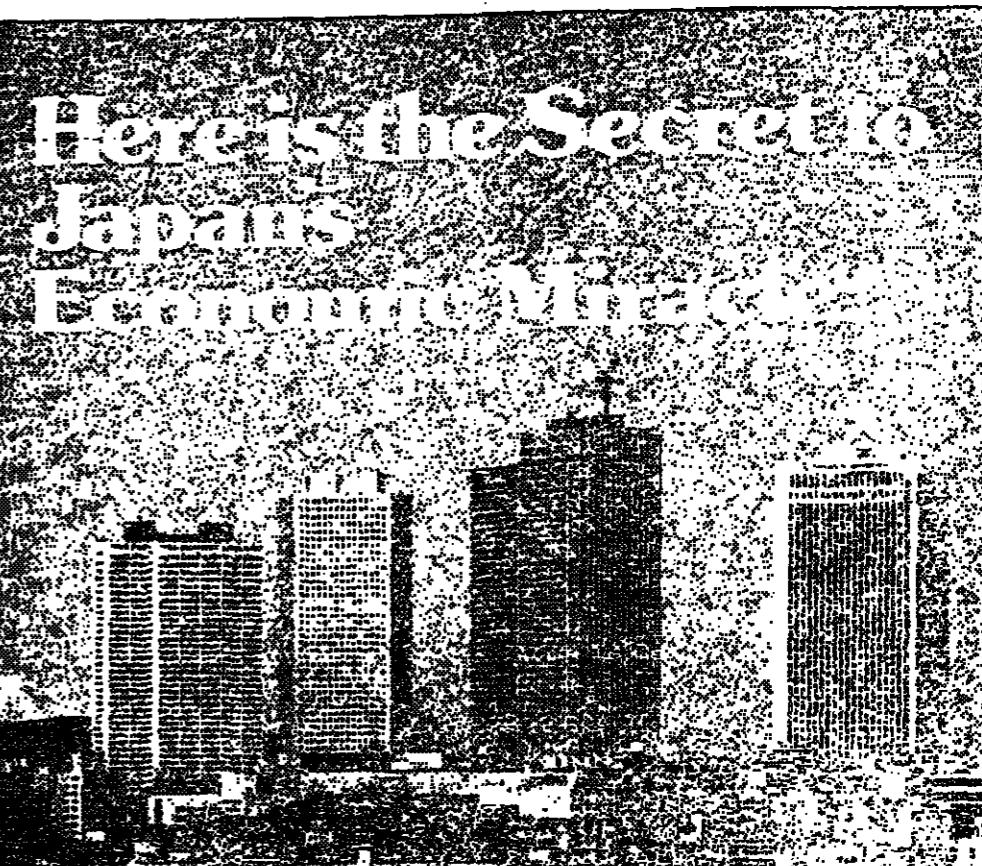
Source of strength

Rightly or wrongly, Japanese analysts claim that the structure of the Japanese IC industry has proved to be a source of strength when compared with that of the more specialised U.S. semiconductor industry. Major electronics companies such as NEC were able to run "money eating" IC divisions during the years of heavy R & D and capital expenditure which preceded profitability in the manufacture of ICs. Big diversified American electrical companies, such as GE, could have done the same but appear to have decided not to.

Japanese analysts put this difference down to the fact that U.S. companies are heavily influenced by short-term profit considerations (because of their dependence on equity capital). Japanese companies, on the other hand, are ready to bear heavy losses stretching over several years as the price for gaining a stake in a market considered to have long-range development potential.

In terms of size Japan's IC industry still ranks as one of Japan's medium-sized industrial sectors but, with annual sales and production growing in the past couple of years at rates between 35 and 45 per cent, this may not be the case for much longer. In terms of sheer technological sophistication Japan has not yet established assembly operations in developing countries and appears to have no intention of taking this route towards cutting production costs. Instead, Japanese industry has chosen to stay at home, relying on the quality and efficiency of Japanese labour that are already proving hard to match in other countries.

But Europe and the U.S. apart, Japanese IC makers seem firmly committed to basing their production in Japan. Japan has not followed the example of the U.S. in establishing assembly operations in developing countries and appears to have no intention of taking this route towards cutting production costs. Instead, Japanese industry has chosen to stay at home, relying on the quality and efficiency of Japanese labour that are already proving hard to match in other countries.

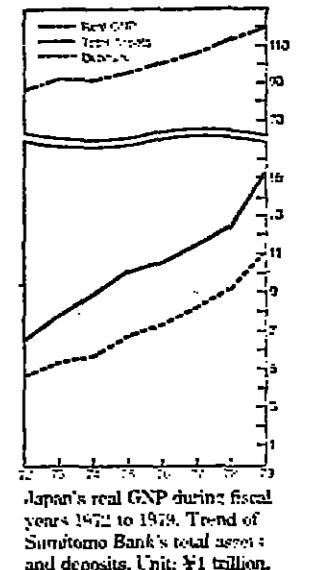


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DAI-ICHI KANGYO BANK DKB ECONOMIC REPORT

October 1980: Vol. 9 No. 10

Sluggish business trend leads Japanese Gov't to adjust economic policies

Domestic business activity is turning toward stagnancy as personal consumption has dulled lately due to the sluggish rise in real income.

With rising trend in export levelling off, the total increase in demand is still small, although private equipment investment is steady.

In view of changes in the economic environment, such as the levelling off of wholesale prices and the appreciation of the Japanese yen, the Government took to adjusting its economic policy by reducing the official discount rate and proposing a package of economic measures.

As far as the latter half of this year is concerned, business conditions are not likely to decline seriously, thanks partly to various public works to be carried out by the Government.

Sluggish rise in demand

The preliminary report on national income statistics issued recently shows that the real gross national product (GNP) for April-June period increased by 0.6 per cent (after seasonal adjustment) over the preceding January-March period.

This is significantly low as compared with the 1.8 per cent increase during the January-March period, this year over the preceding October-December period of last year.

Final consumer spending, above all, showed only a 0.1 per cent increase during the April-June period this year, putting a constraint on business activity.

Furthermore, the recent business trend index also shows a sluggish rise in personal consumption. The average out-standing balance of Bank of Japan notes showed a gradual sluggish trend, with its growth rate being 0.7 per cent in July and 5.7 per cent in August, compared with the corresponding month of last year after an 8.8 per cent growth rate during April-June, this year over the corresponding period of last year.

The Japanese do not dispute their disadvantage in software. A paper published by MITI's Machinery and Information Industries Bureau in August put the lag behind the U.S. software industry at five to 10 years.

The recent successes of Fujitsu and other Japanese makers still gives the Japanese industry only 5.6 per cent of world computer sales, according

readjustment period since the April-June period this year.

The governmental restraint on fiscal expenditure, which has been exercised since the beginning of 1980, is now holding back the nation's business activity.

Levelling off of exports

While signs of a decline are widespread in domestic demands, except for equipment investment, the rising trend in export continues. Customs-cleared export based on the dollar went up by 26.9 per cent during April-June period, this year over the corresponding period of last year.

Private plant and equipment investment, on the other hand, has a steady tone. Plant and equipment investment in real terms based on national income was up by 1.6 per cent (after seasonal adjustment) for January-March period, this year over the corresponding period of last year. It went up by 1.4 per cent during the following April-June period, showing a steady tone of increase.

According to a short-term economic survey of principal enterprises conducted by Bank of Japan in August, the equipment investment plan of the manufacturing industry for fiscal 1980 will show a 24.6 per cent increase, compared with the previous fiscal year, far exceeding the 19.7 per cent increase of fiscal 1979. The survey also shows that the equipment investment plan by the non-manufacturing industry for the fiscal 1980 will increase by 24.4 per cent, exceeding the 0.7 per cent increase of fiscal 1979 by a wide margin. Private corporations are, thus, eager to undertake plant and equipment investment.

Other components of domestic demand have a sluggish tone. Private housing investment, though it recovered a bit during the April-June period, still has a low key tone as the number and amount of new loans extended by banks are on the decrease. Private inventory investment seems to be undergoing a

Production & shipment

Reflecting this trend in demand, industrial production scored a minus growth after seasonal adjustment in May and June from the preceding month and showed a 0.5 per cent increase in July.

The forecast index for in-

domestic production says that the production will drop by 3.5 per cent after seasonal adjustment in August, compared with the preceding month, and go up by 1.6 per cent in September. As for the steel manufacturing industry, the decline in its production will continue through September, the forecast says.

Due to the recent slowdowns in domestic demand, shipments in the domestic market are rather sluggish. The shipment of industrial goods was down by 0.5 per cent after a seasonal adjustment during April-June period, compared with the corresponding period of last year. Shipment for export was up by 7.8 per cent, whereas shipment for the domestic market went down by 2.0 per cent.

The inactive shipment in the domestic market seems due to continue through July and afterwards.

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Consumer prices

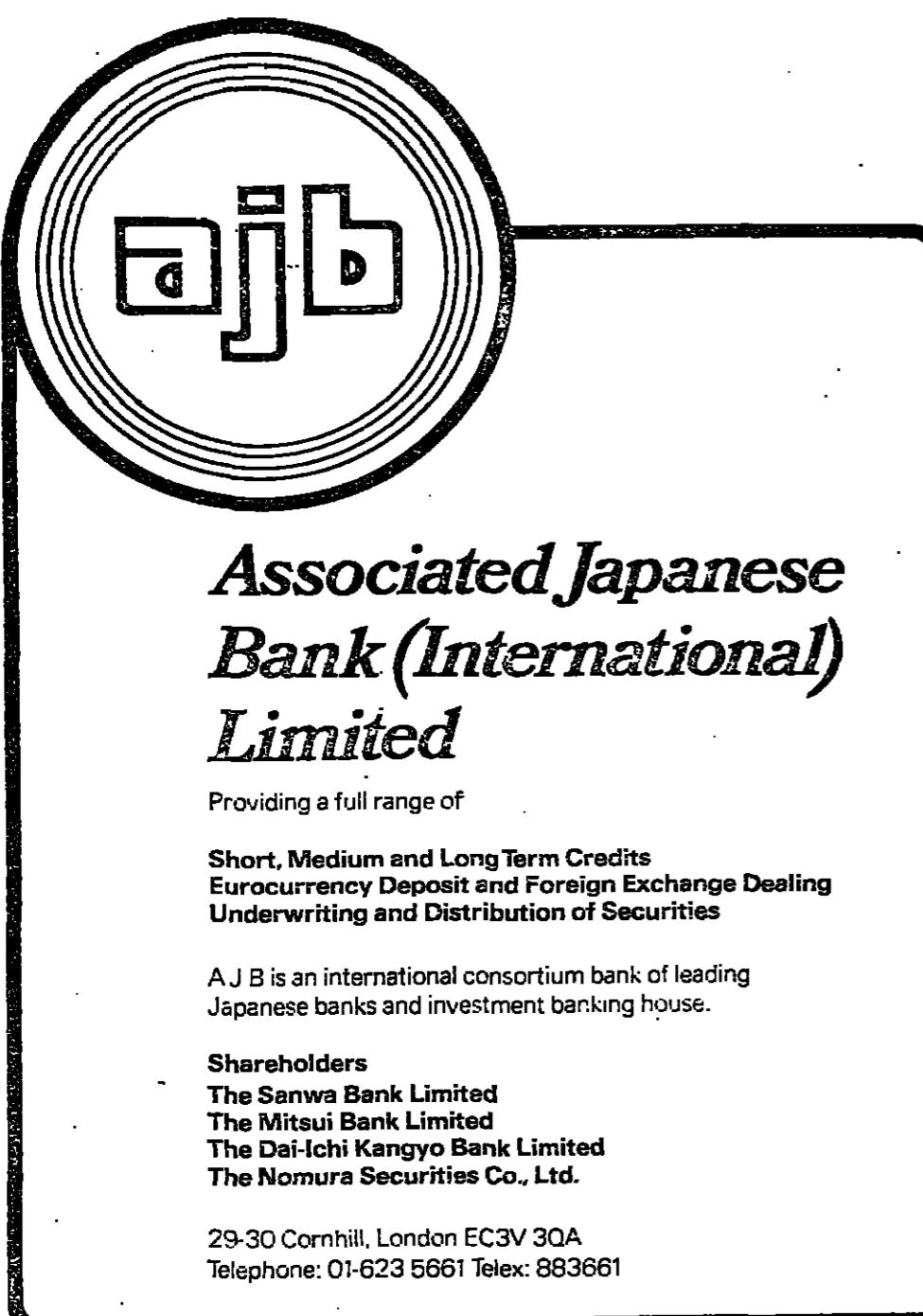
As for price developments, wholesale prices reached their peak in April and have been calmed down.

The price increase in import, which had been a major cause for a hike in wholesale prices since last November, passed its peak last February in the wake of the softening of the overseas commodity market.

The increasing rate of prices for domestic goods has also been slowing down since last April due to the softening in domestic demand.

The wholesale prices went up by 18.5 per cent in July over the corresponding month of last year, going below the 20 per cent level for the first time in six months since January.

JAPANESE INDUSTRY VI



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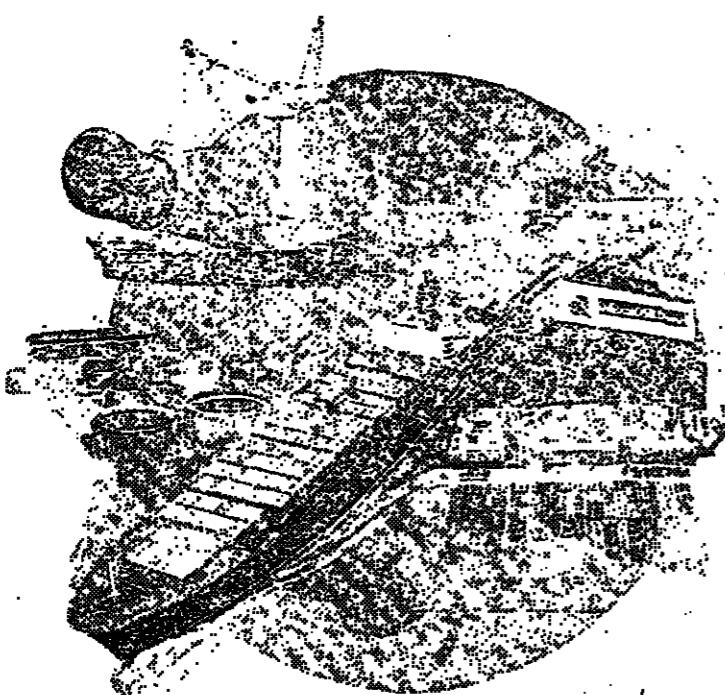
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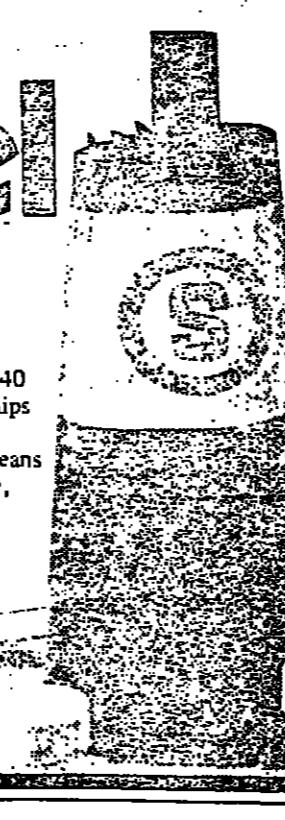
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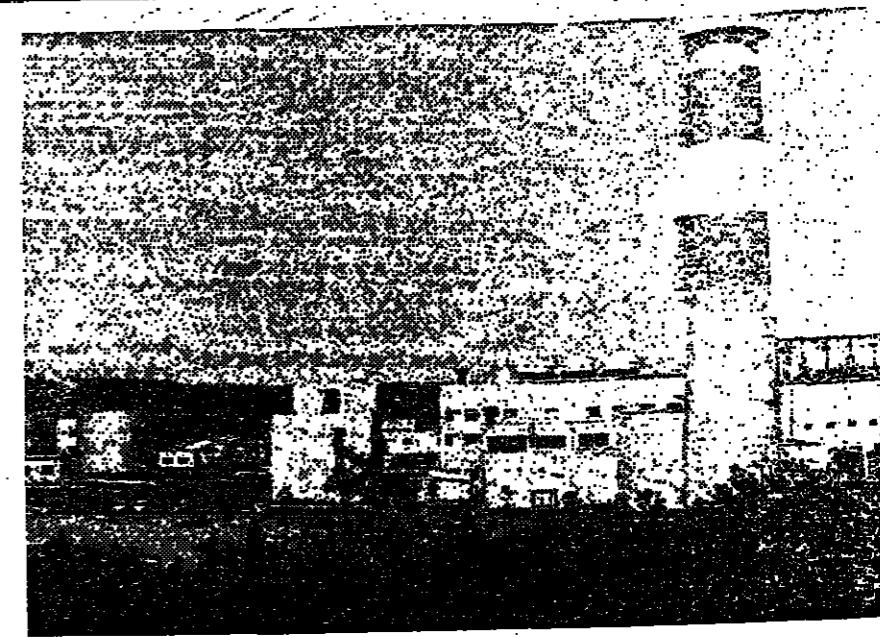
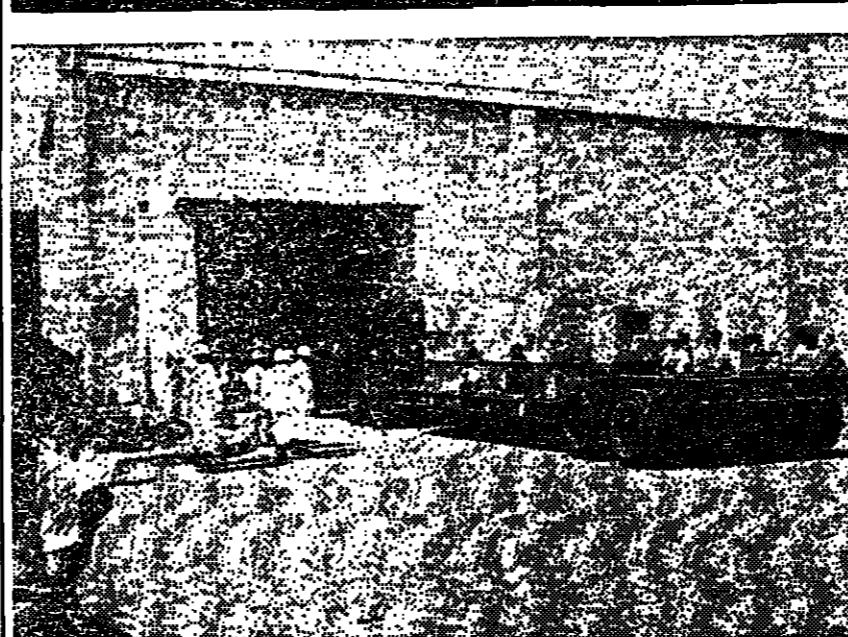
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The nuclear fuel reprocessing plant at Tokaimura. Spent fuel from nuclear power stations is brought to the site under heavy surveillance

Public mistrust delays plans for rapid power generation growth

Nuclear Industry

CHARLES SMITH

JAPAN'S NUCLEAR industry is one of the youngest but also one of the most rapidly advancing in the non-communist world. Starting almost from scratch in the late 1960s the industry has progressed to the point where it is technologically a match—if not more than a match—for competitors in the U.S. and Western Europe and where new ideas are emerging at a remarkable rate.

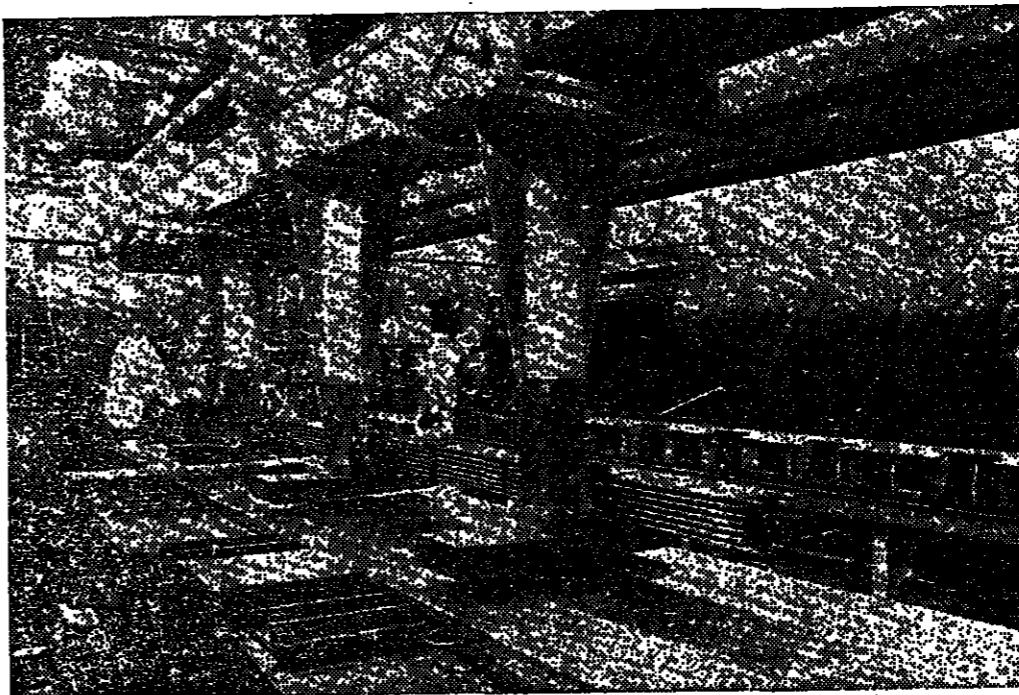
Japan has moved fast into nuclear power because it had to (the country's heavy dependence on imported oil calls for rapid diversification of energy sources) and because its industrial structure and accumulated experience in conventional power generation provided a good launching pad. But the industry has an Achilles heel which could yet prove fatal. Environmental obstacles to the siting of nuclear power stations have proved especially severe in Japan because of population density and the famed "nuclear allergy" which Japan acquired as a result of having been the only nation in the world to experience atomic bombing (at the end of World War II).

In 1973, when the first oil crisis struck Japan's nuclear power generating capacity was a mere 2m kW or less than 4 per cent of the nation's total power generating capacity. The nuclear power development programme which the Government was attempting to follow at that time called for a massive increase in capacity—about 60m kW—by 1985 and for still more rapid progress after that date. Actual progress has been far more modest, largely because of the problems which electric power utilities have encountered in winning public acceptance for the building of nuclear power stations.

Doubtful

Installed nuclear capacity at the end of 1979 was about 15m kW (roughly 12 per cent of total generating capacity) and can safely be expected to reach 25m kW by 1985. Beyond that time the prospects are doubtful, depending as they do almost entirely on political and psychological factors. Almost no one, however, expects that the official Ministry of International Trade and Industry (MITI) target of doubling generating capacity in the five years to 1990 can be realised.

A more likely figure (suggested by a reputable private



Technicians at Tokaimura concentrate on recovering useful components from the spent fuel

forecasting agency) is that Japan might have about 35m kW of nuclear generating capacity by the end of the decade, with nuclear power accounting, very roughly, for some 25 per cent of total generating capacity. If the 35m kW target turns out to be near enough accurate, the annual rate of reactor installation at the end of the decade may show some increase over the rate of activity of the past few years. But the heavy electrical companies that have sunk billions of yen into the production of reactors and related equipment may still be hard put to justify their investments.

Overall annual production by the nuclear power industry today (according to estimates by the Japan Atomic Industrial Forum) is probably somewhere in excess of Y600bn—about Y100bn more than the turnover of the machine tool industry but perhaps 10 times the value of the nuclear industry's output at the start of the 1970s. The figure of Y600bn includes everything from peripheral equipment such as computers and software to construction costs. The structure for one reactor, according to an estimate by Daiwa Securities, costs about Y20bn or roughly the same as the cost of a very tall building.

But the core of the industry can be considered to be the three main heavy electrical and heavy engineering companies which hold licences from America's General Electric (GE) and Westinghouse for the manufacture of light water reactors. The companies concerned are Mitsubishi Heavy Industries (MHI), licensed by Westinghouse to build the Pressurised Water Reactor (PWR) and Toshiba and Hitachi which hold identical licences from General Electric for the Boiling Water Reactor (BWR).

Japanese-made

The agreements under which these companies operate their nuclear divisions were signed in 1967 and 1968 and at first provided a basis for Japanese manufacturers to act as subcontractors for power stations built in Japan by U.S. "lead" contractors. From about 1973 onwards, however, Japan's nine electric power utilities began awarding contracts direct to Japanese principals, and since that time more and more of the necessary parts and components have been made in Japan.

Hitachi's Shimane reactor, built in 1974 and the first to be contracted directly to its nuclear engineering division instead of sub-contracted via GE, was approximately 94 per cent Japanese domestic origin. Today the company reckons to procure 98 per cent of its components in Japan, with economies of scale accounting for the import of a few highly specialised parts (such as zirconium tubes) from American suppliers.

The shift towards greater self-sufficiency in the Japanese nuclear industry has been accompanied by a rapid closing of the technology gap that once existed vis-a-vis the U.S. One reason why the Japanese have caught up quickly appears to

have been that light water reactor technology supplied by GE and Westinghouse was still immature when MHI, Hitachi and Toshiba began acquiring it in the late sixties. A second factor seems to have been the stringency of Japanese quality control and safety regulations, which forced higher operating standards on Japanese manufacturers while frequently lowering operating levels at power stations. MHI officials today say that Japan is definitely ahead of the U.S. in the quality and reliability of its nuclear components, although Westinghouse and GE probably retain their lead in systems design. Toshiba executives say that Japanese safety regulations have led to a much greater emphasis on the development of automatic reactor control, handling equipment than in the U.S. Toshiba makes an automatic fuel changing machine designed to cut down radiation risks for which GE has not yet felt the need.

Given the looser U.S. regulations on radiation emission, Design of nuclear equipment to withstand earthquakes is another area in which Japan has, understandably, become pre-eminent.

A peculiarity of Japan's nuclear engineering industry which has helped to spur technical development is the heavy emphasis on BWRs at the expense of the more generally popular PWR system. Tokyo Electric Power Company (TEPCO), the world's largest private enterprise power company, committed itself early on to the BWR system and shows no signs of changing although supporters of the PWR claim that this is now largely a matter of "face."

Rather than abandon the BWR and fall into line with the world-wide trend towards standardisation of the PWR system, Tokyo Electric took the lead a year or two ago, in forming a joint study group for the development of an advanced BWR. Members of the group include Hitachi, Toshiba and ASEEA of Sweden, besides General Electric itself. The study group may take time to produce results but, its efforts, for the time being at least, appear to be more closely coordinated than those being carried out by the much more numerous manufacturers of PWR reactors.

Japan's rapid progress in developing nuclear technology and in acquiring a large-scale and efficient production capacity for reactors and other equipment has not yet led to exports—at least not of complete nuclear plants. The nuclear power industry exported an estimated Y1.6bn of components in 1979, according to a MITI estimate. But Japanese companies have seldom taken part in international tenders for reactors and on the rare occasions when they have done so have found themselves underpriced by European or U.S. competition.

Three reasons, apart from price, are cited today for the industry's failure to export. The first is that, for various technical and political reasons, Japan finds it hard to guarantee a supply of enriched uranium

from its dependence on the rate at which the Japanese public can be persuaded to approve the construction of new power stations at home. Foreign markets, however, are not expected to be a bonanza, given what are regarded as zero growth prospects for the time being in the U.S. (formerly the world's largest market) and the "hunger" of European countries such as France and West Germany for contracts in the Third World.

Apart from finding ways to improve, and earn more money from the current generation of light water reactors, Japan's nuclear equipment manufacturers are deeply involved with the Japanese Government in the development of advanced reactors. The main thrust of the Government programme is towards the development of a commercially viable Fast Breeder Reactor (FBR) by the second half of the 1990s while a second prong involves work on a plutonium-burning Advanced Thermal Reactor (ATR).

Hitachi, Toshiba and MHI, which are normally at each other's throats to win contracts for conventional light water reactors, have been induced to join a fourth company, Fuji Electric, in forming a joint venture to support the Government's FBR programme (although it appears that competition will resurface among the four in some form or other when the FBR is commercialised). The ATR has come to be regarded as of special interest to Hitachi following Hitachi's (initially reluctant) assumption of leadership in building the prototype Fugen reactor.

Hitachi's competitors in the light water reactor field are doubtful about the ATR's chances of playing an interim role in the Japanese power generating industry before the emergence of the FBR reactor. What appears more likely, given the reluctance of the utilities to adopt ATR, is that light water reactors will remain standard in Japan until the late 1990s or beyond. By that time—if nuclear power has not been outlawed altogether by public opinion—Japan can be expected to have emerged as one of the world's leading exporters of conventional nuclear equipment.



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JAPANESE INDUSTRY VII

Softly, softly approach in the aftermath of the YS-11

Aircraft Industry

RICHARD HANSON

COMPARED WITH other new industries, the pace of Japan's advance into aircraft appears to be almost leisurely. "We plan on about one major project a decade," says the Ministry of International Trade and Industry (MITI) man in charge of mapping out the industry's future.

The caution is partly due to the costly failure of Japan's first major attempt to rejoin the international aircraft industry in the 1960s with a medium-size craft known as the YS-11. The Government set up a company in 1957 to produce the YS-11, but finally gave up in 1972 having built 182 of them and accumulated debts of ¥35bn (\$17m). The YS-11 was considered a good aircraft, but they were not in enough demand to bring down production costs.

The main reason for the slow pace, however, appears to be simply that Japan, though technically competent, has yet to develop the capability to carry out a huge commercial aircraft project on its own.

Upgrade

The strategy since the YS-11 has shifted. Japan is now seeking to upgrade its aircraft industry through co-operation with the established international giants. Two projects have already been launched, and a third is just beginning to take shape.

Japan has taken a 15 per cent share in the development and production of the new Boeing 767 (known in Japan as the YX), in which Italy also has a 15 per cent stake. Three Japanese heavy machinery makers have begun development with Rolls-Royce of a jet engine which MITI hopes can be used on a new generation of commercial aircraft dubbed the YXX project.

The Japanese aircraft industry had been formidable during World War Two. Mitsubishi Heavy Industries turned out 18,000 aircraft and 52,000

aero engines by the end of the war, including the famous Zero fighter (Mitsubishi named it the Zero because both the army and navy adopted the fighter in year 2,600 in the traditional Japanese calendar, 1940), a figure which has two zeros.

After the War the U.S. occupation banned all aircraft production. The industry was not re-established until 1952, before which Japan had to be content with a small aircraft repair industry serving the U.S. military.

Japanese companies finally began producing military jets under licence in the 1950s. Mitsubishi, still the dominant company in the Japanese industry, followed with a very successful small turbo-prop business aircraft in 1963. The doomed YS-11 rolled off the assembly lines at just about the same time, produced by Mitsubishi and others.

At present 80-90 per cent of Japan's aircraft industry business is military. Japan's ban has sharply limited the amount of this type of business. The Japanese industry as a whole employs only 25,000 workers compared with 214,000 in the UK and 660,000 in the U.S. Aircraft division sales at the three biggest companies—Mitsubishi, Kawasaki Heavy Industries and Fuji Heavy Industries—are only 7.2 per cent, 11 per cent and 5 per cent, respectively, of total company sales.

The fact that aircraft are relatively unimportant products for even the biggest of the companies involved is a major problem for the Government which sees aircraft as a very important industry Japan must somehow foster. The private sector losses suffered on the YS-11 project still serve as a bitter reminder of how risky the commercial aircraft business can be.

Despite the obstacles involved, MITI is convinced that Japan must continue, even if the pace is slow. This is mostly because Japan is the second largest market for aircraft in the world.

(Japan Air Lines, the flag carrier, claims to be the U.S.'s biggest single corporate customer with its all U.S.-made fleet.) At some time, most likely in the next century, Japan would like to be able to make its own aircraft. A more detailed look at how Japan is going about this reveals why

the process is going to be slow. The YX project (the Boeing 767 which goes into service in 1982) was conceived in Japan in the early 1970s as a successor to the YS-11. MITI decided, however, that this time the government should not be directly involved in the manufacturing side. It held a majority share in the company which produced the YS-11.

Japan learned two things from the YS-11. First, that it could indeed build airplanes, and, second, that it had little idea of how to market a major commercial aircraft. It should be remembered that of the 14 or so major commercial jet aircraft developed since World War II, only about four have been very successful.

Co-operation

Having been burned once, MITI hit on the idea of co-operating with outsiders at just about the same time that Boeing, toying with the idea of the 767, was in serious financial trouble, with two-thirds of its employees out of work. Boeing welcomed the idea of sharing the financial risk involved in developing a new craft. Having Japan as a partner, they correctly assumed, would also make the chances of selling the aircraft in Japan that much better. All Nippon Airways (ANA) looks to buying 40 767s, compared with 288 firm orders or options worldwide.)

On the Japanese side, Mitsubishi, Kawasaki and Fuji are building parts of the fuselage and wing as their share of the deal. MITI has extended about ¥15bn in interest-free loans to cover about one-third of the development costs. The success of the project means that the companies will begin paying back the loans next year.

The 767 project, though an important step forward for Japan, is still basically a Japanese undertaking. The Japanese are hoping to "milk" as much of Boeing's technology and marketing experience as possible to prepare for the next more difficult leap to the YXX.

The YXX project envisions an aircraft carrying between 130-150 passengers for introduction in the late 1980s. (The 767 carries over 200 passengers.) At the moment, there appear to be three possibilities, all involving European or U.S. partners on getting it right this time.

Robot revolution leaves Western countries behind

Robots

CHARLES SMITH

JAPAN APPEARS to have stolen a decisive march over most Western countries in the use of industrial robots—machines that can move with the flexibility of the human hand or arm and that are capable of taking over at least some of the functions performed by humans in manufacturing processes.

As of March 1979 (according to figures published at a recent international symposium) there were roughly 14,000 sets of robots in Japan (excluding manually-operated manipulators) compared with around 3,250 in the U.S. and 550 in West Germany.

This fact, coupled with an annual growth rate of about 35 per cent in domestic robot sales, makes it appear that Japan's robot industry is at or near the stage of take-off while, for most people in the West, robots remain closer to the realms of science fiction.

Japanese companies started to experiment with industrial robots in the mid 1960s, but began to achieve practical results only after the 1973 oil crisis, when it was realised that specialised, rather than general purpose, robots would be more likely to find a place in industry.

The industry today consists of about 40 companies, nearly all of them involved in other fields, ranging from heavy machinery and electrical goods to machine tools. A portion of its technology was originally imported—the outstanding example being Kawasaki Heavy Industries' licence to manufacture the Unimate spot welding robot designed by Unimation of the U.S.

However, an increasing number of Japanese companies are developing their own technology with results that may soon show up in the form of exports (of either new or of actual robots) to the industrial West.

The main area of activity for robots in Japan is the motor industry (accounting for about 85 per cent of total population to date) but "robotisation" is spreading also into the elec-

trical and metal working industries and into synthetic moulding (where robots can achieve higher standards of accuracy and consistency than human workers).

By application, spot welding robots (for motor assembly) lead the field, but the more sophisticated arc welding and moulding robots are regarded as growth sectors that will eventually overtake spot welders.

Robots range in sophistication from the relatively simple "fixed sequential" type (where the hand or arm is controlled by a programme which cannot easily be changed) to the highly sophisticated "intelligent" robot that can "hear," "feel" and "see" and adjust its actions accordingly.

In between (and at present constituting the largest sector of the robot population) are playback or teaching robots that can be guided through a series of operations by a human operator and afterwards perform the same operations for themselves.

Danger

The advantages of "robotisation" in Japanese industry are claimed to include the ability to perform dangerous or unpleasant jobs (such as welding) that human workers are usually glad to be relieved from; superior accuracy or reliability in certain functions; the fact that robots can work round the clock while human workers may prefer single daytime shifts; and (in future) their ability to relieve humans of repetitive or monotonous occupations such as production line assembly work.

Japanese employers, like Western employers, are well aware of the main objective to robots—that they displace human workers from their jobs and create unemployment.

But the "robotisation" of Japanese industry has so far been carried through without causing serious frictions over the employment issue. This is because management have concentrated on the theme of using robots to take over dangerous tasks.

Japan's life-time employment system, according to which employees of major companies are guaranteed against dismissal even if the job they were originally hired to do ceases to exist, has also helped to ensure

against union opposition to the introduction of robots.

A final point in Japan's favour

has been the absence of craft unions, and a corresponding readiness of workers to adjust their activities to changes in technology if and when managers ask for such adjustments.

The adoption of robots, particularly by medium-sized companies, has been quietly encouraged by the Ministry of International Trade and Industry which, this year, instituted both a leasing system and a special depreciation system (for robots with an important computer element) to ease initial investments costs.

MITI, however, thinks that the growing use of robots in Japan has been mainly a natural process to which it has given a very gentle push.

Robot prices which range up to ¥20m per set, according to the sophistication of the model,

INDUSTRIAL ROBOTS IN USE - (March 1979)

Japan	14,000
U.S.	3,255
West Germany	350
Italy	800
UK	183
Sweden	600
Norway	170
Finland	110

Robot is defined as excluding manual manipulators.

Source: International Symposium on Industrial Robots.

have begun to come down in the last two years as demand has risen—indicating that the industry may be starting to enjoy its first economies of scale.

The rapid advance of robots in Japan's industrial scene has not reached the point where the robot industry itself is large in relation to other sectors of industry.

Sales of robots in 1980 are expected (by the Ministry of International Trade and Industry) to be worth about ¥80bn, or roughly one-tenth of machine tool sales. But the industry is

expected to have a turnover of some ¥250bn by 1985 and of ¥400bn by the end of the decade.

Long before it reaches that level, Japan is expected to have emerged as major robot exporter—in contrast with the current situation in which exports account for a mere 3 per cent of turnover.

Companies which figure prominently in the robot industry at present (apart from Kawasaki Heavy Industries with its more than 1,000 sales of spot welders to the Japanese motor industry) include Hitachi, which has developed original and advanced technology in the field of intelligent arc welders but is now moving also into the "middle brow" field of playback welders; Mitsubishi Heavy Industries (active in spot welders and a major challenger in this field to Kawasaki); Yasukawa Electric and Shin Meiwa (both strong in arc welders) and Fujitsu Fanuc (a pioneer in the specialised field of C-controlled robots).

The profits being earned by many of these and other companies from the development robots have almost certainly been modest. But Japanese companies are accustomed to taking a long view when embarking on development programmes that involve new markets and high technology and most of the heavyweights in the industry seem certain that they will handsomely recoup their investments in future.

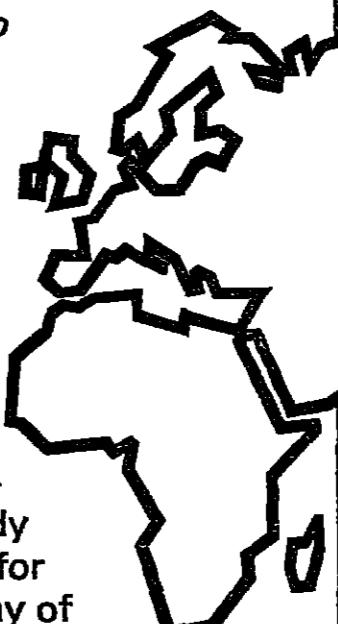
The lesson of Japan's robot revolution for the West would seem to be that Japanese industry, partly because of basic structural and institutional differences, has been quicker to seize on an important new phase of industrial automation than the majority of Western countries (even though the earliest work on the development of robots was carried out in Europe and America).

Japan will reap the benefits of this in a series of long range improvements to the quality and cost effectiveness of its industry, many of which may as yet only be starting to become visible.

Western countries may also be able to reap such benefits. But their first step towards doing so now seems almost certain to involve importing robots from Japan.

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As one of Japan's leading *sogo shosha*, we have the network to meet the needs of business and society the world over: 178 offices in 84 countries. Our creative approach goes beyond traditional commercial transactions. Marubeni unites financial, managerial, marketing, and technical skills to accelerate any development project throughout the world. And we're ready to put our resources to work for you. Just get in touch with any of the Marubeni Europe Group offices.

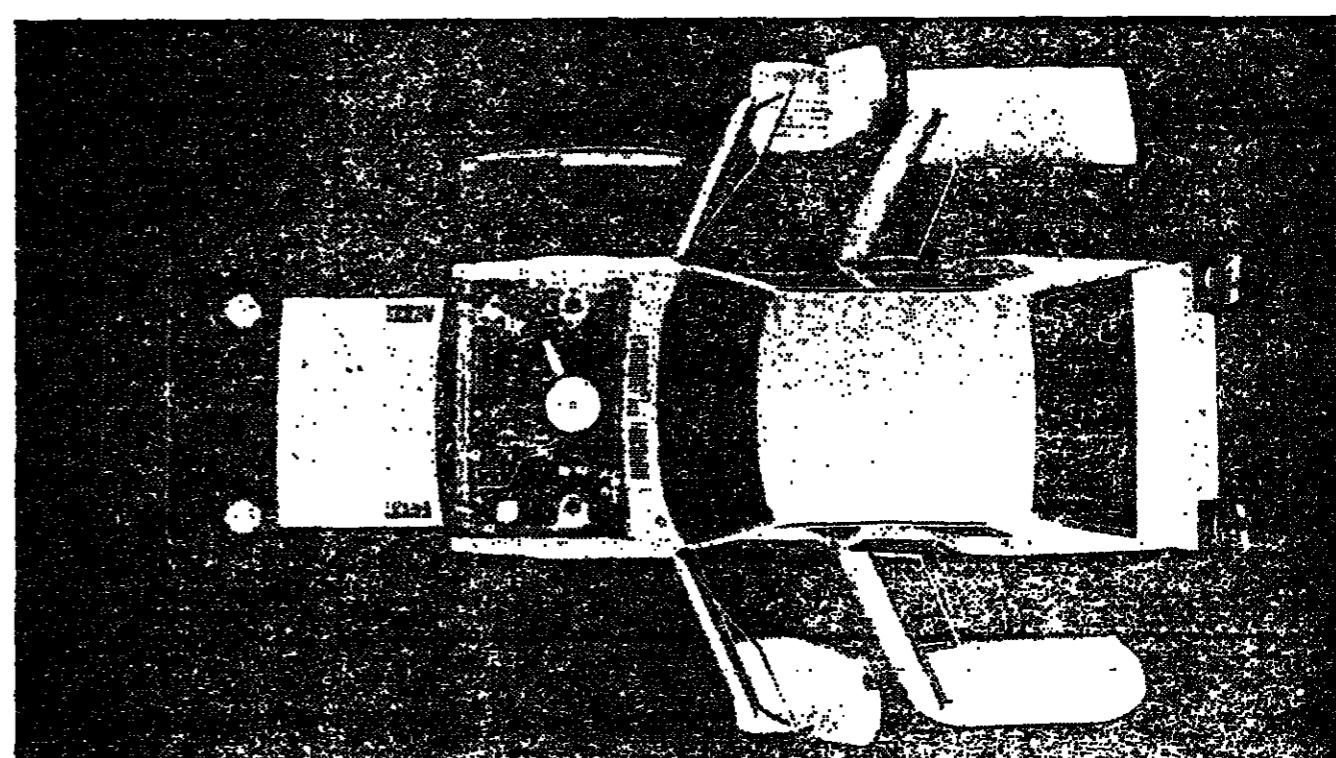


The Marubeni Group in Europe

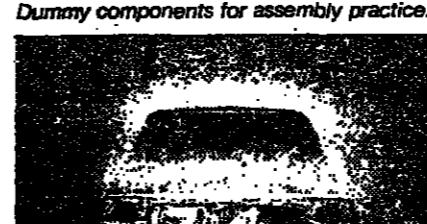
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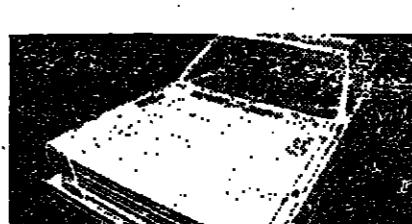
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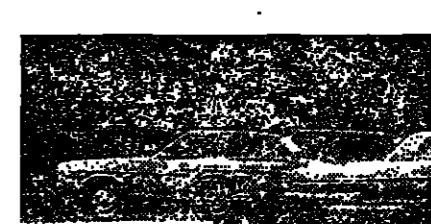
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of a new model, but it also gives each of us a rare opportunity to gain firsthand knowledge on how a car in its entirety should be.

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DATSON

BRITAIN'S PRIVATE STEELMAKERS

Bitterness as recession bites deeper

MINISTERS desperate for relief from the problems of the money-eating British Steel Corporation "should not seek comfort in the industry's private sector."

The difficulties of BSC are so highly publicised that a casual observer might imagine the State-owned corporation constituted the entire British steel industry. In fact the industry contains a substantial private sector and the one certain quality which it currently shares with BSC is that it is in trouble.

Representatives of the private sector have, with increasing urgency, been telling the Government of their problems this year as the effects of the recession, the strong pound and import penetration have brought the industry closer to crisis point.

If figures speak more clearly than words, they were provided last week when Duport, the West Midlands steel and engineering group, announced pre-tax losses of £4.47m for the half year ending July 31, compared with profits of £4.14m in the same period last year.

Duport warned that demand for its steel products was "extremely low" and that further losses were inevitable. In a sentence which sums up so much of the bitter feeling in the private steel companies at present Duport added: "It is disturbing that as a company that has invested substantially over the past few years, when some sections of industry have been properly criticised by Government and trade unions, we find ourselves in a position of having excellent and well managed facilities that are dramatically under-utilised."

Early next year the Government will be considering a new corporate plan for BSC which Mr. Ian MacGregor, its chairman, will be presenting in December. It has been accepted

Alan Pike reports on the growing problems of Britain's private sector steel industry—which owns a quarter of the country's steel capacity—as short-time working and a fall in demand have led to calls for Government assistance

large amounts of financial aid into BSC.

When most of the steel industry was nationalised in 1967 the private sector was left with only around 10 per cent of total tonnage and Labour politicians suggested that it would wither on the vine.

Instead the vine has borne unexpected fruit. The private sector has doubled its capacity since nationalisation and can now produce some 5m tonnes of crude steel a year—although it is operating at around half this level now against BSC's 15m tonnes. In addition it converts up to 2m or 3m tonnes of semi-finished steel into higher quality products and employs, allowing for losses during the current recession, around 60,000 people.

The post-nationalisation period has witnessed some impressive new projects like GKN's £42m rolling mill opened earlier this year at the Brymbo works, North Wales—where 350 workers were made redundant earlier this month—and Duport's £35m investment in electric arc furnaces to replace its open hearth operation at Llanelli.

Steelmaking capacity in the private sector has increased in part through the introduction of mini mills like those at Alpha in South Wales, Sheerness in Kent and Bidston on Merseyside, which produce steel from scrap through the electric arc furnace route. Some of the big producers of steel, like GKN and Duport, are also substantial consumers in their own engineering interests—for example, 70 per cent of the output from Brymbo goes to meet internal GKN needs.

The situation is not without its paradoxes or, some might suggest, political nightmares for the Government. Some private steelmakers are pointing out increasingly loudly that the Conservative administration—allegedly wedded to the market economy and free enterprise principles—is making it more difficult for private companies to live through the present crisis by continuing to pump

in Whitehall that, given the continuing problems of overcapacity and consequent need for further restructuring in the British industry, decisions on Mr. MacGregor's plan will have to be made in the context of a strategy for the entire industry, including the private sector.

But fears are mounting that the problems facing some of the private steel companies are so great that, even if the possibility of relief is many months away, it will be too late. Words like desperate and crisis are used interchangeably by managers and union officials as they describe the impact of the recession on their industry.

The situation is not without its paradoxes or, some might suggest, political nightmares for the Government. Some private steelmakers are pointing out increasingly loudly that the Conservative administration—allegedly wedded to the market economy and free enterprise principles—is making it more difficult for private companies to live through the present crisis by continuing to pump

Letters to the Editor

Monetary policy

From the Deputy Chairman and Consultant Economist, Butler Tull

Sir.—The front page of October 24 reports the first trading loss of ICI in over fifty years, and that the Treasury forecasts the recession is likely to be deeper and longer than previously anticipated. Both are in part a reflection (allegedly short term) of the monetary policy strategy currently being pursued. We are in broad agreement with this strategy (in that control of financial aggregates must be an important ingredient of an anti-inflation policy) and the general priority being given to moderating inflation.

We also recognise that there may have to be short run costs of a long run policy of moderating inflation. But we question the severity and methods of the policy, neither of which have to be an integral part of a policy of moderating inflation.

The corporate sector is facing a very serious profits and liquidity squeeze, induced by an unprecedented combination of: a high exchange rate in both nominal and real terms; exceptionally high interest rates; the general economic recession; and a rise in wages relative to prices. Corporate liquidity is now lower than at any time since the 1960s.

It is the exchange rate and interest rate aspects of current policy that we question as they are neither an inevitable nor necessary part of the broad strategy. In particular, the high and rising exchange rate (at a time when UK prices are rising at a faster rate than our major competitors) places an inordinate burden on the UK export sector. It is a directional effect of current monetary policy that was never intended and need not be sustained.

Apart from a longer run policy of reducing the Public Sector Borrowing Requirement, the interest rate mechanism is the major, if not only, means of monetary control. For a given level of the PSBR, the level of interest rates must reflect the need to sell government debt and moderate private sector credit demand consistent with the government's monetary target. But the combination of high interest rates and an uncompetitive exchange rate is a reflection of a low response of credit demand to interest rates and, through international capital movements; and a high exchange rate response to interest rates. It is the combination of these two crucial elements that places an inordinate burden of monetary adjustment on the export sector. As attractive as it might appear at first sight, direct controls on capital inflows is not a viable alternative as the experience of Germany and other countries in the early 1970s amply demonstrates.

In the light of these arguments an early move must be made to reduce minimum lending rates perhaps by as much as 3 or 4 per cent in a fairly quick succession of small adjustments. This could be done without compromising the Government's broad monetary strategy. Two objections might be made on this. It would make monetary control even more difficult, as credit demand would expand and the government would find it more difficult to sell government debt and finance the PSBR in a non-monetary way. The effect on the

exchange rate would have a direct impact upon domestic inflation.

The first objection is, in our view, to be mistaken for three reasons. There would be little effect upon private sector demand for bank credit which seems not to be sensitive to interest rate movements in this range. The strategy could indeed have a positive effect on government debt sales to non-banks as the expectation of falling yields and a strongly rising yield curve would tempt institutional buyers of Gilts. The effect of lower interest rates on the PSBR would itself be beneficial. It is therefore not at all obvious that the Government's precise monetary target would be more difficult to secure with lower interest rates. But even if there was some short term overshoot to £M3 (which is an arbitrary statistic), this would not undermine the Government's broad anti-inflation strategy. Such total obsession with an arbitrary statistic is in any case quite misconceived.

The second objection is more serious. A significant fall in interest rates would affect the exchange rate by moderating capital inflows and encouraging portfolio capital outflows. This decline would add to domestic costs, and reduce real income. But in the final analysis it must be a question of degree as noted in the distinction made by the chairman of ICI between "a bracing climate" and "freezing to death."

We believe therefore that an early cut in MLR is imperative and that this would have little effect upon the money supply. John White, (Prof.) David T. Llewellyn, Butler Tull.

Adegate House, London Bridge, EC4.

Dumped steel

From the Chairman, Neepsend

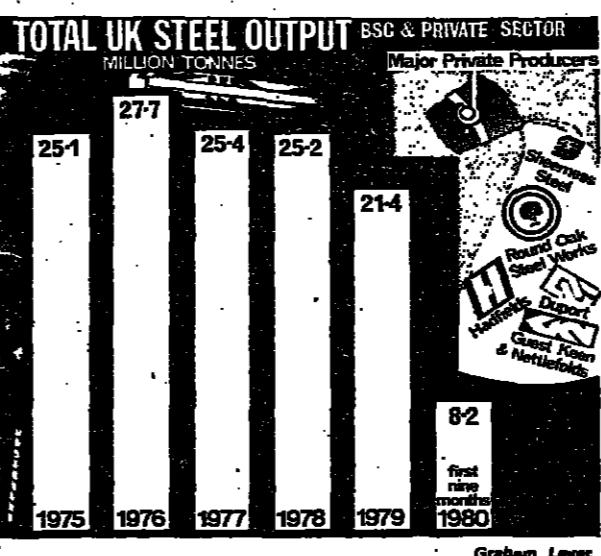
Sir.—I have read with considerable interest the letter from Mr. D. Finlay-Maxwell (October 21) and fully support all he says.

The special steel industry in the private sector has provided HM Government with irrefutable evidence of dumping for the past 5 years on the accepted criteria of selling here at less than the domestic price operating in the exporter's home market. This evidence has been confirmed by a special survey undertaken by NEDO and yet no action has been taken to stop the practice, except in the case concerning stainless steel bar from Brazil. This has resulted in serious job losses and reduction in the size of the UK industry.

In addition the industry has also been penalised by excessive energy prices which places it at a disadvantage in relation to overseas manufacturers especially in Europe where their energy costs are not only lower but are also subsidised.

Add to this, interest rates double those paid by our competitors—entirely due to continued overspending in the public sector—and one can guarantee that manufacturers in the UK cannot hope to compete, even with imports which are not dumped.

Then of course there is the myth that action by the UK Government will bring reprisals and affect our exports. Does this happen with Japan or the U.S. or indeed so many coun-



However, there is no unanimity among the private companies that similar direct aid—even if it is being made available to the right answer. There is more support for some form of restructuring of interests between the public and private sectors and early indications are that the Government will explore this area when it tries to set the BSC corporate plan into the context of a wider strategy.

The most natural area for a streamlined joint venture is in the reprocessing of rods and bars where both BSC and GKN, the biggest independent steelmaker, have surplus capacity. Talks between the two organisations, so far inconclusive, have been in progress for many months and are continuing.

But at the heart of any attempt to rationalise the industry is the need to eliminate surplus—and, it is hoped, the least probable—capacity and it is here that there is an imprecise but growing belief that Government encouragement may find a role.

So is the private sector belatedly fulfilling the Labour politician's prophecy at the time of nationalisation and at last withering, helped on its way, as the director of one company put it bitterly, by the use of his own taxes in BSC.

The private companies argue that it is in the State corporation's interests that a healthy independent sector should continue to exist, quite apart from its role as a customer for BSC's products. BSC, so the argument runs, is going to continue to face competition in the British market because of the determination of customers—reinforced by last winter's three-months-long strike—to buy from more than one source. The private companies believe that BSC would much prefer

Legal immunities of unions. Wives: Association of Chief Police Officers, Institute of Directors, Mr. James Prior, Employment Secretary. 4.30 pm. Room 15. Treasury and Civil Service sub-committee. Subject: Role of Civil Service Department. Witness: Sir Derek Rayner. 5 pm. Room 6. COMPANY MEETINGS Associated Dairies, St. Michael's Lane, Leeds, 2.30 pm. Change Wares, Winchester House, Old Broad Street, E.C. 11. G. G. Ltd., 12th Floor, Car, Hethel, Norfolk, 12.15 pm. Link House Publications, Connaught Rooms, Great Queen Street, W.C. 2. James Walker Goldsmith and Silversmith, 1, Gleneagles Head, S.W. 12.

Further debate in Iran Parliament on concessions to be demanded in return for the release of American hostages.

Today's Events

Subject: Dispersal to Scotland of Civil Service jobs. Witnesses:

Civil Service Department and Property Services Agency. 11 am. Room 5. Transport Subject: Roads White Paper. Witnesses: Mr. Kenneth Clarke, Parliamentary Secretary for Transport, and officials of the department.

PARLIAMENTARY BUSINESS

House of Commons: Debate on Unemployment, on a Motion for the Adjournment. Motion on the Education (Assisted Places) Regulations.

House of Lords: Imprisonment of Temporary Powers Bill, all stages. Overseas: Lord Carrington, Foreign Secretary, visits Poland. Select Committees—Scottish.

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Deeds of covenant

From Mr. J. Andrews

Sir.—Mr. Jascha Harper (October 27), goes only half way to explaining the problem that has been created by the recent Court ruling affecting payments under deeds of covenant that may be treated as the income of the donor under Section 457, T.A. 1970.

The problem to which he refers arises only where the gross payments under deeds of covenant exceed the donor's net investment income, i.e. gross investment income less charges such as mortgage interest, etc. and only then if the excess itself exceeds £5,500 per annum. As the gross amount of any deed of covenant would not normally exceed £1,375, the amount of a single person's personal allowance for tax purposes, a donor with no net investment income whatsoever could still enter into four such deeds of covenant without becoming liable to the investment income surcharge.

It would be a pity if prospective donors were discouraged from entering into deeds of covenant merely on the basis of Mr. Harper's letter.

J. R. Andrews

Finniss Ross Alliell

Lee House

London Wall, EC2

UK COMPANY NEWS

Reed Intl. down at half time

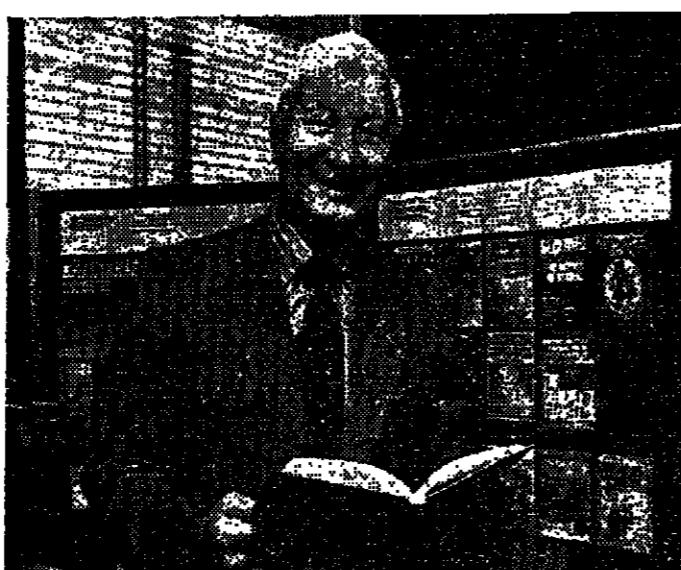
SECOND-QUARTER profits of 4p — the total last year was 13p. Reed International fell from £22.6m to £15.5m leaving the profit for the six months ended September 30, 1980 at £27m, down £23m from the same period last year.

CCA results show an even bleaker picture with profits down sharply from £30.3m to £6.8m and a net loss of £1.5m against profits of £13.6m.

The directors say UK operations were adversely affected by industrial action, high sterling and energy prices in paper making and stock reductions by customers for packaging and decorative products.

However, the performance of the UK newspapers, which include the Mirror Group, the building products companies in the UK and Europe, and the Quebec newsprint mill were satisfactory.

Stated earnings per share in the first half were down from 29.2p to 16.1p but the interim dividend is being maintained at



Sir Alex Jarratt, chairman of Reed International... after the group's poor first quarter, a downturn at the end of the half year is not too surprising.

Lex Back Page

British Car Auction boost

PRE-TAX profits of British Car Auction Group rose by more than 50 per cent from £1.7m to a record £2.62m in the year ended July 31, 1980 and in the first three months of the current year turnover and profits are ahead of the same period last year.

The directors have recommended a final dividend of 2.2p lifting the total from 2.3p to 3.45p. An increase in the authorised share capital and a one-for-four scrip issue are also proposed.

Profits in the first half had jumped from £785,000 to £1.2m and the board was hoping for a satisfactory year's result.

Gross auction sale proceeds increased from £134.54m to £173.23m with other sales totalling £7.67m against £6.02m. Commissions earned amounted to £28.000 (22.000) minorities, the attributable balance is £1.03m compared with £46.000.

The directors say the year's profits were produced during a period of reorganisation. The group now has four major businesses — motor auctions, coin machine sales, Readysys and McAlisters Caravan Sales.

comment British Car Auction's diversification effort proceeds apace with the contribution from non-auction activities to group profits up from 20 per cent to 28 per cent. But the impetus for the 50 per cent overall pre-tax improvement remains with the auction business where trade de-stocking measures have helped to increase the proportion of sales vehicles entered from about 60 per cent to about 72 per cent.

The current year has started well although auction volume is

marginally unchanged at about 4,000 vehicles per week and it remains to be seen whether the recent reported rise in second-hand prices will depress sales. Profits from the caravan rental business have apparently advanced satisfactorily and, given the normal degree of frost and snow this winter, Readysys will implement its expansion plans to cover losses which are said to have reached £16.000 since the financial year end. The shares remain somewhat difficult to rate. As a positive cash flow business, BCA escapes the debt financing problems which the vehicle distribution sector suffers at present but its auction activities are arguably reaching maturity. The price may be influenced more by the possibilities arising from any move for Caffyns, which could be precipitated by the forthcoming interim results, and the property development prospects in the Brighouse and Frimley sites than any short term shift in second-hand car volume and values. For the time being an historic p/e and yield of 9.6 and 6.5 per cent offer tolerably adequate support.

Tozer Kemsley falls by £2.4m at interim stage

Due mainly to greater than expected losses in certain activities of Wadham Stringer, a disappointing result from TCM Foods and high interest rates, pre-tax profits of Tozer Kemsley and Millbourne (Holdings), international trading and finance group, dropped from £8.98m to £4.57m for the six months ended June 30, 1980.

The directors state that in present conditions the outcome for the year is impossible to measure, but the outlook is not encouraging.

They add, however, that the balance sheet and resources remain strong and are maintaining the net interim dividend at 1.59p per 20p share — last year's final was 3.18p.

For the whole of 1979 profits jumped from £7.63m to a record £16.6m, and in the annual review a maintenance of the higher earnings base was forecast.

They now explain that without the Wadham Stringer loss and increased interest charges, the group would have achieved an equivalent performance to that of 1979.

All other major activities are producing better results than last year, demonstrating the directors say, that the group's wide spread of international business

"is of help in shielding us from

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Bids and Deals	22	5	Mining News	22	1
Border & Southern	21	6	Moran (Christopher)	20	1
C.I.R.P. Inv. Tr.	21	1	Reed International	20	1
Coates Brothers	20	1	Runciman (Walter)	21	1
Crowther (John)	21	2	Singapore Para	21	1
Dunlop S.A.	20	5	Tozer Kemsley	20	1
Habitat	20	3	Yearlings	21	1

the worst effects of setbacks in specific areas or activities."

Pre-tax figure for the six months included associates' share of £2.02m against £2.35m, and was subject to a fall of £2.46m compared with £3.03m.

After minorities of £121,000 (£36,000) earnings emerged at £1.99m (£3.94m) of which the interim dividend will cost

£251,000 (£794,000).

There was an extraordinary debit of £164,000 (nil) leaving undistributed profit at £82,000 (£3.14m).

In common with other motor distributors in the UK, Wadham Stringer is the victim of high interest rates increasing the cost of stockholding and the sub-

stantial write-down made in existing secondhand stocks caused by manufacturers offering discounts on new vehicles, the directors say.

Commercial vehicle sales are severely depressed in the economic climate which has damaged Wadham's boat busines

ness also, they add.

Heavy de-stocking in the food trade, retail levels having improved efficiencies at the expense of sales of product the company is committed to can in season, while carrying costs of resultant stockholding are exacerbated by current interest.

Lex Back Page

C. Moran voting finely poised

THE four directors who are attempting to unseat Mr. Christopher Moran from his directorships within the Christopher Moran Group, the insurance broker with large Lloyd's of London interests, have received proxy votes representing over 1m shares in favour of their resolution.

But so far proxy votes of just under 1m shares have been lodged against the board's resolution.

He said yesterday that atten-

tion had now been switched to UK investment trusts which between them control large shareholdings of Moran although their identity has remained secret.

Most are registered under nominee names. Many of the trusts have common directorships and they could influence the outcome of the Moran vote.

So far two of these investment trusts have cast their vote against the board.

THIS ADVERTISEMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

If you are in any doubt as to the action you should take, you should consult your Stockbroker, Bank Manager, Solicitor, Accountant or other professional adviser immediately.

To the Shareholders of Laurence Scott Limited

Offer from Mining Supplies Limited

Mining Supplies Limited announced in the press on 23rd October, 1980, that the Offer and the Cash Alternative for Laurence Scott Limited had at 3.30 p.m., 22nd October, 1980, been accepted in the following manner:

Acceptors for Cash	Shares in Laurence Scott	Percentage of Laurence Scott Share Capital
Acceptors for Mining Supplies Shares	2,726,825 692,519	28.94 7.33
	3,421,344	36.33

In addition Mining Supplies purchased in the market the following shares of Laurence Scott:

Date	Number of Shares	Price Excluding Expenses
20.10.1980	60,000	57p

Including the original purchase of 2,560,000 Ordinary Shares, Mining Supplies now own 6,041,344 Laurence Scott Ordinary Shares (representing 64.14 per cent of the share capital).

It was announced on 20th October, 1980, that the Cash Alternative would close for acceptance at 3.30 p.m. on 22nd October, 1980 and that the offer of shares in Mining Supplies would remain open for acceptance until 3.30 p.m. on Wednesday, 5th November, 1980. However, at the request of the Panel on Takeovers & Mergers, Mining Supplies has agreed to keep the Cash Alternative open until 3.30 p.m. on Wednesday, 5th November, 1980, on which day it will close. The Offer of 8 Mining Supplies shares for every 17 Laurence Scott shares remains open for acceptance until further notice.

The Office of Fair Trading have stated that the proposed merger will not be referred to the Monopolies and Mergers Commission and the Council of The Stock Exchange has admitted the new shares as being issued to the Official List. The Offer is therefore unconditional in all respects.

NOTES:

1. The Issue of this advertisement has been approved by a duly authorized committee of the Board of Mining Supplies which has taken all reasonable care to ensure that the facts stated and opinions expressed are fair and accurate. All the Directors of Mining Supplies jointly and severally accept responsibility accordingly and consider no material facts have been omitted.
2. This advertisement should be read in conjunction with the Offer document dated 1st October, 1980, from Singer & Friedlander.
3. Save as disclosed herein, other than in the normal course of trading, there has been no change known to the Directors of Mining Supplies.
4. This advertisement has been issued by Singer & Friedlander on behalf of Mining Supplies. Singer & Friedlander is registered in England No. 876832 and its registered office is at 20 Cannon Street, London EC4N 6XZ.

28th October, 1980.

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Companies and Markets

Harrisons & Crosfield little changed pre-tax

Turnover of Harrisons and Crosfield expanded from £300m to £372m and trading profits rose to £32.85m for the first half of 1980, against £28.66m. However, interest charges were much higher at £26.05m compared with £1.81m last year, though the fall and left the group's taxable surplus little changed at £26.47m against £26.85m.

First half turnover...
1980 £372,000
1979 £300,000
Turnover 232,045 200,000
Operating profit 22,945 20,000
Associates' share 2,372 2,372
Tax 12,950 13,565
Net profit 13,220 13,281
Minorities 1,923 1,816
Pref. dividends 80 60
Attributable 11,527 11,407

In the second half so far, most overseas activities continue to provide encouraging figures, but

these have not been matched by the group's UK operations, for which the final months of 1980 are particularly difficult to predict, the directors state.

They add, however, that taking into consideration the UK recession, the overall profit should be satisfactory.

Surplus for the whole of 1979 was a record £58.38m, from turnover of £630m.

On increased capital from last June's rights issue, earnings per £1 share have slipped by 1p to 23.1p, but the interim dividend has been maintained at 7.5p net—last year's final was 20.5p. At the time of the rights issue the directors were confident of maintaining the total payment for the year.

Operating profits improved from £25.37m to £28.85m during the six months and were split as to plantations £14.91m (£13.22m); chemicals and indus-

Improvement by CLRP Investment

Second half pre-tax revenue of CLRP Investment Trust advanced from £403,840 to £484,443, and figures for the full year to August 31, 1980, showed an increase from £685,931 to £816,551.

The final dividend is unchanged at 1.8p net per share, for a total of 3.5p.

After tax of £244,505 to £307,552, stated earnings per 25p share are 4.25p, compared with 2.90p, and the net asset value per share has improved from 99p to 117p.

John Crowther back in profit at interim stage

REFLECTING the contraction of the company and disposal of machinery, referred to in the 1979 accounts, John Crowther Group, woollen textile maker, announced pre-tax profit of £4,082 for the six months to June 30, 1980, against a £5,165 loss last time.

In the last full year, a deficit of £226,851 before tax was incurred, and a single dividend of 0.76p net per 25p share was paid.

The current half year is continuing under the difficulties of

depressed retail sales, high interest rates and the strong pound.

The directors say the substantial contraction of the labour force by 40 per cent in the first six months has been a most difficult and expensive operation and since July 1 there has been a further reduction brought about by the current trade situation. Total reduction during the year amounts to some 66 per cent of the group's workforce.

Turnover for the six months dropped from £3.31m to £2.38m, while trading profits were down from £141,693 to £15,257.

Surplus on the sale of fixed assets amounted to £388,310, against £5,633. Redundancy and plant re-organisation costs totalled £177,159 (nil), depreciation took £62,967 (£73,038) and interest was up from £129,452 to £160,329. No charge for tax arises, with the exception of ACT.

The directors state that the company's modern equipment and plant capacity provides potential which would enable it to increase production and sales considerably beyond its current rate of activity, given the return to more normal trading conditions.

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Amax earnings beat 1979 record despite downturn in third quarter

BY KENNETH MARSTON, MINING EDITOR

DESPITE a turn-down in the third quarter, America's Amax diversified natural resources group has earned more in the first nine months of this year than the record \$365m achieved for all of 1979.

Earnings for the third quarter of this year come out at \$100.3m compared with \$141.2m in the second quarter and \$149.2m in the first three months. The nine months' total is thus \$381.7m compared with \$282.3m in the same period of last year.

Adverse factors in the third quarter have included lower lead prices and the effects of the U.S. copper industry strike. The latter began on July 1, and is now showing signs of disintegrating, but Amax is among the major copper producers which have yet to reach a wage settlement for the new three-year contract.

Possibly more important is the buoyant market for molybdenum which provides the mainstay of Amax fortunes. Free market prices have dipped below the company's selling price of \$4.20 per lb for concentrates.

Earlier this month Mr. Pierre Gousseland, chairman and chief executive of Amax, said that molybdenum was in a short-term situation where supply has caught up to, and in some cases passed, demand." But he added that it still provided strong support for the company.

Furthermore, in his latest comments on the company's earnings for the first nine months of this year, Mr. Gousseland says that those from molybdenum have increased over the period because of improved prices partly offset by higher operating costs.

Of the other income sources, those from coal have increased

in line with higher profit margins and shipments. Earnings from tungsten, oil and gas, iron ore and potash have also risen.

In addition, there has been the contribution of Rosario Resources, acquired a year ago, and it is still intersecting molybdenite, the ore from which molybdenum is produced, in stockwork form.

This term means that the ore is present in the rock as a mesh of narrow veins, a form which is common to other major molybdenum deposits elsewhere in the world.

CSR made the original discovery in September 1979, when three diamond drills revealed large intersections of ore with grades ranging up to a high of 0.66 per cent molybdenum disulphide.

The results of three more test drillings were released in July of this year, when it was reported that some sections graded as high as 0.1 per cent.

In its latest quarterly report on exploration, CSR said that two further holes showed assays between 0.08 and 0.07 per cent molybdenite and between 0.06 and 0.1 per cent respectively.

The presence of further areas of high-grade mineralisation suggests that the deposit may well prove viable as a mining operation.

Elsewhere, CSR is rapidly expanding its exploration activity for oilfield deposits. The company has several permits to explore areas around its main prospect in Julia Creek, northern Queensland, and another covering an area of the Alton Downs, near the Rundle deposit.

CSR is carrying out a preliminary feasibility study on the Julia Creek deposit, which the company estimates to contain 4bn barrels of oil compared with 2.2bn for Rundle.

OIL AND GAS NEWS

Superior's Gulf of Mexico gas discovery

BY STEPHEN THOMPSON

A SIGNIFICANT natural gas field has been discovered in the Gulf of Mexico by America's Superior Oil and Pennzoil.

The field is located on Sabine Pass Block No. 5 and is currently producing at a rate of 27m cu ft of gas a day from six wells.

A further six wells will be drilled in the block, five of which have encountered gas bearing zones and will be producing by mid-1981.

Superior and Pennzoil each have a 50 per cent interest in the new discovery.

* * * * *

A unit of the Houston, Texas-based El Paso Company has

The McKee No. 2 oil well in

Investments reports that indications of hydrocarbons have been encountered in the Barcoo Junction No. 1 exploration well in the north-east section of Queensland's Cooper basin.

The indications were located at a depth of 6,500 to 8,100 ft. Target depth is 12,500 ft. Logs are being run over the zones of interest.

Abrolhos is earning a 10 per cent interest in Authority to Prospect 240p by funding the well.

* * * * *

Detailed reservoir tests will determine the best sustained commercial production rate. The reservoir investigation programme will include a 32 km seismic programme over the area and further geological analysis.

North Taranaki is a commercial proposition according to Petreco, the New Zealand Government oil exploration company.

Preliminary production tests confirmed McKee as a commercial well with production rates of 500 to 1,700 barrels of oil a day and 700,000 to 900,000 cu ft of natural gas.

The second well, the O'Donnell extension well, tested gas at 7.9m cu ft a day.

El Paso has a 79 per cent interest in the Ira Johnson well and a 77 per cent interest in the O'Donnell well.

* * * * *

The McKee No. 2 oil well in

Dorrington Invest. gets bid approach

BY RAY MAUGHAN

Dorrington Investment Co., the property dealer, investor and developer, has requested a suspension of its listing on news of a bid approach.

After rising in higher profits for the first half of 1980/81 the company announced that it had received "an approach which may or may not" lead to an offer being made for its capital. At the suspension price of 11p the company is valued at £6.95m.

Mr. Manfred Gorvey, a joint managing director, said yesterday that a further announcement would be made as soon as possible but "certainly by next Monday."

Dorrington is controlled by London Consolidated Investments with 50.4 per cent. Another large holder in the company is Waltonite with 12.77 per cent.

Net profit for the nine months was \$84.03m (£34.58m), comparable with \$42.08m for the comparable period of 1979. Third quarter net profit was \$9.03m or \$1.59 a share for the third quarter of the previous year.

Operating earnings from gold, including Homestake's 49 per cent stake in the Mount Charlotte mine in Western Australia, leapt from \$8.94m in the first nine months of 1979 to \$76.66m, while the contribution from the Bull dog silver mine was more than doubled at \$11.91m.

Mr. Harry M. Conger, president and chief executive, said that higher precious metal prices were primarily responsible for the continuing strong results.

Lower lead prices produced a 20 per cent fall in the contribution from lead and zinc, while start-up and other costs at the Pitch uranium mine in Colorado cut operating earnings from uranium.

The interim dividend is increased from 15p to 21p — last year a total of 4p was paid from pre-tax profit of £1.0m.

Both the rise in profits and dividends were foreshadowed in the last annual statement.

Mr. Manfred Moroso, chairman, says in his interim report that contrary to the general trend in the residential market, the company managed to increase sales in this sector in the half-year. In addition, the building division has a full order book and continues to trade satisfactorily.

The chairman says that in the half year a freehold parcel of 11 shops and 22 flats was purchased in Twickenham, and a further phase of the development of 23,000 sq ft of industrial space was completed at the Castle Donington estate.

Half this area has already been let and negotiations are in progress for the letting of the remaining unit to an international engineering company.

Mr. Moroso says that due to the demands for industrial space for this estate the group has started a fourth stage of development to consist of a further six units totalling 40,000 sq ft.

GLOBE INV.

Following the reduction in Globe Investment Trust's shareholding in Electra Investment Trust from 74 per cent to 27 per cent, Globe no longer has a notable interest in Alpine Holdings or Barker and Dobson. The previous interests were 5.8 per cent and 5.126 per cent respectively.

Electra has a notable interest of 5.43 per cent in Alpine and 6.87 per cent in Barker and Dobson. Globe and Electra have an equal 7.71 per cent holding in Benford.

W. GOODKIND

W. Goodkind and Sons has received acceptances on all 15,000 ordinary shares in Parkdale Mercantile.

AMBER DAY

Agreement has been reached between Amber Day Holdings, clothing manufacturer and retailer, and Mr. John Goodman, director of Dennis Day (International), for the sale of his 25 per cent holding in the company to Amber, which already owns the other 75 per cent.

Mr. Ronald Menzger, chairman of Amber Day, says the agreement is conditional upon shareholders' approval and the pre-tax profits of Dennis Day, for the nine months ending January 31, 1981, being not less than £100,000.

The initial consideration comprises of £86,500 in cash, payable on completion, which will take place seven days after delivery of an audited certificate of such profits to be issued not later than April 30, 1981.

Further cash sums are due, equivalent to 25 per cent on Dennis Day's profits after tax, for the years ending May 2, 1981, and May 1, 1982, payable not later than October 31 in each year.

Anber has advanced £45,500 to Mr. Goodman on the security of his holding in Dennis Day, which will be repaid out of the sale consideration.

Profits of Dennis Day amounted to £211,467 for the year ended May 3, 1980 — there was no tax charge — compared with profits after tax of £100,602 previously. Net tangible assets as at May 3, 1980 were £12,334 (£100,867), of which the 25 per cent minority interest was equivalent to £28,083 (£25,217).

No dividends have been paid by Dennis Day to date.

NO PROBE

The proposed acquisition by Mining Supplies of Laurence Scott is not to be referred to the Monopolies and Mergers' Commission.

H. GOLDMAN

Mr. Harvey Michael Ross, the Yorkshire financier, has increased his holding in the capital of H. Goldman Group. He now holds 161,104 shares — equal to 7 per cent.

ADVANCE SERVICES

Advance Services, formerly Advance Laundries, has acquired Clarks of Retford from Clarks Dyeworks.

Clarks' business comprises laundry, dry cleaning and textile rental services, including the Advance Towelmaster service, which Clarks has operated in its trading area as agents of Advance for over 20 years.

Giltspur offer on as Maxwell Joseph confirms acceptance

BY RAY MAUGHAN

Transport Development Group has waived the condition that its proposed £22m offer for Giltspur should be agreed by the Board and has decided to proceed with the bid which comprises 100 of its own ordinary shares and 554 nominal 94 per cent unsecured loan stock for every 100 Giltspur shares.

Giltspur had described its Board meeting last Friday to reject the terms, which Mr. Joseph attended, as "full and amicable" but a spokesman for the chairman of Grand Metropolitan said yesterday that Mr. Joseph was still prepared to accept, on the same conditions, although he was unwilling to comment further.

The terms have been resisted by the executive Board of Giltspur on the grounds that they have inadequate but TDG going ahead in the knowledge that a non-executive director and former chairman; Mr. Maxwell Joseph, is standing by the undertaking given to the bidder last

week that he will accept the 116p per share equity and loan stock bid in respect of his 23 per cent stake.

Giltspur had described its Board meeting last Friday to reject the terms, which Mr. Joseph attended, as "full and amicable" but a spokesman for the chairman of Grand Metropolitan said yesterday that Mr. Joseph was still prepared to accept, on the same conditions, although he was unwilling to comment further.

Giltspur shares were unchanged yesterday at 116p which ignores, for the time being, the rumoured possibility that a counter-bidder will show its hand.

Pentos eager for EOI offshoot

IN the formal offer document in connection with its £1.8m agreed for a nominal consideration.

This company is a specialist foundry with some £24m turnover per annum.

TECHNICAL TRANSLATION

Technical Translation International, the UK translation company, has acquired the business of Mandarin Translations, another translation company in this country dealing in Russian translations.

The offers on July 31, 1980, Eagle Star was beneficially interested in 2,800 ordinary shares (13 per cent), 326,524 ordinary fully paid shares (27.6 per cent), 20,000 Preferred "A" ordinary shares (100 per cent) and 5,020 Preferred "B" ordinary shares (46.3 per cent). The offers have now closed.

EAGLE STAR HOLDINGS, SHIELD INSURANCE

Eagle Star Holdings has received the following acceptances to its offer for Shield Insurance Company: the partly paid ordinary offer — 17,147 shares, 8.6 per cent of such shares in issue and 8.7 per cent of those shares the subject of the offer.

The fully paid ordinary offer — 271 shares, 0.1 per cent of such shares in issue and 0.6 per cent of those shares the subject of the offer.

The preferred "B" ordinary offer — 700 shares, 6.5 per cent of such shares in issue and 12 per cent of those shares the subject of the offer.

The preferred "B" ordinary offer — 700 shares, 6.5 per cent of such shares in issue and 12 per cent of those shares the subject of the offer.

Morgan Grenfell and Co, adviser to Armitage Shanks Group, on October 24 sold on behalf of a discretionary client 18,500 ordinary shares of Blue Circle Industries at 33p.

ASSOCIATES DEAL

J. Henry Schroder Wag and Co, who advise Bass purchased 10,000 Bass ordinary shares at 214p on October 24, on behalf of a discretionary client, and 50,000 at 211p on October 25.

Morgan Grenfell and Co, adviser to Armitage Shanks Group, on October 24 sold on behalf of a discretionary client 18,500 ordinary shares of Blue Circle Industries at 33p.

EXCHANGE

FT LONDON

EURO-CUI

INTERNATIONAL

Euro

Results for half year ended 30th June 1980

Consolidated unaudited results for six months to 30th June 1980

	6 months ended 30th June 1980	6 months ended 30th June 1979	Year ended 31st December 1979
	£'000	£'000	£'000
Profit before tax	4,574	6,978	16,013
Taxation	2,456	3,016	6,140
Earnings	1,997	3,936	9,230
Dividends	851	794	2,491
Earnings per Share	3.7p	7.9p	18.1p

Extracts from Interim Report:

Whilst trading profit before interest is almost the same as in 1979, operating profit to

CURRENCIES, MONEY AND GOLD

Dollar strong

A further rise in Eurodollar interest rates has fuelled speculation about higher domestic U.S. rates, including bank prime rates and the Federal Reserve discount rate, kept the dollar very firm in the foreign exchange market yesterday. The U.S. currency rose to a six-month peak against the D-mark, finishing at DM 1.8380, compared with DM 1.8285 after touching DM 1.8275 from SWF 1.7075 from SWF 1.6990 in terms of the Swiss franc, and the highest fixing level since April 8. The Bundesbank did not sell dollars at the fixing, but intervened to slow the D-mark's fall against the U.S. currency in Tokyo.

The dollar's trade-weighted index, as calculated by the Bank of England, rose to 85.4 from 85.1, while sterling's index was unchanged at 78.9, and easing to 78.8 at noon.

The pound opened at \$2.4235, \$2.4235 and dipped below \$2.42 but returned to that level at noon. In the afternoon sterling fell to \$2.4262-4270, reflecting the heavy demand for the dollar. Towards the close buying of sterling—possibly as a result of the statement by the Prime Minister about the need for high interest rates—pushed the rate up to \$2.4265-4268 at the close, a fall of 10 points on the day.

Support was required to keep the D-mark within the agreed limits of the European Monetary System, and the German unit was also very weak against sterling.

D-MARK — Second weakest member of the European Monetary System and lower against the dollar on interest rate differentials. The German currency is around a six-month low against the dollar, and a four-month low in terms of sterling. The Bundesbank gave support to the D-mark at yesterday's Frankfurt fixing. The German authorities sold DM 30.9m when the French FFF 30.9m.

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rates	Currency amounts against ECU October 28	% change central	% change adjusted for divergences	Divergence limit %
Belgian Franc ...	35.7857	41.0847	+1.25	+0.98	+1.53
Danish Krone ...	7.72338	7.88222	+2.07	-0.30	+1.64
German D-Mark ...	2.48208	2.56882	+3.41	+1.04	+1.25
French Franc ...	5.84705	5.91275	+1.12	-1.25	+1.35
Dutch Guilder ...	2.24202	2.29100	+1.08	-1.05	+1.512
Irish Punt ...	0.685201	0.680090	+3.51	-0.46	+1.68
Italian Lira ...	1157.79	1212.67	+14.74	+2.55	+14.08

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

	Oct. 28	Pound/Sterling	U.S. Dollar	Deutschmark/Japan's Yen	French/Français	Swiss Franc	Dutch/Guilder	Italian Lira	Canada/Dollar/Belgian Franc	Note Rate
Pound Sterling	1	2.436	4.613	519.5	10.68	4.163	4.990	2180	2.861	73.35
U.S. Dollar	0.411	1	1.685	213.3	4.560	1.705	2.048	364.9	1.174	30.35
Deutschmark	0.317	0.598	1	112.6	2.302	0.908	1.082	472.6	0.820	16.03
Japanese Yen 1,000	1.285	0.879	20.000	20.44	0.913	0.605	419.8	5.506	142.5	
French Franc 10	0.948	2.294	4.843	489.3	10	5.918	4.999	2053	2.694	69.63
Swiss Franc	0.540	0.565	1.105	129.5	4.261	1	1.195	325.7	0.687	17.77
Dutch Guilder	0.300	0.498	0.924	104.1	2.128	0.834	1	436.3	0.875	14.82
Italian Lira 1,000	0.459	1.117	2.116	358.5	4.878	1.905	2.269	1000	1.512	35.98
Canadian Dollar	0.360	0.858	1.612	181.6	3.713	1.455	1.744	762.1	1	25.95
Belgian Franc 100	1.352	3.394	6.237	702.5	14.36	6.689	6.748	2948	3.868	100

THE POUND SPOT AND FORWARD

Oct. 28	Day's spread	Close	One month	% Three months	% Six months	% One year
U.S. 2.4260-2.4270	2.4265-2.4265	0.47-0.57c pm	2.07	0.38-0.68 pm	1.53	
Canada 2.4260-2.4270	2.4265-2.4265	0.58-0.68c pm	2.07	0.48-0.78 pm	1.53	
Northern Ireland 72.30-74.00	72.35-74.00	2.50-2.60c pm	2.71	2.50-2.80 pm	6.81	
Denmark 14.07-14.74	14.16-14.74	1.75-1.85c pm	4.08	8.70-10.70 pm	4.08	
W. Ger. 4.50-4.62	4.50-4.62	2.50-2.60c pm	4.29	4.50-4.70 pm	1.65	
Portugal 10.02-12.07	10.05-12.07	5.00-5.10c pm	8.12	8.10-9.50 pm	7.70	
Spain 182.50-183.10	183.00-183.10	1.45-2.00c pm	1.34	5.00-8.00 pm	1.20	
Ireland 21.00-21.50	21.00-21.50	1.00-1.10c pm	11.71	4.00-4.80 pm	3.72	
France 10.57-10.63	10.61-10.62	5.00-5.10c pm	5.93	14.10-15.10 pm	4.04	
Sweden 10.31-10.37	10.36-10.37	1.00-1.10c pm	5.14	4.10-4.80 pm	0.14	
Japan 517.00-517.50	517.00-517.50	1.00-1.10c pm	5.23	4.10-4.70 pm	4.78	
Switz. 4.13-4.17	4.15-4.19	4.50-4.70c pm	12.81	11.10-15% pm	10.68	

Franc was fixed at its ceiling of DM 43.415 per 100 francs. Earlier in the day it was reported from the floor agent that the D-mark fell below the ceiling. Sterling and the dollar were also very strong, with the pound rising to DM 4.6010 from DM 4.5930 at the fixing, the highest level since July 13, 1976. The dollar was fixed at the highest level since July 13, 1976. The pound was fixed at the Brussels fixing as the director general of the International Monetary Fund warned Belgium of the absolute necessity of controlling its growing balance of payments and public spending deficits. The dollar rose to DM 30.30 from BFR 30.05 at the fixing, and sterling to BFR 73.675 from BFR 73.5625. EMS currencies were also generally firmer, although the French franc eased to BFR 6.9515 from BFR 6.9520.

BELGIAN FRANC—One of the weaker members of the EMS, but under no heavy pressure thanks to the low level of the D-mark. The Belgian franc lost ground to the dollar and other major currencies at the Brussels fixing as the director general of the International Monetary Fund warned Belgium of the absolute necessity of controlling its growing balance of payments and public spending deficits. The dollar rose to DM 30.30 from BFR 30.05 at the fixing, and sterling to BFR 73.675 from BFR 73.5625. EMS currencies were also generally firmer, although the French franc eased to BFR 6.9515 from BFR 6.9520.

JAPANESE YEN—Showing a slightly easier trend recently, after a steady advance since late August based on the marked improvement in Japan's economic performance. The yen showed renewed strength in active Tokyo trading. The dollar fell to Y2123 from Y2124.90, after opening at Y2124.40 and touching a peak of Y2124.90. Profit taking and caution following the dollar's recent rise drove down the U.S. currency, which weakened to a low of Y2123.85 shortly before the close.

Oct. 28	Day's spread	Close	One month	% Three months	% Six months	% One year
UK 2.4260-2.4270	2.4265-2.4265	0.47-0.57c pm	2.07	0.38-0.68 pm	1.53	
Canada 2.4260-2.4270	2.4265-2.4265	0.58-0.68c pm	2.07	0.48-0.78 pm	1.53	
Northern Ireland 72.30-74.00	72.35-74.00	2.50-2.60c pm	2.71	2.50-2.80 pm	6.81	
Denmark 14.07-14.74	14.16-14.74	1.75-1.85c pm	4.08	8.70-10.70 pm	4.08	
W. Ger. 4.50-4.62	4.50-4.62	2.50-2.60c pm	4.29	4.50-4.70 pm	1.65	
Portugal 10.02-12.07	10.05-12.07	1.00-1.10c pm	11.71	4.00-4.80 pm	3.72	
Spain 182.50-183.10	183.00-183.10	1.45-2.00c pm	11.71	4.00-4.80 pm	3.72	
Ireland 21.00-21.50	21.00-21.50	1.00-1.10c pm	11.71	4.00-4.80 pm	3.72	
France 10.57-10.63	10.61-10.62	5.00-5.10c pm	5.93	14.10-15.10 pm	4.04	
Sweden 10.31-10.37	10.36-10.37	1.00-1.10c pm	5.14	4.10-4.80 pm	0.14	
Japan 517.00-517.50	517.00-517.50	1.00-1.10c pm	5.23	4.10-4.70 pm	4.78	
Switz. 4.13-4.17	4.15-4.19	4.50-4.70c pm	12.81	11.10-15% pm	10.68	

Belgian franc is for convertible francs. Financial Franc 74.05-74.15. Six-month forward dollar 1.37-1.70c pm. 12-month 1.50-1.40c pm.

Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

UK 2.4260-2.4270

Canada 2.4260-2.4270

Northern Ireland 72.30-74.00

Denmark 14.07-14.74

W. Ger. 4.50-4.62

Portugal 10.02-12.07

Spain 182.50-183.10

Ireland 21.00-21.50

France 10.57-10.63

Sweden 10.31-10.37

Switz. 4.13-4.17

Japan 517.00-517.50

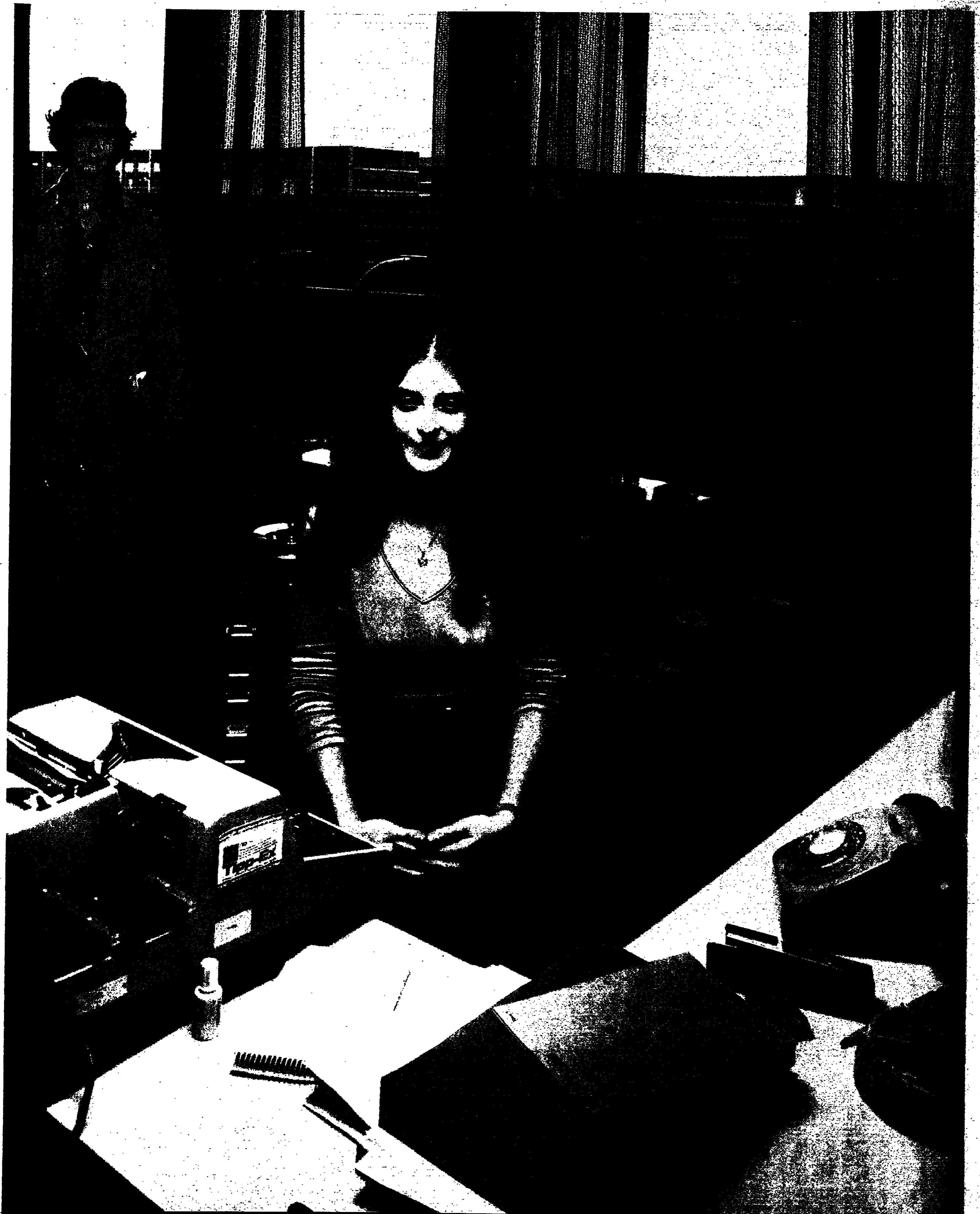
Switz. 4.13-4.17

Switz. 4.13-4.17

Switz. 4.13-4.17

Switz. 4.13-4.17

Switz. 4.13-4.17



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MILTON KEYNES MK17 8LX. TEL: MILTON KEYNES (0908) 74000.

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

INTERNATIONAL CAPITAL MARKETS

Straight dollar bonds fall as interest rates increase

BY FRANCIS GHILES

A FURTHER upward lurch in Eurodollar interest rates and a weak opening on the New York bond market severely depressed fixed interest rate dollar Eurobonds prices: average falls yesterday were around 1 per cent. The three-month Eurodollar rate rose by 1/4 of a point yesterday, bringing the rise this week to a full percentage point. Straight dollar bond prices have settled around 1/4 points since Monday morning. Further falls are anticipated by many dealers as much higher yields can be obtained either in the money markets or in U.S. Treasury bonds.

The 9 per cent convertible bond to 1995 for Oci International Finance, priced at par on Monday, shed almost 5 points yesterday to 94-95 because of the fall of the company's stock on Wall Street. Other recent issues to tumble included the

134 per cent bond to 1992 for Trailor Train (1 point lower at 94-93) and the 12 per cent bond to 1987 for Citicorp, which closed at 93-93.

The first "deferred payment bond" denominated in sterling was launched yesterday for the European Investment Bank by Kleinwort Benson. The amount of this 10 year issue, which has an average life of 8½ years and an indicated coupon of 13 per cent is £20m. The bonds are expected to be priced at 99. Of the principal amount, 25 per cent is due at the beginning of December and the balance in March 1981. Two "deferred payment bond" issues have been arranged in the dollar sector in recent weeks, one for Alcoa, the other for J. C. Penney.

The \$50m 10 year floating rate note for Telefonica Nacional de Espana was priced at 97½ bid.

Expensive terms for Argentina

BY OUR EUROMARKETS STAFF

ARGENTINA'S development bank, Banco Nacional de Desarrollo, has awarded a long-awaited mandate for a \$250m Eurocredit to a group of banks under the agency of Bank of Montreal. As expected, the terms are markedly more expensive for the borrower than those on the last Argentinian borrowing which was for oil concern YPF.

The borrower is paying a margin over Libor of 1 per cent for the first five years rising to 1 per cent for the remaining three. There is to be a four year grace period.

Euromarket bankers yesterday estimated that the overall yield on this new borrowing will be in the region of 0.66 per cent over Libor compared with

a figure of about 0.59 per cent for the YPF borrowing.

The increase reflects both a reaction to the very low levels to which spreads for Argentina had fallen this summer as well as renewed concern in the international banking community about the health of some of Argentina's domestic banks after news that the grain exporter Sasestru is to be liquidated.

Earlier this summer the Argentinian authorities had successfully managed to squeeze spreads on public sector borrowings to the point where the Republic itself was able to borrow at a split margin of 1.1 per cent over eight years.

Other banks in the group are Hypobank International, Marine Midland and Yasuda Trust and Banking.

Venezuela short-term debt move

By Peter Montagnon

VENEZUELA IS preparing legislation to permit public sector agencies to renounce as much as \$6bn in short-term foreign debt with long-term borrowing, according to Sr. Carlos Zubillaga, the country's director of public credit.

There is a strong Japanese presence in the management board because of the FTRN enable Japanese banks to get around the strict rules set down by the Ministry of Finance in Tokyo which limits their participation in syndicated bank credits. These rules do not apply to FTRN issues.

Prices of seasoned DM issues slipped by as much as 1/4 yesterday with no sign of any let-up in selling because of the continuing weakness of the West German currency against the U.S. dollar and sterling. The 9½ per cent bond to 1987 for ESCOM, priced at 99½ on Monday was quoted yesterday by the lead manager Dresdner at 97½ bid.

This process would be slow-

the refinancing of \$6bn in short-term debt may take about three years—but within a year the confusion which has surrounded Venezuela's approach to the euromarket should have abated.

As it develops a long-term borrowing strategy, Venezuela will diversify the source of its funds into areas such as the bond markets. But it does not at present envisage the raising of new "jumbo" Eurocredits similar to the \$1.8bn loan arranged through Citibank this summer.

What is planned is a continuous presence in smaller amounts rather than a sporadic presence in large amounts," he said.

Passing the legislation may not be easy as the Government does not have a majority in Congress, whose authorisation is required for borrowings in excess of two years.

Meanwhile, rollover of existing short-term borrowings will be permitted, but the Finance Ministry will be very restrictive with authorisations to State agencies to raise new money,

which will produce 300,000 tonnes of seamless tubes, drill pipe and casing a year, will begin next year and is expected to be completed by 1984.

Armco's move is regarded as significant as it comes at a time

Mobil pushes up earnings 20% despite retailing loss

BY PAUL BETTS IN NEW YORK

MOBIL OIL, the second largest U.S. oil company, reported a 20 per cent increase in third-quarter earnings despite continuing heavy losses at its Montgomery Ward retail business.

Net earnings in the third quarter totalled \$721m compared with \$602m in the same quarter last year. In the first nine months of this year, Mobil's earnings totalled \$2.2bn against \$1.5bn in the same period the previous year.

Revenue in the first nine months rose from \$32.5bn to \$44.3bn.

While chemical operations posted a \$15m loss in the third quarter, the Montgomery Ward retail subsidiary reported a

\$41m loss. These losses, Mobil said, were offset by a \$57m increase in real estate earnings.

Atlanta, Richfield (Arc), Itasca, in third-quarter net earnings of \$389.7m or \$1.57 a share, against \$320.4m or \$1.30 a share in the same period of 1979, on revenues up from \$4.38bn to \$5.64bn.

Nine-months earnings were \$1.25bn or \$5.04 a share, against \$922.9m or \$3.35 a share previously, on revenues of \$18.77bn against \$11.63bn.

Ashland Oil, the large U.S. independent oil group which has been steadily divesting some of its major operations to concentrate on refining and marketing, reported sharply lower net earnings in its last

GM loses \$567m in third quarter

By Our New York Staff

GENERAL MOTORS announced a \$567m loss for its third quarter, the worst result in its 72-year history.

It blamed the downturn on the U.S. recession, a 15-per cent drop in worldwide factory sales of GM cars and trucks to 1.4m units and the cost of tooling for its new models. Next spring, it is due to release its front-wheel drive "world car."

The figures are roughly in line with market expectations, and Chrysler and Ford are also likely to report large losses. However, Mr. Thomas Marych, GM chairman, and Mr. Estel Estes, president, said: "We have weathered the worst recovery, although gradual, he began.

Sales of cars manufactured in the U.S. dropped by 13 per cent to \$24,000 units while truck sales fell 58 per cent to 114,000. GM's operations in Canada also reported a major drop in sales—18 per cent to 131,000—but the group's operations in the rest of the world held up better reporting only 5 per cent drop to 345,000 units.

Asarco hit by copper strike

By Our New York Staff

ASARCO, the largest U.S. custom smelter of non-ferrous minerals, yesterday reported a 70 per cent drop in third-quarter profits to \$21m. The company blamed the slump primarily on the strike at most of its copper plants and mines and at its El Paso lead plant.

Sales for the quarter were 0.5 per cent up at \$395m and the company's nine-month sales were up 22 per cent to \$1.5b, up 22 per cent to \$187m.

Turnround to profit at Singer

By DAVID TONGE IN NEW YORK

SINGER, THE world's largest sewing machine manufacturer, yesterday reported a 71 per cent jump in third-quarter operating profits to \$28.1m. The improvement was largely due to increased earnings from defence contracts and from the company's meter division.

After closing its 129-year-old plant at Clydebank in Scotland, it is now close to its largest plant, the 107-year-old plant at Elizabeth, New Jersey. The

changes are part of the company's strategy of cutting back on its heavy losses on domestic sewing machines made in North America and Europe.

Meanwhile, the company is concentrating on strengthening its Third World production of these machines to compete with low-cost products from countries such as Taiwan.

In the first nine months, net profits were \$25.2m compared with a loss a year before of \$98.8m, while sales rose 9 per cent to \$2.1bn.

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In the first nine months, net profits were \$25.2m compared with a loss a year before of \$98.8m, while sales rose 9 per cent to \$2.1bn.

Armco plans \$400m tube mill

By OUR NEW YORK STAFF

ARMCO, the sixth largest U.S. steel company, is to build a \$400m seamless-tube mill to meet the growing demand of the U.S. oil industry for steel products.

Construction of the mill, which will produce 300,000 tonnes of seamless tubes, drill pipe and casing a year, will begin next year and is expected to be completed by 1984.

Armco's move is regarded as significant as it comes at a time when drilling for oil and gas

is now at a record level in the U.S. Indeed, the U.S. oil industry has been increasingly worried over a developing shortfall in oil service and support equipment which is restricting further domestic oil and gas exploration and production.

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THE CHASE MANHATTAN BANK, N.A.

October 1988

Companies
and Markets

BANKING IN WEST GERMANY

Rights issues in a cold climate

BY STEWART FLEMING IN FRANKFURT

BY THE standards of investors in the U.S. or the UK the shareholders of the largest West German commercial banks are a patient lot.

Almost every year for at least the past decade they have dutifully stepped forward and pumped hundreds of millions of Deutsche Marks into the banks to ensure that German laws governing capital/assets ratios and lending limits should not inhibit the banks' need for expansion.

Since 1968 the largest German bank, Deutsche Bank, has made eight separate rights issues, bringing in a total of almost DM 2.4bn. Dresdner Bank, which like Deutsche raised new capital in 1979, a total of nine rights issues including two in one year, 1969.

The latest in this steady stream of shareholder financing, a stream which must make the equity-capital starved U.S. bankers green with envy, came two weeks ago when Bayerische Hypo- und Wechsel-Bank (Hypo-Bank), the arm's-length subsidiary of the Bayerische Vereinsbank in Munich, announced that it would later this year ask shareholders for DM 185m of new capital through the sale of a little more than 1m shares at DM 175 each.

What is particularly interesting about rights issues today, however, is that they take place against a much changed financial background, particularly for the banking industry. These

changes raise the question of whether bank shareholders will be willing to go on providing the industry with funds on quite such a lavish scale in the 1980s.

Although a universal bank with securities as well as lending business, Hypo-Bank is in addition one of only three German commercial banks specially licensed to carry out mortgage banking, which accounts for about 35 per cent of its total business volume. (Bayerische Vereinsbank and the Norddeutsche Hypotheken Bank are the others.)

Depending on how you add up the figures—a caveat which has particular significance in the context of German banking—it is probably the fourth or fifth largest private commercial bank in the country. Since 1970 the assets of the parent bank (excluding unconsolidated subsidiaries such as the Luxembourg operation) have risen from a little more than DM 15.5bn to around DM 53.3bn.

The bank's rights issue is coming at a time when pretty much the whole of the German banking industry, with the exception of the savings banks, is not expecting so rapid an increase in its volume growth as has been experienced in the past decade.

It had grown accustomed, before 1979, to rapidly increasing its business volume in an environment of relatively stable interest rates. The sharp rise in rates in 1979 and 1980, as the Bundesbank (the central bank) tightened monetary policy, found the banks funding too many fixed rate medium and longer term loans, with expensive floating rate deposits for a much longer period than many of them had imagined was possible.

In a report on banking profitability for 1979, the Bundesbank said that the big commercial banks and private banks suffered declines in operating profits of around 10 and 13 per cent respectively.

Hypo-Bank itself reported a slight increase in profits in 1979, but it is clear from its half-yearly report in 1980 that it has been far from happy with the business environment since then.

Thus, so far as can be determined, it clamped down sharply on business in this period and its total assets, as reported by the parent bank, actually declined by DM 135m to DM 53.3.

Dr. Wilhelm Arends, the chairman of the board of managing directors, echoes the view of other leading German bankers when he says that the bank is not expecting so rapid an increase in its volume growth as has been experienced in the past decade.

During this period many banks appear to have been trying to keep profits moving ahead by increasing volume in the face of diminishing margins, a practice which seems to have reached the point of adding faster to costs than the profits.

Slower growth, and more selective concentration on markets, now looks a more attractive option, and one which will necessitate rather less frequent calls on shareholders for new capital.

So far as the rights issue is concerned, Dr. Arends maintains that latterly business conditions have improved. The Bundesbank has begun to judge interest rates down which will help the banks, but the fall has not gone as far as some had been expecting) and Hypo-Bank wants to be in a position to take advantage of profitable opportunities for expansion.

The bank was also unhappy when its capital assets ratio fell to below the 3.0 level— 2.87 per cent—at the end of 1979 and the issue will be one factor which should put the ratio back around 3.3 per cent at the end of 1980.

Whatever the doubts and uncertainties about the future, Hypo-Bank seems confident enough that it will get the funds it wants from shareholders. The offering price of DM 175 a share compares with a market price for the existing stock of DM 241.

The size of the discount, the loyalty of shareholders (the turnover of the shares in the market is very low) and no doubt their confidence in the depth of the bank's hidden reserves, are all, it seems, factors which make it unnecessary for the issue to be underwritten.

Jacques Borel taps holders for funds

By David White in Paris

JACQUES BOREL International, the French caterer which made a spectacular rise and fall in the stock market in the mid-1970s, has come back to the Bourse for DM 84m (\$19.5m) in fresh funds.

The company, which is selling its main problem sector, the Sofitel hotel chain, is expecting to be back in profit this year after four years of losses.

The planned one-for-three rights issue therefore comes as less than a two-for-three capital increase made only two years ago while the company was still bogged down in financial difficulties.

Share capital is to be raised from FF 240.5m to FF 320.7m by the issue of 801,801 new shares at FF 105 each. The shares will qualify for dividend rights from the beginning of this year.

M. Bernard Trezenem, the chairman (M. Jacques Borel quit the group in 1977) said recently the company would soon be able to resume dividend payments for the first time since 1976. Last year the parent company cut its loss to FF 29m from FF 98m.

Shareholders have approved the deal under which the Sofitel chain of luxury hotels will be taken over by another leading hotel group, Novotel. Half of the stock of Sofitel will be exchanged for a 10 per cent interest which Jacques Borel is taking in the enlarged Novotel group.

Consolidated sales during the period rose to SKr 8.9tn (\$2.1bn) from SKr 7.39tn. In

Daimler-Benz improves sales

BY KEVIN DONE IN FRANKFURT

THE STRENGTH of its order books has allowed Daimler-Benz to remain virtually untouched by the general recession that has hit the West German motor industry in the past year.

In the first nine months of 1980 it has managed to boost volume car sales in the domestic market by some 3 per cent to 188,000 vehicles at a time when new car registrations have fallen overall in the Federal Republic by around 10 per cent.

At the same time exports have also shown a small increase by 1 per cent to 138,000 vehicles, while the total car exports of German manufacturers have dropped by some 4 per cent in the first nine months of 1980.

Daimler-Benz sales in the U.S. have fallen slightly in the first three quarters. — the decline was marginal compared with the 25 per cent drop suffered so far this year by U.S. car manufacturers—but it is hoped that strong demand in the final quarter will enable it to

equal last year's performance of sales of 53,000 vehicles.

Overall Daimler-Benz expects a group turnover worldwide of around DM 30bn (\$16bn) in 1980 compared with DM 27.4bn in 1979. In the first nine months of the year the value of sales was up by some 10 per cent.

By contrast with some other West German car makers which have been forced either to introduce short-time working or to cut their workforces, Daimler-Benz says that its current order books already guarantee full employment for much of next year.

For the whole of 1980 it expects to produce around 450,000 cars compared with 422,000 in 1979. Production of its new S-class series is running to full capacity and the model is shortly to be introduced to the U.S. market.

The high point of commercial vehicle sales in West Germany has been passed, says Daimler-Benz, although demand is still strong both in the domestic and in foreign markets.

Its domestic commercial vehicle sales are still slightly above last year's high level of 68,700 vehicles, while exports have jumped by 20 per cent to 82,600. Trade has improved significantly with the oil exporting countries.

As part of its overseas expansion Daimler-Benz has recently commissioned a new truck assembly plant in Nigeria with an annual capacity to build 7,500 vehicles and it has also brought into production a new assembly plant in Hampton, Virginia, in the U.S., with an annual capacity for building 6,000 trucks.

Commercial vehicle production from domestic plants is expected to be more than 200,000 units this year compared with 168,000 last year, while the group is aiming to produce around 70,000 commercial vehicles in Brazil and Argentina.

STATSFORETAG, the Swedish state holding company responsible for some 30 state companies, reports a consolidated loss of SKr 62m (\$14.6m) for the first eight months of the year, a reduction of SKr 40m on the corresponding period in 1979.

Consolidated sales during the period rose to SKr 8.9tn (\$2.1bn) from SKr 7.39tn. In

Despite the slackening in business being felt in the latter half of the year because of the economic downturn in Western Europe, which is expected to sharply affect the 1981 result, the management expects Statsforetag to show an improved profit in consolidated income to SKr 250m for 1980 as a whole, after financial income and costs of about SKr 150m.

The earnings forecast represents a downwards revision of SKr 50m from the spring prediction made by Mr. Per Sköld, the managing director. In 1979 the consolidated profit was SKr 97m.

Statsforetag expects the Government to cover losses accumulated by the LKAB iron mining company and Uddeholm, mechanical components manufacturer, during the remaining four months of this year. This anticipated state aid has allowed the company to predict a profit for 1980. Combined losses for these two units amounted to SKr 227m during the eight months.

Although no 1980 consolidated turnover figure is included in the eight-month report, the company said yesterday that a 15 per cent increase is expected this year.

Delta Investment Company Limited

Open-ended Investment Trust listed on the London Stock Exchange
 Investment Advisers—Kleinwort, Benson Limited

Highlights from the Report and Accounts at 29th July 1980

PERFORMANCE

1 year 6 years

Net Asset Value per share +43% +260%

Dow Jones Ind. Average +10% +22%

S & P Composite Index +17% +53%

Net Assets exceed US \$52 million

Extracts from Sir Guy Henderson's Statement

* The principal reason for the better comparative performance of the Company's assets has continued to be the substantial commitment to holdings in smaller and medium sized North American companies with above average compound earnings growth potential.

* There are at present many individual stocks which still seem to be undervalued.

* Our emphasis will continue to be on selected investments in growing North American companies.

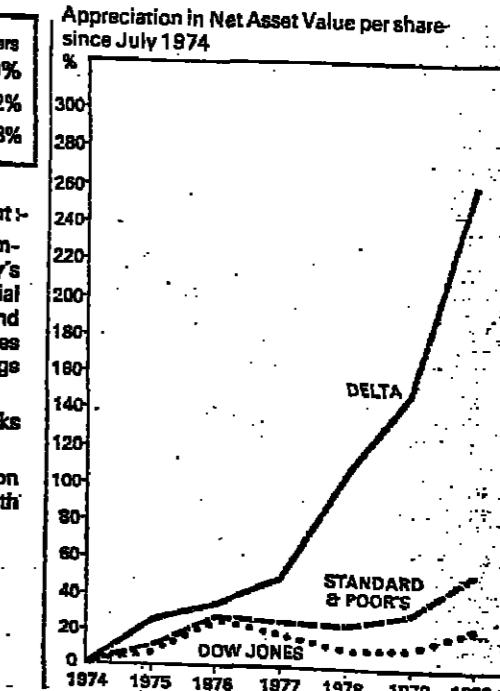
Report and Accounts from Brian Hadland, Kleinwort, Benson Ltd.

20 Fenchurch St, London EC3P 3DB.

or from the Company's registered office—Sassoon House Shirley Street

P O Box N3012 Nassau Bahamas

Appreciation in Net Asset Value per share since July 1974



SAINT-GOBAIN-PONT-A-MOUSSON

For further information, write to: The Director of External Relations,

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POINT-A-MOUSSON KENNENLERNEN MET SAINT-GOBAIN

Afcoll nearly trebles operating profits in first six months

By JIM JONES IN JOHANNESBURG

ASSOCIATED Furniture Companies (Afcoll) South African furniture manufacturing subsidiary, has reported substantially better than expected results for the first half to September 30. At the pre-tax level, operating income rose to R11.62m (\$20.9m) against R6.6m in the corresponding period of last year and R15.17m for the full year to March 1980. First-half turnover of R100.8m (\$194.6m) was 50 per cent higher than last year's first half figure and compared with R12.3m for the whole of the previous fiscal year.

The company attributes the advance to significantly improved productivity as greater

demand for furniture resulted in higher levels of capacity utilisation.

While the board warns that a similar percentage advance should not be expected during the second half, Mr. Abe Berger, the joint managing director says the group still has unused production capacity which can be put to profitable use.

In line with the policy of paying twice covered dividends, an interim of 30 cents has been declared from first half earnings per share of 60.1 cents. Last year the interim dividend was 11 cents from first half earnings of 22.3 cents per share and for the full year, 29 cents was distributed from earnings per share of 57.6 cents.

Bandar Raya issue to raise Malaysian equity

By WONG SULONG IN KUALA LUMPUR

BANDAR RAYA Development, one of the fastest growing property groups in Malaysia, has announced a special share issue to Bumiputras (Malays) in line with the Government's new economic policy.

It will issue 14.7m shares of one ringgit each to Malayan institutions approved by the Ministry of Trade and Industry, at a price to be approved later by the Capital Issues Committee.

Bandar Raya has also announced a scrip issue of one for two, capitalising on 18.4m ringgit (\$US\$8.6m), from its share premium account and 1.9m ringgit from unappropriate profits.

With these two share issues, the company's enlarged paid-up

capital would increase to 75.7m shares or one ringgit each. The Malay equity would be 30 per cent.

Bandar Raya began as a property developer 10 years ago. It was taken over by the Multi-Purpose group, controlled by Chinese political leaders, three years ago, and has since made several major land acquisitions.

For the year ended December 1979, it had pre-tax profit of 7.28m ringgit and paid a 10 per cent dividend gross. Like most property companies in the Kuala Lumpur stock exchange, its shares have sharply appreciated, rising from 2.3 ringgit at the start of the year to the current price of 6.6 ringgit.

Elscint floats U.S. shares

By L. DANIEL IN TEL AVIV

ELSCINT, a Haifa-based company which has developed and manufactures CAT scanners and nuclear medical equipment, has placed a second issue of 700,000 shares of par value \$10 at a price of \$27 each on the U.S. over-the-counter market. The previous issue in 1972 of 400,000 shares were placed at their par value of \$10. The total market value of Elscint's 3.8m shares at current prices exceeds \$100m.

Turnover during the three months ended June increased by 55 per cent over the same period of 1979 to \$9.9m 95 per cent of its exports.

The company recently introduced a new line of nuclear medicine instrumentation, the APEX range, claimed to be the most advanced in the field. It expects to introduce before the end of this year an upgraded scanner as well as a low-cost model.

Elscint is also developing a real-time ultrasonic system for imaging the abdomen, also to be ready by year-end.

Mitsui Bank foreign fund scheme for savers

By CHARLES SMITH IN TOKYO

MITSUI BANK, the oldest of Japan's 13 city banks, has introduced a foreign currency deposit scheme incorporating fixed charges for exchange risk cover, which is designed to lure Japanese investors away from their traditional attachment to the yen.

The scheme is already in operation, but will acquire greatly increased significance after December 1 when the revision of Japan's foreign exchange control regulations will make it possible for private investors to hold as much money as they wish in foreign assets.

Individual Japanese investors are at present forbidden to hold foreign currency assets worth more than Y3m (about \$14,000).

Mitsui Bank's scheme consists of a packaged foreign exchange cover service combined with interest payments pegged at 2 per cent below the floating Eurodollar market rate on deposits of one, three, six or 12 months. The net annual yield to the investor on a three-month deposit at present works out at 9.25 per cent which is 3.25 per cent above the (officially regulated) interest rate on a comparable yen deposit.

A drawback about the Mitsui scheme is that interest payments on foreign currency assets are subject to tax whereas interest on yen deposits totalling less than Y3m per person, art tax free. Because of this snags Mitsui is aiming its scheme at what it calls the "small rich man"—in other words at those who have already acquired assets worth more than Y3m.

Mitsui believes that its scheme combined with the impending freeing from control of foreign exchange holdings could result in a significant shift of private savings from yen into foreign currencies. This would have two important domestic consequences.

It would invite opposition from the large number of smaller Japanese banks that are not authorised to deal in foreign exchange (some of the local banks and the majority of mutual banks and credit associations).

Secondly, Japan's traditional system of maintaining strict controls on domestic deposit rates could begin to come under pressure. Because of these implications the Ministry of Finance is expected to keep a close watch on the accumulation of foreign currency denominated deposits after the December legislative reforms take effect.

If the shift takes place too rapidly banks that are authorised to deal in foreign currencies could receive official "guidance" to slow down their acceptance of dollar deposits.

Semiconductor sales lift Nippon Electric results

By YOKO SHIBATA IN TOKYO

NIPPON ELECTRIC Company (NEC), Japan's leading manufacturer of telecommunications equipment and electronic computers increased sales and earnings strongly in the half-year to September 30, helped by buoyant sales of semiconductors.

Operating profits rose by 55.3 per cent on the year to Y14.70bn (\$70m), and net profits by 38.3 per cent to Y7.50bn on interim sales up 26.9 per cent to Y40.87bn (\$1.9bn). Profits a share were Y7.85, against Y6.17.

Increased use of integrated circuits (ICs) and large-scale integrated circuits (LSIs) for consumer products boosted sales. The company's heavy capital investment in semiconductor production capacity brought its rewards. Sales of

electronics devices (ICs, LSIs and micro computers) showed a gain of 80 per cent to account for 26.7 per cent of total turnover. IC and LSI sales alone increased 71 per cent to Y7.7bn, or 37 per cent. Sales of microcomputers for the full fiscal year are expected to grow by 57 per cent to Y3.5bn.

Exports grew relatively quickly, by 43 per cent to account for 32.8 per cent of total sales. This resulted mainly from strong orders for telecommunications equipment and semi-conductors. The domestic private sector advanced—by 21.2 per cent to account for 44 per cent of the total, while sales to the public sector gained 18 per cent to make up 23 per cent.

NEC foresees favourable demand, and has revised upwards its planned capital outlay for the full fiscal year to Y64bn from the initial Y55bn. Much of the capital spending will go for further expansion of electronics devices capacity. Heavy investment for Research and development amounting to Y48bn for the year and prospective depreciation costs—of Y27bn—are expected to put pressure on earnings.

However, NEC looks for further expansion in sales of ICs and LSIs in the current half to Y8.1bn, bringing the year's total to Y15.8bn, up 53 per cent.

For the full year, ending March, operating profits are expected to reach Y34bn, up 44.8 per cent. Net profits are forecast at Y18bn for a gain of 37 per cent.

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October 1980

Community Psychiatric Centers International Finance N.V.

Notice of Adjustment of Conversion Rate of 8 1/2% Convertible Subordinated Guaranteed Debentures Due 1995

NOTICE IS HEREBY GIVEN, pursuant to Section 1104 of the Indenture, dated as of March 1, 1980, between Community Psychiatric Centers International Finance N.V. and Community Psychiatric Centers, Guarantor, and Bank of America National Trust and Savings Association, Trustee, that the conversion rate of the Community Psychiatric Centers International Finance N.V. Debentures (the "Debentures") has been adjusted to 54.42 shares of Community Psychiatric Centers Common Stock for each \$1,000 principal amount of the Debentures (equivalent to a conversion price of \$18.54 per share) to reflect the subdivision of the outstanding shares, effective June 11, 1980, of Community Psychiatric Centers.

Community Psychiatric Centers
By: Frances S. O'Shaughnessy
Corporate Secretary

Brambles to invest more abroad

By JAMES FORTH IN SYDNEY

BRAMBLES INDUSTRIES expects to announce shortly further major investments overseas in its materials handling division and the cleanaway waste collection and disposal division.

The company is also holding discussions with several overseas groups interested in jointly investing in Australia. Sir John Marks, the chairman, said at the annual meeting in Sydney. He said the talks with overseas groups were at too early a stage to comment further.

Brambles is currently flush with funds after reporting a record profit and the sale for AS36m (US\$22.3m) of an 11 per cent shareholding in Ampol Petroleum.

Sir John confirmed that Brambles had joined a con-

sorium of major Australian and international companies to investigate the feasibility of establishing a metallurgical coke plant at Gladstone, Queensland, with an eventual capacity of 6m tonnes of coke a year. A large proportion of the coking coal for the venture would be mined by the consortium from leases at Lake Lindsay in the Gladstone hinterland.

Sir John said that if the project proceeded Brambles would have an opportunity to take up a proportionate equity in the AS2bn project.

THE RESERVE BANK, Australia's Central Bank, yesterday signalled an across-the-board increase in interest rates. The bank departed from its tap system of selling bonds, and auctioned a small amount,

AS47m, of two-year bonds in an apparent attempt to allow the market to determine the interest rate level.

The official long-term tap stock bond rate is 11.8 per cent, but this has lost relevance because the secondary market in recent weeks moved above this level and the authorities failed to adjust the tap rates.

Long-term bonds, a benchmark for Australian interest rates, were trading at around 12.15 per cent to 12.25 per cent when the Reserve Bank announced its tender, but the market was thin. The tender stock sold at yields of up to 12.55 per cent, which is expected to put pressure on the authorities to adjust official yields and thus bring about a general increase in interest rates.

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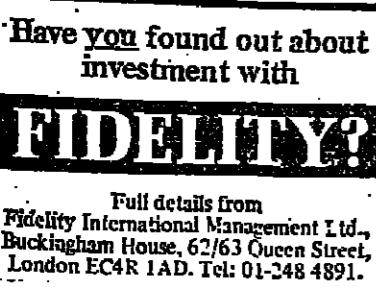
Companies and Markets

WORLD STOCK MARKETS

NEW YORK

Stock	Oct. 27	Oct. 28	Stock	Oct. 27	Oct. 28	Stock	Oct. 27	Oct. 28	Stock	Oct. 27	Oct. 28	Stock	Oct. 27	Oct. 28
Aero. Labs.	495	51	OIG	178	178	Gt. Atl. Pac. Tel.	55	54	Mesa Petroleum	51	52	Schiff Brew J.	71	71
ADM Industries	45	43	Columbia Gas	39%	41%	Gt. Banking Fed.	14	14	MGM	71	74	Schluemberger	1051	1082
Aero. Prod.	158	20	Comcast Int'l.	973	102	Gt. West Financ.	154	144	Milton Bradley	1061	1074	SDC	171	174
AM Int'l.	147	147	Combust. Equip.	35	34	Greyhound	14	14	Minnesota Min.	55	54	Siemens Power	131	14
ARA	51	51	Cnrtwth Edison	185	184	Gruuman	85	86	Missouri Pac.	65	64	Sea Contrs.	251	253
ASA	53	52	Comsat Satell.	42	40	Gulf & Western	174	175	Seaboard Coast L.	79	81	Seaboard Corp.	591	591
AVX Corp.	37	37	Gulf Oil	439	446	Shaw Mfg.	11	11	Shawnee Min.	213	213	Shawnee Power	213	213
Avon Labs.	495	51	Hercules	178	178	Monarch Mkt.	254	264	Signetics	191	191	Sigmatel	201	201
Avon Cos.	26	26	Comp. Mills	382	382	Monstanto	56	57	Seara Roebuck	157	157	Seara Roebuck	157	157
Adobe Oil & Gas	35	35	Conn Gm Ins.	44	44	Hannover Corp.	13	13	Seatain Lnt.	125	125	Seatain Lnt.	125	125
Adina Life & Gas	355	351	Conoco	615	715	Handelman	45	45	Smith Int'l.	475	475	Smith Int'l.	475	475
Ahnanson (M.F.)	81	203	Conn Edison	607	607	Hanna Mining	53	45	Smith Kline	657	654	Smith Kline	657	654
Alco Prod & Chem	51	51	Conn Freight	24	24	Harcourt Branz.	351	351	Sociedad Quimica	281	281	Sociedad Quimica	281	281
Alberts Int'l.	214	102	Conn Foods	234	234	Harnischfeger	174	174	Sodexho	774	774	Sodexho	774	774
Alberto-Culv.	142	143	Conn Nat Gas	476	251	Harris Corp.	144	144	Sohol Oil	453	472	Sohol Oil	453	472
Albertson's	193	194	Conn Pkgs.	171	171	Harsco	545	542	Shell Trans.	441	441	Shell Trans.	441	441
Alcan Aluminum	247	247	Conn Air Lines	241	241	Hecia Mining	431	424	Sherrill-Winn.	531	529	Sherrill-Winn.	531	529
Alcan	247	247	Conti Corp.	241	241	Heller Int'l.	204	214	Simplicity Pkts.	87	9	Simplicity Pkts.	87	9
Allegheny Ludlum	50	57	Conti Group	234	234	Heron	26	26	Simplicity Pkts.	115	115	Simplicity Pkts.	115	115
Allied Chemical	214	214	Conn Mills	234	234	Hershey	241	241	Simplicity Pkts.	125	125	Simplicity Pkts.	125	125
Allied Stores	165	165	ConnTefco Data	654	654	Houleben	295	295	Simplicity Pkts.	135	135	Simplicity Pkts.	135	135
Alpha Portz.	165	165	ConnTefco Data	654	654	Houston Corp.	40	40	Simplicity Pkts.	145	145	Simplicity Pkts.	145	145
Alcos	674	68	Cook Indus.	551	551	Hull (FB)	254	262	Simplicity Pkts.	155	155	Simplicity Pkts.	155	155
Amal. Sugar	643	643	Cook Adolph.	551	551	Hulman	134	140	Simplicity Pkts.	165	165	Simplicity Pkts.	165	165
Amax	34	34	Copperfield	224	221	Hummel	40	40	Simplicity Pkts.	175	175	Simplicity Pkts.	175	175
Am. Alumin. Hes.	39	40	Copeland	211	211	Hunziker	134	134	Simplicity Pkts.	185	185	Simplicity Pkts.	185	185
Am. Brands	81	81	Corning Glass.	694	707	Husky	527	531	Simplicity Pkts.	195	195	Simplicity Pkts.	195	195
Am. Broadcastg	30	30	Cox Broadsc.	451	451	Huston	80	777	Simplicity Pkts.	205	205	Simplicity Pkts.	205	205
Am. Can.	301	301	Cran.	351	351	Hutzel	89	89	Simplicity Pkts.	215	215	Simplicity Pkts.	215	215
Am. Crt. Pub.	17	17	Crocker Nat	344	344	IAC	164	164	Simplicity Pkts.	225	225	Simplicity Pkts.	225	225
Am. Gen. Inst.	327	327	Crown Cork	254	254	Hoover Univ.	151	151	Simplicity Pkts.	235	235	Simplicity Pkts.	235	235
Am. Home & D.	442	442	Crown Cork	254	254	Holiday Corp.	483	493	Simplicity Pkts.	245	245	Simplicity Pkts.	245	245
Am. Hosp. Supply	53	53	Crown Cork	254	254	Household Ind.	189	189	Simplicity Pkts.	255	255	Simplicity Pkts.	255	255
Am. Medical Int'l.	5	5	Crown Cork	254	254	Hudson Hotel	41	41	Simplicity Pkts.	265	265	Simplicity Pkts.	265	265
Am. Motors	56	56	Crown Cork	254	254	Hughes Tool	75	75	Simplicity Pkts.	275	275	Simplicity Pkts.	275	275
Am. Petfina	52	52	Crown Cork	254	254	Hurner	55	55	Simplicity Pkts.	285	285	Simplicity Pkts.	285	285
Am. Quarat. Pat.	414	414	Crown Cork	254	254	Hutzel	41	41	Simplicity Pkts.	295	295	Simplicity Pkts.	295	295
Archer Daniels	375	375	Dairy Indus.	551	551	Hutzel	41	41	Simplicity Pkts.	305	305	Simplicity Pkts.	305	305
Armed	354	351	Dentply Int'l.	171	171	Hutzel	41	41	Simplicity Pkts.	315	315	Simplicity Pkts.	315	315
Arm.Tel. & Tel.	72	71	Denton Corp.	514	514	Hutzel	41	41	Simplicity Pkts.	325	325	Simplicity Pkts.	325	325
Armac	153	153	Diamond Int'l.	111	111	Hutzel	41	41	Simplicity Pkts.	335	335	Simplicity Pkts.	335	335
Amplex	51	51	Diamond Int'l.	111	111	Hutzel	41	41	Simplicity Pkts.	345	345	Simplicity Pkts.	345	345
Amstar	292	30	Diamond Shamb.	55	55	Hutzel	41	41	Simplicity Pkts.	355	355	Simplicity Pkts.	355	355
Amstead Inds.	411	414	Digicorp	108	108	Hutzel	41	41	Simplicity Pkts.	365	365	Simplicity Pkts.	365	365
Anheuser-Busch	275	275	Digital Equip.	88	87	Hutzel	41	41	Simplicity Pkts.	375	375	Simplicity Pkts.	375	375
Arcaite	23	23	Dillingham	184	184	Hutzel	41	41	Simplicity Pkts.	385	385	Simplicity Pkts.	385	385
Archer Daniels	375	375	Diamond Int'l.	111	111	Hutzel	41	41	Simplicity Pkts.	395	395	Simplicity Pkts.	395	395
Armstrong CK.	147	147	Diamond Int'l.	111	111	Hutzel	41	41	Simplicity Pkts.	405	405	Simplicity Pkts.	405	405
Asamera Oil	193	193	Dow Jones	654	655	Hutzel	41	41	Simplicity Pkts.	415	415	Simplicity Pkts.	415	415
Asarco	453	451	Drexler	551	551	Hutzel	41	41	Simplicity Pkts.	425	425	Simplicity Pkts.	425	425
Aszd G Goods	231	231	Duke Power	124	124	Hutzel	41	41	Simplicity Pkts.	435	435	Simplicity Pkts.	435	435
Atlantic Rich.	231	231	Duke Power	124	124	Hutzel	41	41	Simplicity Pkts.	445	445	Simplicity Pkts.	445	445
Auto-Data Prog.	48	48	Du Pont	418	418	Hutzel	41	41	Simplicity Pkts.	455	455	Simplicity Pkts.	455	455
Auto. Motor.	5	5	Du Pont	418	418	Hutzel	41	41	Simplicity Pkts.	465	465	Simplicity Pkts.	465	465
Am. Petfina	52	52	Du Pont	418	418	Hutzel	41	41	Simplicity Pkts.	475	475	Simplicity Pkts.	475	475
Am. Quarat. Pat.	354	351	Du Pont	418	418	Hutzel	41	41	Simplicity Pkts.	485	485	Simplicity Pkts.	485	485
Armstrong	147	147	DuPont	418	418	Hutzel	41	41	Simplicity Pkts.	495	495	Simplicity Pkts.	495	495
Armstrong	147	147	DuPont	418	418	Hutzel								

Continued on previous page



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1900	1800	Stock	Price	+/-	Int.	Yield	Yield
"Shorts" (Lives up to Five Years)							
1000 994 Exchequer 13c 1980/81 994	128.01	145.57	99	-13.33			
950 944 Treasury 11cpc 1980/81 954	116.00	144.85	94	-12.27			
775 944 Exchequer 13c 1980/81 974	116.00	122.50	974	-22.47			
294 944 Met. Wtr. 3c 1982 294	29.00	18.65	294	-9.35			
1044 69 U.S.M.C. 1pc 1982 69	1.00	1.00	69	-0.00			
92 92 Do. without Warr. 92	92	92	92	-13.90			

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Do. 13c 1982

Do. 13c 1983

Do. 13c 1984

Do. 13c 1985

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Treasury 1cpc 1997

DAIWA
SECURITIES

MINES—Continued
Australian

Stock	Price	+ or -	1/2	1/2	1/2	1/2	1/2
Acme 50c	39	-2	-	-	-	-	-
ACM 20c	26	-2	-	-	-	-	-
Bond Corp.	740	+2	-	-	-	-	-
Boucansville 1/2	105	+2	-	-	-	-	-
CRA 50c	135	+2	-	-	-	-	-
Canada Northwest	175	+2	-	-	-	-	-
Car Boyd 20c	35	-15	-	-	-	-	-
Central Pacific	450	+7	-	-	-	-	-
Cobus Pacific NL	37	-2	-	-	-	-	-
Eagle Corp. 10c	49	+2	-	-	-	-	-
Entecomm 20c	51	-	-	-	-	-	-
G. M. Kargow 25c	245	-	-	-	-	-	-
Great Eastern	24	-	-	-	-	-	-
Hanpton Areas 10p	225	-	-	-	-	-	-
Haoma Gold NL	225	-	-	-	-	-	-
Indl. Mining	57	-	-	-	-	-	-
Kitchener NL 25c	245	+18	-	-	-	-	-
Leichter Expl.	145	+18	-	-	-	-	-
Metals Energy	29	+1	-	-	-	-	-
Metraux Mills 20c	75	+2	-	-	-	-	-
St. J.M. Hides 50c	25	+2	-	-	-	-	-
Misfonds Expl. 25c	24	+2	-	-	-	-	-
Mount Lyell 25c	22	-	-	-	-	-	-
Newmarket 20c	120	-	-	-	-	-	-
Nickelco NL	34	-	-	-	-	-	-
North B. Hill 50c	202	+1	-	-	-	-	-
Nth. Katanga	104	+1	-	-	-	-	-
Nth. Mining Corp.	145	-	-	-	-	-	-
St. West Mining NL	165	-	-	-	-	-	-
Oakbridge 50c	203	-	-	-	-	-	-
Okinan N. L.	170	+15	-	-	-	-	-
Pacific Copper	195	-	-	-	-	-	-
Panwest 1/2c	55	-5	-	-	-	-	-
Parsons 1/2c	55	-5	-	-	-	-	-
Petrol-Metex 5c	525	-5	-	-	-	-	-
Petro-Walbert 50c	165	-	-	-	-	-	-
Softrust A.	165	+6	-	-	-	-	-
Southern Pacific	176	-3	-	-	-	-	-
Sum Resources 20c	95	-3	-	-	-	-	-
West Coast 25c	25	-	-	-	-	-	-
Westin. Mining 50c	304	+12	-	-	-	-	-
Witeway	14	-	-	-	-	-	-
Whim Greek 20c	28	-28	-	-	-	-	-
York Resources	35	+3	-	-	-	-	-

OVERSEAS TRADERS

RUBBERS AND CORKS

97	Anglo-Indonesia -	105	-2	3.33	3.2	45
	Banovo Hldgs 10c	53		3.6	1.1	42
37	Berlum Cons 10c	55		6.6	6	21
37	Cashfield 10c	62	+15	15.0	2.6	15
40	Cons. Plants & So. 5	42		6.6	9	32
62	Grand Central 10c	51		2.6	1.3	10
	Gulfair 5%	625		50.0	1.1	52
154	Harroway Ltd 10c	124	-1	8.5	2.6	6.5
	Hilfrelds M50	27		HM 5.0	1.1	6.5
73	Kudu Keppel 65%	63	-2	65.0	1.5	5.4
	Mt Kilion M50	43	-1	62.0	1.7	5.5
228	Len. Sunzara 10c	362		4.0	1.1	3.5
412	Melakon Bhd	22		1.0	1.1	1.0
49	Mitay. Pte. Ltd	57		0.82	1.3	7.1
155	Rightwise 10p	115		—	—	—

[265] Assam Donars 51.
[266] Assam Frontier 51.
[267] Assam Flora 51.

250	Lairne Plants E1	£25	-	25.0	1.6	6.5	Figures or report, annex.
278	McLeod Russell E1	£25	-	3.9	2.2	12.5	Unlisted security.
265	Moran E1	£25	+2	18.33	1.6	5.4	Price at time of suspension.
180	Williamson E1	£25	+2	18.33	1.6	5.4	Indicated dividend after pending scrip and/or rights issue; relates to previous dividends or forecasts.
Sri Lanka							Merger bid or reorganisation in progress.
305	Lunes E1	1	345	17.0	1.6	7.0	Not comparable.
Africa							Same interim reduced final and/or reduced earnings indicate forecast dividend; cover on earnings updated by latest financial statement.
77	Blantyre	£2	+2	6.0	2.2	10.5	Cover allows for conversion of shares not now residing for dividend or residing only for restricted dividend.
60	Ruo Estates	£2	+2	4.5	2.0	8.9	Cover does not allow for shares which may also rank for dividend at future date. No P/E ratio usually provided.
MINES							Excluding a final dividend declaration.
Central Rand							Regional price.
322	Durban Deep RL	£155	+2	£155	2.7	4.3	No par value.
324	East Rand Prop. RL	£15	+2	£15	3.2	13.5	Yield based on assumption Treasury Bill Rate stays unchanged.
maturity of stock, a Tax free, b Figures based on prospectus or latest financial statement, c Not listed on exchange, d Not available, e Not available, f Not available, g Not available.							Figures or report, annex.

223 Randfontein East
223 West Rand F

Eastern Rand						
133	Bracken 90c	222	+2	89c	3	21.7
31	East Cape RL	223	-1	91c	0.5	2.9
201	Ergo RO 50	224	+3	91c	1.5	19.0
236	Gretveld 25c	227	+3	1992c	1.8	2.7
425	Kroms RL	228	+2	1992c	0	15.2
116	Leslie 65c	229	+7	90c	0	19.0
132	Mariquela RO 25	230	+2	1992c	0.5	13.9
170	S. African Lt. 25c	231	+24	1040c	1.1	3.9
92	Stimuleum 90c	232	+3	90c	1.6	5.6
110a	Witbank RL	233	+3	0455c	0	15.7
782	Wrt. Nigel 25c	234	+3	90c	1.5	1.2

Fa
1494 Shyvor 25

1174	Deelcoff RC 20	\$26	15	15.0
197	Doorwerthstein RL	\$26	15	15.0
405	East Erie RL	\$11.4	3.7	5.5
390	Ebara-Card RL 20c	\$11.4	5.5	6.1
273	Ebara-Card RL 20c	\$26	15	15.0
169	Elsburg RL	\$24	1.8	5.2
212	Hartbeest RL	\$27	1.8	13.6
1104	Kloof Gold RL	\$25	1.8	8.8
114	Lilacine RL	\$24	1.8	8.2
783	Southeast 50c	\$26	1.8	11.5
518	Sulfotonite 50c	\$26	1.8	5.9
62014	Vaal Reefs 50c	\$26	2.1	7.4
515	Venskorst RL	\$26	1.8	11.5
516	W. Date RL	\$24.50	1.8	14.8
517	W. Date RL	\$24.50	1.8	14.8

Western B.
Western D.
Zandpan R.

140-1529 Mrs. Ann G.

Patino N
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1960-1961

Wednesday October 29 1980

Civil service unions protest at pay move

BY PHILIP BASSETT, LABOUR STAFF

CIVIL SERVICE unions decided yesterday on a preliminary bout of action against the Government's decision to suspend for this year the comparability-based agreement covering all 550,000 white-collar civil servants.

The unions may also try, on the basis of legal advice, to insist on delivery of pay comparability reports from the Pay Research Unit.

The unions are to hold a series of protest meetings next month. At the same time they are seeking legal advice on whether the Government had the right to suspend the agreement.

General secretaries of all civil service unions decided yesterday that while they would avoid any widespread industrial action until their pay claims are submitted in the New Year, they would call on all members to attend next month's meetings.

The unions' industrial action suspension was to prevent the

co-ordinating committee will now decide how far the meetings should aim to be disruptive, and which major centres should be involved as well as London.

Mr Bill Kendall, secretary-general of the Council of Civil Service Unions, and Mr Gerry Gillman, general secretary of the Society of Civil and Public Servants, took legal advice on whether the Government could force the independent Pay Research Unit to withhold its pay comparability reports, due to be presented to the unions from November 15.

The union's questioning will form a large part of a protest letter to Lord Soames, the Lord President of the Council, and Minister in day-to-day charge of the Civil Service. The letter is expected to be approved by the major policy committee of COCSU at a special meeting yesterday that its timing was political.

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The aim of the Government's suspension was to prevent the

Pay Research reports being used by the unions as a weapon in a pay campaign, since they will show pay rises substantially higher than the amount provided for pay in the forthcoming cash limit.

As well as expressing their anger at the suspension, the unions are expected to make clear their concern for the impartiality and independence of the Pay Research Unit, which they feel have been jeopardised.

Lord Soames said last night resolved "by pretending they are not there and resorting to industrial action."

Speaking in the House of Lords to a local Conservative association, Lord Soames denied that the Civil Service was being victimised. It would be quite wrong, though, for the Government to add to the difficulties currently facing private industry "by allowing excessive pay settlements in the coming months in the public services," called Technisaz, headed by the brother-in-law of the late Shah.

It sold, leased and serviced copiers made by Rank Xerox in the UK and Holland. The venture was operated by Rank Xerox.

A Xerox legal representative said from the company's headquarters in Stamford, Connecticut, that the alleged expropriation happened in mid-July when Rank Xerox lost effective control of the concern.

The suit, which is being brought jointly by Xerox, Rank Xerox and Rank Xerox Iran, names as defendant The Ba'ath Mostazaf Foundation.

Xerox says the foundation was apparently set up by the revolutionary government to acquire assets belonging to the family of the late Shah.

The legal representative said the \$84m claim consisted of \$62m for the company as a going concern and the balance to cover inter-company indebtedness and other outstanding items.

Xerox sues Iran for \$84m loss

BY DAVID LASCELLES IN NEW YORK

XEROX, the U.S. copier maker, and its British affiliate Rank Xerox, which is 49 per cent owned by the Rank Organisation, have accused Iran of expropriating a company. Compensation of \$84m is being sought.

The action is believed to be the largest of two hundred suits being filed in the U.S. courts against the Iranians by business interests.

The Xerox suit, filed in a Federal court in New York, comes at a delicate moment in the efforts of the U.S. authorities to release the 52 embassy hostages. But Xerox said yesterday that its timing was political.

The company alleged to have been expropriated is Rank Xerox Iran. It was set up eight years ago as a 75-25 per cent venture by the Xerox companies and a local Iranian concern called Technisaz, headed by the

Weather

UK TODAY

Cloudy with rain or drizzle in the South; brighter weather, with scattered showers, in the East, spreading southwards. Temperatures near normal. London, E. Anglia, Midlands, Channel Islands, N.W. England, Lake District, Isle of Man, S.W., N.W. Scotland, Ulster

Occasional rain or drizzle. Max. 15C (59F).

S.W., S.E., C.S., E., C.N., N.E. England, Borders, C. Highlands, N.E. Scotland, Orkney, Shetland

Cloudy, light rain or drizzle at first, becoming mostly dry and brighter. Max. 15C (59F).

Wales

Mostly dry, sunny intervals, Max. 14C (57F).

Outlook: Dry with sunny intervals, occasional rain in extreme North-West.

WORLDWIDE

	Yester	Midday	Midday	Midday	
	°C	°F	°C	°F	
Ajaccio	19	66	Lisbon	19	66
Almada	27	81	Locarno	18	61
Algiers	23	73	London	17	63
Alton	17	63	Madrid	20	68
Athens	23	73	Madrid	20	68
Bahrain	29	84	Moscow	38	97
Barcelona	21	70	Nicosia	22	72
Bern	21	70	Paris	22	72
Blast	15	59	Perth	12	54
Bolard	15	59	Malta	13	55
Bolton	17	63	M'str	13	55
Bonnie	25	77	Manila	28	82
Bomberg	14	57	Malaga	25	77
Blackpool	18	64	Melbourne	26	79
Bordeaux	21	70	Miami	26	80
Boulogne	15	59	Milan	15	59
Bristol	14	57	Montreal	6	43
Brussels	15	59	Moscow	1	34
Budapest	12	54	Munich	18	64
Buenos Aires	28	82	Naples	31	70
Cairns	31	88	Newcastle	17	64
Caracas	30	86	New York	18	64
Cartagena	26	79	Nicosia	18	64
Chicago	6	43	Oslo	20	68
Colombia	12	54	Paris	18	64
Corfu	20	68	Perth	22	72
Dalat	11	52	Peru	19	66
Dublin	13	55	Reykjavik	2	36
Durban	23	73	Rio de Janeiro	35	77
Durham	12	54	Rio J'o	45	104
Florence	18	64	Riyadh	30	86
Frankfurt	13	55	Rome	27	81
Funchal	23	73	St. Lucia	30	86
Gibraltar	12	54	St. Paul	30	90
Glasgow	13	55	Stockholm	32	90
Glasgow	13	55	Tunis	25	77
Glenrothes	14	57	Vancouver	12	54
Glenrothes	16	61	Vilnius	23	73
Helsinki	1	34	Vancouver	12	54
Hong Kong	25	77	Vilnius	23	73
Istanbul	16	61	Vienna	24	75
Inverness	11	52	Tel Aviv	23	73
Izmir	13	55	Tenerife	15	59
Istanbul	17	63	Tokyo	18	64
Jeddah	33	91	Tunis	23	73
Jersey	16	61	Vilnius	23	73
Jerusalem	28	82	Vancouver	12	54
Jonkoping	1	34	Vilnius	23	73
Jordan	4	39	Vilnius	23	73
Kuala Lumpur	28	79	Warsaw	16	61
Lima	18	64	Wurzburg	15	59
C-Closure	F-Fair	F-Fair	R-Rain	S-Sunny	S-Snow

Continued from Page 1

CBI survey

The survey also confirms other reports that manufacturing industry has been more successful than had been expected in coping with corporate liquidity problems. It has done this mainly by cutting investment, stocks and by employment.

Continued from Page 1

EEC

According to the survey, the EEC is now likely to adopt

unanimously a system of compulsory curbs on steel production up to the middle of next year at a special meeting tomorrow of the Council of Ministers in Luxembourg.

Iranian forces are said still to be in control of one side of a bridge leading from the port city of Khorramshahr to the refinery town of Abadan, both of which are encircled.

Iran says it is counter-attacking several hundred miles further north around the border

town of Qasr-e-Shirin, which Iraq seized at the beginning of the war five weeks ago. Tehran radio reported that its forces have recaptured the hills overlooking the town, and have beaten off Iraqi helicopters which tried to land troops.

Iraq reported that Iranian aircraft yesterday raided the northern cities of Kirkuk and Mosul, and claimed that one had been shot down. It said Iraqi helicopter gunships had attacked all along the front, and 27 tanks and armoured personnel carriers had been destroyed.

King Hussein of Jordan returned home yesterday after a two-day visit to Baghdad. He reiterated his country's support for Iraq but stopped short of committing his own forces to the battle.

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